



# FINANCIAL TIMES

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## NEWS SUMMARY

GENERAL BUSINESS

### Richard fails to dispel gloom

The return of Mr. Ivor Richard to Geneva from London yesterday with no new initiative brought widespread dismay to the conference on Rhodesia.

Mr. Richard's return followed talks with Mr. James Callaghan, Prime Minister, and Mr. Anthony Crosland, Foreign Secretary. Before leaving London he denied that the conference was deadlocked or about to collapse.

But in Geneva last night there was a sense of resignation among the delegations and a feeling that without a new initiative it was difficult to see how the conference could move forward.

### Entrenched

Mr. Richard is apparently to stay the next two days to find agreement on a date for independence. There is no sign, however, that either the African delegations or the white Rhodesians are prepared to move from their publicly stated positions.

In Salisbury it was announced that a Canadian member of the Rhodesian Army and eight officials, including two women, are being killed.

### Hard porn squad

solids protection'

Estimates that between £100,000 and £150,000 had been paid to colonial yard officers over the past 20 years to protect pornography from seizure at the Old Bailey yesterday when six former members of the Yard's pornography squad, ranging in rank from detective constable to detective inspector, pleaded not guilty to accepting bribes to accept pornography from pornography traders.

Seven other men, including three who were charged with the same offence, were charged with the same offence.

### Teacher cuts

Mr. Shirley Williams, Education Secretary, told the Commons at the number of people being trained for school-teaching in England and Wales would be reduced over the next five years.

### idney success

Mr. and Mrs. John, 42, have had a kidney transplant at Royal Devon and Exeter Hospital. Previously the twins had spent 18 hours a week on dialysis machines.

### telex goes on

BBC and ITV are to continue development of Teletext, the television newspaper, BBC Ceefax and ITV Oracle transmissions can go on until 1980, the Government agreed yesterday.

### Rayley for trial

Former Labour Army Minister Raymond Rayley was sent for trial at the Old Bailey accused of conspiracy to defraud. Bail of £2,000, continued. Page 12.

### Jeffy . . .

Queen yesterday unveiled a statue on a bronze Henry Moore sculpture which Britain has presented to the European Court in Luxembourg. Page 5.

### Patrick Hillery is to be

re-elected as President of the Republic on December 3. Page 4.

### Man was shot dead last

night in Desford, Leicestershire, garage, in London. Shots were fired at an army car.

### Is to authorise additional

aid of about £100m. on next year. Page 4.

### Navis demonstrated in West

mainly to mark the 50th anniversary of the launching of anti-Jewish pogrom.

### man (son of the 1930s)

and returned in the U.S. as a general precious metals trading operation. Page 26.

### DE LA RUE first-half pre-tax

profit rose to £5.4m. (£2.18m.) on increased sales of £75.8m. (£34.24m.). Page 25 and Lex.

## Suppliers attack Post Office's exchange planning

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

The Post Office's plan to cut its telephone exchange equipment orders by £220m. over the next three and a-half years yesterday brought it under bitter attack from its suppliers for bad planning.

Executives among the supply and Standard Telephone and Cables—believe the impact would be felt by the middle of next year, reducing the total doubtful about the Post Office's new calculations on which the cuts have been based.

Either the new projections—which are based on an entirely new planning system—are wrong, they argue, or the Post Office has been ordering on the basis of seriously inaccurate projections for the last ten years or more.

Either way, they consider, they and their employees are being asked to carry the entire burden of Post Office management's mistakes.

The Post Office's view is that its previous exchange planning system was adequate until the explosion in telephone traffic growth in the last few years—last year's growth alone, for example, was 10 per cent.

Trade unions in the industry fear that up to 15,000 extra jobs could be lost by the end of 1978 if the Post Office cuts are implemented.

The Post Office itself is understood to expect 10,000 job losses in the supply companies, mainly between 1978 and 1980, as a result of the cuts.

After Monday evening's meeting between Government Ministers, company management and unions, Mr. Eric Varley, the Industry Secretary, will be meeting all the parties to the dispute—including the Post Office—early next week.

The new Post Office forecasts of equipment requirements, as registered by the longest possible protest to both Government Ministers and the Post Office at the suppliers—CEC, Plassey

and have greatly increased their European sales this year. However, the five major secondary producers met a senior ministry official recently and "showed understanding of proposals to regulate exports."

The Ministry plans to present a joint meeting with the European Coal and Steel Community which starts in Brussels the day after tomorrow. The ECSC meeting will be followed by routine "high level" talks between Japanese and EEC officials at which the overall trade problem will be discussed.

As a prelude to the talks the Ministry still intends to publish a policy document setting out the Japanese Government's position on trade with Europe. The document was to have been released this afternoon after the talks between Mr. Komoto and Mr. Doko but publication was postponed owing to some last-minute doubts about the wording of certain passages.

The draft document is believed to explain in some detail the steel shapes and angles have not so far been subject to restraint existing arrangements for re-

straint to cut expenditure would probably go far in itself to avoid the need for "savage" cuts and there should be no deflationary action.

With doubts about the prospects for world trade growing, deflationary action at home is bound to depress investment intentions and to intensify resistance on the shop-floor to measures to increase productivity.

A traditional deflationary package, unimaginatively applied could take us back to the desert land we entered after July, 1966—and give lasting setback to the effort to improve industrial performance by agreement between management and trade unions.

Suggesting that "it is not a net reduction in activity we need, but a transfer of resources within the economy to the wealth-creating sectors," Sir Ronald urged more aid to the public borrowing required for diversification of resources into non-productive purposes which do nothing to strengthen our economy.

For this reason, the July cuts in public expenditure were insufficient. There should be an early and significant cut in non-productive public expenditure. Greater efforts at reductions will not do it and it would be dishonest to pretend that an increase in unemployment can be avoided.

Nevertheless, the determination to cut expenditure would probably go far in itself to avoid the need for "savage" cuts and there should be no deflationary action.

With doubts about the prospects for world trade growing, deflationary action at home is bound to depress investment intentions and to intensify resistance on the shop-floor to measures to increase productivity.

## Aircraft maker rebukes Minister

By Ray Perman and Kevin Done

SCOTTISH AVIATION, the Prestwick-based aircraft company, last night accused Mr. Gerald Kaufman, the Minister for Industry, of undermining foreign confidence in the company by saying that it was in danger of closure.

Answering questions on Monday evening on the Bill to nationalise the aircraft and shipbuilding industries, the Minister cast doubt on the survival prospects of both Scottish Aviation and Hawker Siddeley's factory at Broughton in North Wales.

His use of the spectre of unemployment brought Mr. Kaufman an irritated letter of complaint yesterday from Scottish Aviation which claimed that its future was reasonably secure.

Elsewhere in the industry doubts were voiced about the accuracy of Mr. Kaufman's brief since, of all factories, the factory of the Hawker Siddeley plant at Broughton had appeared to be among the more promising.

Recently 250 redundancies reduced the workforce to 3,500. Mr. Kaufman confusingly referred to "4,500 aircraft workers in North Wales"—but the medium-term future of the factory's two major projects has hardly been called into question.

Nevertheless, Mr. Kaufman drew attention in the Commons to the "particular gravity of the situation for Scottish Aviation and the jeopardy in which the future of Hawker Siddeley in North Wales will be placed if the Bill does not go through quickly."

Broughton is a major production factory for Hawker Siddeley, manufacturing the very successful HS125 business jet and also wings for the European Airbus.

More than 350 business jets have been built at the factory in the last 12 years. New major orders are expected soon.

In his letter to Mr. Kaufman, Mr. T. D. M. Robertson, the deputy chairman of Scottish Aviation, said that although the company had suffered from the general shortage of aircraft work and had made 1,100 men redundant during the past year, its future had been guaranteed by its parent, the Laird Group.

He expressed concern that Mr. Kaufman's remarks could lead overseas customers to think that orders might not be met—50 per cent. of the company's business now went abroad.

## Tories likely to continue fight in Lords

BY RICHARD EVANS, LOBBY EDITOR

CONSERVATIVE PEERS expect the Shadow Cabinet to give its backing to-day for continuing the fight to keep the Dockwork Regulation Bill and the measure nationalising the major parts of the aircraft and shipbuilding industries.

If the peers do stand firm, as seems increasingly likely, Ministers will be faced with the choice of losing the Bills through lack of time or salvaging what they can by accepting a number of Lords' amendments.

The present Tory plan is to gain the support of Liberal and cross-bench peers for insisting that the 12 ship-repairing companies should not be included in the nationalisation proposals.

The indications are that Ministers might have to give way reluctantly on this in order to gain the major part of the Bill by the end of the session, which must be completed by November 23.

A final decision on tactics will be taken by Tory peers after the Commons reaches its decisions. But as the Government is expected to delete all the Lords' amendments of any consequence the chances of a confrontation seem high.

The first of the five contentious Bills, introduced on Monday, the Education Bill, which obliges local authorities to submit schemes for comprehensive schools was considered by MPs for six hours yesterday.

Because of abstentions by the 11 Scottish National Party MPs—the measure affects only England and Wales—and support from the Liberal Unionist group, the first division on the principle of the Bill was won comfortably by the Government with a majority of 16. (308-292.)

Editorial comment, Page 22  
Parliament, Page 20

## Powell may back Labour

BY RICHARD EVANS, LOBBY EDITOR

MR. ENOCH POWELL was how many of Mr. Powell's ten reported last night to be ready to declare his support in important Tory Unionist Coalition and two Commons divisions for the Government—a decision that would follow him. They are a group of individuals and are likely to off Labour in the next Parliamentary session.

Reports of the advance text of a speech that Mr. Powell intends to make to-day to City of London Young Conservatives suggest that the former Tory Minister, now United Unionist MP for South Down, will throw a significant lifeline to the Government by backing Mr. Callaghan rather than Mrs. Thatcher to get the country out of its economic difficulties.

The vital question now must be how many of Mr. Powell's ten reported last night to be ready to declare his support in important Tory Unionist Coalition and two Commons divisions for the Government—a decision that would follow him. They are a group of individuals and are likely to off Labour in the next Parliamentary session.

## NEDO director backs demand for cuts in public spending

BY ADRIAN HAMILTON

SIR RONALD MCINTOSH, director-general of the National Economic Development Office, yesterday supported demands for early and substantial cuts in public expenditure, even though he admitted that the cuts inevitably would mean more unemployment.

In an unusually forthright speech to fellows of the British Institute of Management, he stated his desire to avoid deflation of the economy at this time and his strong opposition to increases in indirect taxation under consideration at the Treasury.

He said that "the case for raising indirect taxes would do nothing to encourage the transfer of resources to the productive sector and would greatly add to the difficulties of maintaining pay restraint through the winter," Sir Ronald said.

Cuts in public expenditure should be concentrated on the non-productive areas and should be compensated for by action to offset their deflationary effects.

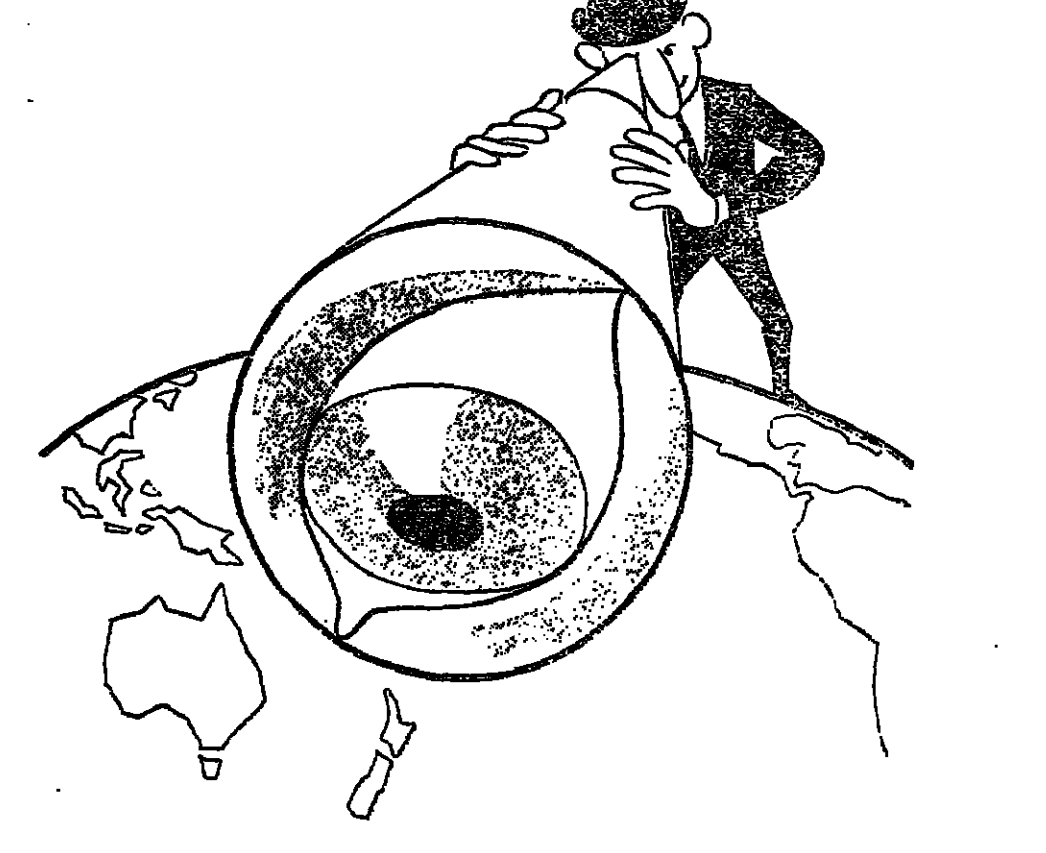
In particular, there should be an outlay of an extra £200m. on additional help for manufacturing investment in the form of selective support on the lines of the Department of Industry's recent accelerated projects scheme.

Such a strongly-worded speech on economic policy is unusual for the head of the traditionally neutral National Economic Development Office. But it came at a time when the general crisis and Government consideration of a package of tax increases and expenditure cuts have made both industry and unions extremely nervous.

## IEF PRICE CHANGES YESTERDAY

Gold (London)	127.5	+5
£100 Gold	124.4	+4
Pakistan	242.7	+7
Property Hdg. Inv.	170	+5
Robb. Galedon	58	+5
Rowntree Mackintosh	58	+6
Stamps	500	+4
Shell Transport	382	+3
Golden Hope Plants	80	+4
Emperor Mines	45	+10
Grain (Harbert)	214	+2
De La Rue	198	-12
De La Rue	159	+4
Johnson Smith Brown	41	-5
LASMO/GOON 'Ops	228	-12
Alfred S	235	-12
CRA	235	-12
Peto-Walland	260	-30
Western Mining	133	-7

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## Quality in an age of change



## EUROPEAN NEWS

## Hillery goes unopposed to Ireland's Presidency

By Giles Merritt

DUBLIN, Nov. 9.

THE IRISH Republic's sixth president, Dr. Patrick Hillery, was elected in Dublin today without benefit of ballot.

As the opposition Fianna Fail party's uncontested presidential candidate, Ireland's outgoing EEC social affairs commissioner Dr. Hillery is now expected to be officially inaugurated as head of state on December 3.

As presidential elections go, today's events not only lacked political "hoop-la," as the Americans would say, but were extraordinarily low-key in relation to the political crisis that resulted from last month's shock resignation of President Cearbhall Ó Dálaigh.

But the discreet, sophisticated gatherings that marked Dr. Hillery's unopposed election to the Irish presidency are deceptive. Dr. Hillery, ex-Foreign Minister in Mr. Jack Lynch's defeated administration and widely considered in Ireland to be every bit the man that his successor Dr. Cearbhall Ó Dálaigh is, was making it clear that he does not view the job of President as a rubber stamp to Mr. Liam Cosgrave's Fine Gael-Labour Government.

Shortly before leaving for talks with Mr. Cosgrave, the President-elect announced: "I was nominated by the Fianna Fail party to establish a principle—the constitutional position of the President. This is a vital matter for the Irish people and I hope that they will accept that."

By refusing to put up its own presidential candidate, the Irish Government has avoided a potentially embarrassing defeat at the polls, but Mr. Cosgrave still has important concessions to make before Dr. Hillery's presidency can be comfortably absorbed into Ireland's body politic. Dr. Hillery is known to be demanding the immediate re-introduction of the regular monthly briefings which were until mid-1973 a feature of presidential authority.

## EEC fails to settle long debate on aid

By Robin Reeves

BRUSSELS, Nov. 9.

THE Common Market Council of Ministers again failed last night to resolve the four year old debate over the future direction of EEC overseas aid policy.

Despite many hours of discussion, a Council meeting devoted to overseas development affairs ended without agreement either on a resolution committing member States to co-ordinate and harmonise their aid policies in future or on the distribution of 20m. units of account.

This sum is all that is left of the Community's resolve to look to the aid needs of the developing world outside the countries associated with the EEC through the Lomé convention and the Mediterranean agreements.

The failure to reach agreement could have political repercussions in the Paris North-South dialogue, now moving towards its final stages. Sir Donald Maitland, the U.K. permanent representative, who stood in for Mr. Reg Prentice, the Overseas Development Minister, absent for the British House of Commons votes, pointed out that the inability of the Community to allocate such a small sum might not go unnoticed in the Paris conference as a measure of the Community's willingness to help bridge the gap between the world's rich and poor.

Officials were insisting today that the final go-ahead for aid co-ordination and the 20m. UA is now only a technicality. But in the absence of a new political initiative, the development of a community aid policy towards non-associated countries in Asia, which is worthy of the description, looks increasingly remote. The Commission's 1977 draft budget envisages spending 30m. UA. But this will require a

## Greek pressure on allies

ATHENS, Nov. 9.

GREEK PREMIER Mr. Constantine Karamanlis begins visits to Belgium, France and Austria this week for talks expected to cover his country's application to join the Common Market and its status in Nato. Making the first official visit to Belgium by a Greek Premier, he will begin a three-day stay in Brussels on Thursday.

He will first meet Belgian

Prime Minister Mr. Leo Tindemans, and then on Friday hold talks with Mr. Joseph Luns, secretary-general of Nato. With relations good between Belgium and Greece, the two premiers are expected to concentrate on European developments and the progress of Greek negotiations to enter the EEC.

Observers here said Mr. Luns might ask Mr. Karamanlis to revise the decision to pull Greek armed forces out of Nato—a move made in 1974 because of rising Cyprus. Greece remains in the political structure of Nato.

At the end of his visit to Brussels on Saturday, Mr. Karamanlis will fly to Paris for week-end talks with French President, M. Valéry Giscard d'Estaing. The Greek Premier is expected to press for a speed up in the delivery of French weaponry ordered in recent months.

Reuter

## Finland considers strike ban

By Lance Kayworth

HELSINKI, Nov. 9.

THE Finnish Government will debate tomorrow whether to draft a special law to break the strike which has paralysed the state-owned railways and which is now in its second day.

Some 700 despatchers on the Finnish state railways have struck over their demand for a reduction in the pension age from the present 63 to 58 years. The strike is illegal.

The despatchers staged a four-day strike last week as a warning. This has now been followed by an indefinite strike that started at midnight on Monday.

The legal implications of banning the strike are unique in Finland and so far unexplored in detail. The proposed law would empower the employer, the state railways, to declare a lock-out. It will also ask for a much stiffer fine to be imposed for illegal strikes.

Under the present law, the maximum fine for an illegal strike is 50,000 Finnish marks (£8,000) which is no deterrent for most unions. The striking union was fined 40,000 marks for last week's four-day strike.

Under the constitution, if as many as 30 per cent of MPs vote in Parliament against such a bill the Government has to defer its implementation until after the next general election, which is due in 1978. This vote would be mustered by the two leading parties, the Social Democrats and the Communists.

Prime Minister, Mr. Martti Miettunen, appealed personally to the striking union to remember the serious economic situation facing the country, but to no avail. He told it that the Government cannot sanction the pension change that has been demanded.

The minority Cabinet's thinking is that, if the Left wing prevents approval of the bill by this Parliament, public opinion will blame the Left for the broader economic, as well as the more personal, sacrifices that will inevitably follow a long shutdown of the railways. The strike is costing the state railways about 3m. marks a day in lost revenue. But the ultimate consequences for the economy, and rising unemployment, will be much more serious if industrial plans, already on short time, cannot get their raw material supplies or export their manufactures.

## DANISH FISHING LIMITS PLAN

COPENHAGEN, Nov. 9.

THE DANISH Government proposed today in the Folketing (parliament) that Denmark's fishery limits be extended from 12 to 200 nautical miles. Prime Minister Mr. Anker Jørgensen said that the limits will apply to Greenland and the Faroe Islands from January 1, and added that Denmark will negotiate with countries whose fishing interests will be affected.

## France increases defence budget by over £160m.

By Robert Mauthner

PARIS, Nov. 9.

THE FRENCH Government has decided to authorise additional expenditure of more than year military expenditure of Frs.1,300. (about £160m.) on defence in 1977, bringing the total defence budget for next year up to nearly Frs.500m. (£75m.).

A surprise announcement to this effect was made early today in the National Assembly by M. Yvon Bourges, the Defence Minister, clearly in response to criticisms of next year's programme voiced in the Assembly's Defence Committee and by Gaullist Members of Parliament.

The supplementary credits, which will be used mainly for the purchase of new equipment, such as 20 Mirage F1 combat aircraft for the Air Force, 30 AMX-30 tanks for the Army, and a second oil tanker supply ship

for the Navy, do not, however, entail an increase in the five-year military expenditure programme.

French official reserves rose Frs.1,150m. to Frs.35,450m. at the end of October, from Frs.33,330m. at the end of September, the Finance Ministry said. Gold reserves rose Frs.1m. to Frs.60,240m. Foreign currency holdings rose 976m. to 22,470m. as a result of the earlier repatriation of 1,420m. francs deposited in the Bank of France.

In the month, offset by exchange stabilisation, the operations which resulted in a 446m. outflow in holdings.

More money will merely be spent in the first year of the programme than was originally planned.

In 1977, spending on defence will be up by about 17 per cent, and absorb nearly 18 per cent of the total national budget.

This is in line with the Government's target that, by 1982, as much as 20 per cent of the national budget will be earmarked for defence.

Though the Government is making a special effort to strengthen the country's conventional forces, M. Bourges emphasised that priority was still being given to nuclear weapons. Expenditure on nuclear defence will amount to 16.6 per cent of the entire defence budget and will rise by more than 15 per cent next year.

## Partial strike to hit Rome region

By Dominick J. Coyle

ROME, Nov. 9.

ROME AND the whole region will be brought to a least partial standstill by a spread strike tomorrow, and the city's underground work will stop for two hours. The more so, all banks and schools will be closed for day, there will be no daily papers, and cinemas will be limited to evening shows. Energy sector employees will work in the morning, not in the afternoon, agricultural, commercial or shop workers.

Tomorrow's stoppage has been the latest in a series of regional strikes, and the 10 of the main confederation saw Prime Minister Andreotti today have still abandoned proposals for a wide general strike as advocated by the metalworkers.

The Prime Minister is expected to address Parliament tomorrow night when it is also apparent whether his Government is to modify some economic measures in the face of objections by the Communist opposition parties to trade unions.

Meanwhile, it is now apparent that the Communist Party (PCI) intends to in any final vote at the end of key Parliamentary debate Government's economic programme starting tomorrow ensuring the survival of Andreotti's minority (CD) administration.

The Prime Minister almost three hours as his economic policies with militant leaders yesterday, he saw the heads of the trade union confederation also sought to satisfy the ship of his own party but the effectiveness of his measures. He is likely to have been than wholly successful counts within the CD leadership while Communist leader the parallel problem of to reassure PCI rank supporters in the count the party's long-term ob are not being lost through its tacit lack of Government.

## IEA seeks to reduce energy use

BY OUR OWN CORRESPONDENT

PARIS, Nov. 9.

THE 19-NATION International Energy Agency (IEA) agreed here today to study ways and means of making the industrialised world less dependent on imported energy, particularly oil from the OPEC countries. The IEA's governing board, presided over by Viscount Etienne Davignon of Belgium, came to the conclusion that short and long-term energy prospects gave cause for serious concern and that the use of oil must be restricted if a balance is to be achieved between supply and demand.

It has long been apparent that existing programmes for the conservation of energy and the development of alternative energy sources will not achieve a significant reduction of the industrialised world's dependence on OPEC oil and that more dynamic measures are required. Members of the Governing Board expressed particular concern about the current drift of national energy policies, with all the industrialised countries going their own way and none of them ready to move without knowledge of what the other was doing to do.

It was therefore decided that the IEA's study group on long-term co-operation should take a close look at the energy policies and programmes already decided by the member States and proposed by the member States and submit a detailed assessment of its findings in the first half of 1977. If the study group concludes that overall demand for oil exceeds the expected supply, the member States have undertaken to study joint oil production measures to ensure a better balance.

The IEA claims that its move is entirely in line with the expressed wish of the OPEC countries that the main oil importers should take firm steps to reduce their consumption as part of a general conservation policy. It is not at all certain, however, that the OPEC countries will see this latest move by the Agency in this light. The Agency has always looked upon the IEA as a hostile body whose decisions are, by definition, suspect.

## Atlantic drilling delay

BY KAY DAFTER, ENERGY CORRESPONDENT

AN OFFSHORE boundary dispute between the U.K. and France like holding up oil exploration off Brittany.

New drilling operations in the Irish Sea, off the French Atlantic coast, may be postponed until the International Arbitration Court rules on the position of some members of the Iroise drilling consortium are reported to be reluctant to invest further in exploration off the Brittany coast following three recent disappointments, when wells which cost about Frs.200m. to drill, were found to be dry.

The offshore industry in the U.K. and France believe that the areas disputed between the two countries in the Western Approaches contain the most promising structures. Once the median line has been settled, each country is expected to licence the prospective areas for exploration drilling.

The Iroise consortium comprises: Elf-Aquitaine (36.5 per cent); CIE Francalaise des Pétroles (36.5 per cent); British Petroleum (15 per cent); Royal Dutch/Shell (6 per cent); and Exxon (6 per cent).

## Soviet gas city revives after quake

By David Satter

THE ISOLATED town of Gazli in the middle of the central Asian desert, once crossed by caravans playing the silk route between Italy and China, is recovering from the earthquake which totally levelled it, but many citizens still live in difficult conditions six months after the disaster occurred. This is the conclusion one reaches after a tour as a member of the first group of western journalists to visit the earthquake-stricken area.

Gazli, in the Uzbek Soviet Republic, is in terms of production; if not in reserve, one of the most important gas-producing centres in the Soviet Union. Without gas there would be little reason for Gazli to exist. Arriving in Gazli, one sees a construction site where temporary wood-panel buildings house stores and community facilities. Dormitory buildings have taken the place of tents, rows of small trailers have been taken from some dormitories, and wood and plaster houses are going up to take the place of trailers. Beyond this makeshift city, which is to accommodate Gazli's 13,000 inhabitants for about two years, are signs of the earthquake's devastation. Against the desert horizon, empty buildings with walls gone and roofs caved in stand along untravelled roads amid piles of debris.

The earthquake which struck Gazli this Spring measured 7.3 points on the Richter scale. Of the 131,000 square metres of housing that stood in the city, almost none were still standing or safe to use after the quake.

The quake also crippled the gas-producing complex. Gazli grew up in the 1960s around a large gas deposit with reserves believed to be 278bn. cubic metres. The prospectively very high rate of extraction from the Gazli field is reported to be over 20bn. cubic metres per year. Gas from Gazli is normally transported by pipeline to the Russian coast at a working pressure of 55 atmospheres. After the first quake, on April 18, gas production was disrupted for 12 hours. After the second quake, on May 17, the interruption in normal pumping resulted in a loss of approximately 600m. cubic metres of gas. Despite the destruction, however, the Gazli quake claimed only six lives.

Immediately following the quake, a programme of aid and reconstruction was put into effect. Tents, food and medical supplies were sent by the Government, and 800 troops were stationed at Gazli to help with the reconstruction. So far, 44,000 sq. metres of temporary housing have been built.

A majority of the population—Uzbek, Tatar and Kazakh—works on gas production. Salaries run as high as 400 roubles a month, compared to the 140 which is a typical salary in other parts of the country. Workers in Gazli receive a 65 per cent weighting on salaries because of the city's isolation and summer temperatures as high as 54 degrees C. This differential has been increased to 85 per cent, as a result of the earthquake, for this year and next.

The Financial Times published daily during the earthquake. The newspaper was not published for a period of 10 days. Second class postage paid at New York, N.Y.

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- 12.
13. CROCKER NATIONAL
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15. IRVING TRUST
16. MELLON
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## AMERICAN NEWS

## Gen. Haig warning on Soviet imperialism

By David Bell

WASHINGTON, Nov. 9. General Alexander Haig, Nato Supreme Commander in Europe, warned last night that the current Soviet build-up "presages an imperialistic phase by the Soviet Union" and said that Western nations are now less prepared to meet any Russian challenge than before.

Speaking at a dinner in New York, General Haig returned to a theme which has often been stressed here and in Europe in recent months as concern has increased about Soviet motives for the sharp increase in Russian naval and military strength in Europe. Gen. Haig, who was appointed to his job by President Ford after serving as Mr. Richard Nixon's last Chief of Staff, may well be replaced by the incoming Carter administration but senior Carter foreign policy aides share his concern about the Soviet expansion.

The Nato commander said that there had been a fundamental change in the tactical air arm facing the West, which had all but abandoned its traditional defensive role in favour of an offensive one. The range of Soviet aircraft had doubled and their carrying capacity had tripled. The Soviet navy, meanwhile, was now a "global threat to Western lifelines."

As he has before, General Haig contrasted this growing Russian strength with continuing weakness within the Nato alliance particularly on its southern flank. These, he said, had been aggravated by continuing socio-economic problems. "What bothers me is that leaders feel this crisis is so prevalent that they can afford to divert resources from the security sector to deal with this socio-economic crisis," he said. While the Russians are busy refining their nuclear strike capability the West was moving in the direction of "less warning."

## Japan believed to have bought gold from IMF

By David Bell

JAPAN is believed to have been among the countries for whom the Bank for International Settlements (BIS) bought gold at the last International Monetary Fund auction in Washington, according to reports here.

It is understood this is the first time the Japanese have bought gold at any of the four auctions so far held by the IMF, and their action apparently follows a decision in Tokyo to build up — and diversify — the country's foreign exchange reserves. At the moment, gold is only a very small proportion of total Japanese reserves, most of which are held in dollars. With Japan now under pressure to let the yen appreciate, the country's reserves have been rising steadily in the past few months.

Neither the BIS nor the IMF are prepared to comment on any purchases of gold nor to confirm

that the Japanese may have been among the buyers. But it is understood that Japan did buy a relatively small quantity of gold and that, as in earlier auctions, France and Italy may have been among the other countries for whom the BIS was buying. The bank is also believed to have bought some gold on its own account.

The BIS was not among the successful bidders for gold at the fund's third auction in September but the bank did bid successfully for an undisclosed amount — in the fourth auction on October 28. The fund has acknowledged from the start that, although it will not sell any of its gold directly to central banks, there is little that it can do if central banks choose to buy gold from the BIS.

Indications that the Japanese may have been buying gold come at a time when the price

of gold has been climbing on world markets. This increase in gold prices is itself a sharp reversal of the decline a few weeks ago which was attributed to the effect of the IMF auctions on the market. Fears of renewed inflation appear to be a major reason for the revival in the gold price. With the price of gold now just above the level at which it was fixed before the first IMF auction, fund officials are holding talks in Washington today with bullion dealers to discuss an American proposal that the auctions should be held once a week instead of every six weeks as at present. The next auction is to go ahead on December 8.

London bullion broker Sharps says a switch to weekly International Monetary Fund gold auctions would be less disruptive to the gold market, Reuters reports.

## \$2.9bn. tax unpaid by AT &amp; T, says official

WASHINGTON, Nov. 9.

THE AMERICAN Telephone and Telegraph Company has escaped paying at least \$2.94bn. in taxes over the past 10 years, according to a former Internal Revenue Service (IRS) official.

In an article to be published on Monday in Tax Notes, the tax analysis journal, Mr. Lawrence Sloan said that AT & T has used a variety of repair and depreciation loopholes to avoid paying the taxes.

Mr. Sloan said the IRS, because of its limited staff and resources, is unable to fully audit the returns of a company as large as AT & T. As a result, he said the IRS has failed to collect at least \$2.94bn. since 1966 from the telephone company. He called the \$2.94bn. figure "a conservative estimate."

"The error continues with each advancing year, growing larger as the physical plant grows," Mr. Sloan said. AT & T estimated that its plant was worth about \$37.5bn. in 1976.

Mr. Sloan was the principal valuation engineer and acting chief engineer of the Manhattan district of the IRS for nine years. He is now a consulting engineer in Orlando, Florida.

Under law, a company is allowed to write off repair and maintenance expenses during a year. However, Mr. Sloan contends that the telephone company in some instances is actually "upgrading" its equipment and therefore should be taxed.

UPI

## Coal order halt

U.S. Natural Resources Incorporated has said that Duquesne Light Company, a major customer of the company's coal mining division in Pennsylvania, will stop ordering coal effective January 1 for delivery to two Duquesne locations, AP-JW reports from Portland, Oregon.

## THE WASHINGTON POST STRIKE

## End of a family affair

By Nancy Dunne

AMERICAN management has won few clear-cut victories over labour in recent years, but in the case of the Washington Post pressmen's strike no doubt remains that the management has prevailed after a long, bruising battle. Although the 13-month-long strike is for all practical purposes at an end, a few determined pickets remain in front of the paper's office building.

The once-powerful local branch of the Printing and Graphics Communication Union, which caters for printers and engravers, has been weakened. Fifteen of its members have been indicted in a Federal court for damage done to the paper's presses on the night the strike began. One of the strikers has committed suicide and two others attempted it. All but 20 pressmen (out of 205 who went out on strike) and 24 stereotypers (out of 42) have been dismissed, and the rest are being paid by other newspapers across the country.

The Post's eight other craft unions, which walked out with the pressmen (the men who operate the printing presses) and returned to work in February, have also been seriously affected. More than 1,200 people lost varying amounts of income either striking or respecting picket lines. The International Typographers' Union spent more than \$2m. on strike benefits to typographers and mailers.

The Newspaper Guild, the union of reporters, editorial staff, clerical workers and employees in the editorial, commercial and advertising departments, which voted four times not to support the strike, has been dismissed. More than 200 Post employees ignored the vote of their fellow workers and stayed at home. Those who worked were ignoring orders from the local union executive board to respect the picket lines.

But many who worked none the less sympathised with the strikers. Bitterness between members of opposing views caused more than 200 employees to resign from the Guild during the year leaving the Guild membership at 1,000. Only slightly more than half of the eligible employees.

Outside Washington, the defeat of the pressmen is regarded as a turning point, marking the declining power of newspaper unions as automation nibbles away at union jobs. At more than half a dozen newspapers, pressmen have since felt compelled to accept compromise settlements, making substantial concessions in the field of managing. The International Printing and Graphics Communication Union has continued to lose membership through mergers and automation. The number of its members employed by newspapers has dropped from 25,000 four years ago to 15,000 in August of this year.

The Post defeated the pressmen by a carefully planned strategy, worked out when the management determined that it would make gains by regaining control of the allocation of work to its printers, something of which the paper had lost control many years before. The Post began training non-union employees to run the presses in 1963 on special facilities in Oklahoma City. Three months before the union contract expired, further training was given to non-union standbys at various newspaper plants and on equipment set up secretly in the Post building. Management made no secret of its intentions to employ trained substitute labour in case of a strike. That almost certainly led to what the paper said was a violent attempt to sabotage the nine presses and to the beating-up of the night foreman on October 1 of last year. The perpetrators certainly hoped to outmanoeuvre the Post by making the presses inoperable. The move backfired, as the production control, to eliminate the strike began, the paper resumed limited publication with the help of non-union press

rooms in six small newspapers within some 180 miles of Washington. Three of the damaged presses were repaired by non-union machinists and were back in operation shortly after the strike had begun.

Initial reports of damage, in the millions of dollars, so outraged the paper's white collar workers that a majority crossed the picket lines. Many took on extra jobs in the plant or in other departments, spending nights on camp beds in the office in order to keep the Post going. The pressmen denied the estimates of the damage done, which, indeed, were later considerably reduced to \$300,000 by the Post itself, whereas the union

described an evolution of control by pressmen and of work practices rife with abuse. They even provided themselves with a constitutional ratification by a presumably lauding on the constitutional guarantees of freedom of the Press.

The Pressmen, on the other hand, accused the Post of antedating back six years of harassment, allowing poor working conditions and of managing news in order to deprive the workers of public and union support. The once benevolent Post, the union said, had put profits ahead of welfare.

Despite the costs of the strike and loss of advertising, the Post

## The Washington Post



Mrs. Katharine Graham

If the offer had been accepted "I would have slit my throat."

put the damage at \$300,000. But reports of picketline violence and threats lost the union more support.

The violence also lost the union the support of most of the paper's readers, mainly Liberals, who might, under other circumstances, have sided with the strikers. Besides reports that the pressmen had been earning an average of \$22,500 a year with the union-controlled overtime (and in some instances as much as \$35,000 a year) erased any image there may have been of struggling, deprived workers. Without solidarity from the other unions, and without support from the public and advertisers, the pressmen were doomed.

In November, Mrs. Katharine Graham, the Post's publisher, announced that it was not certain that an agreement could be reached. "I had to tell the pressmen and fair to us," On December 7, the Pressmen, by a vote of 249 to five, rejected the paper's final offer, believing that the management would continue to negotiate as it had in the past. The offer included radical changes of work rules, including the elimination of virtually all union control of the operation. It also offered base wage increases (\$19,802.72 to \$22,681.75 in the first year), productivity bonuses, and a cost-of-living escalator.

On December 8, the paper expressed official "regrets" that its offer had been rejected. In February, Mrs. Graham was quoted as saying that the offer had been accepted. "I would have slit my throat," On December 15, the paper began hiring replacements for the striking Pressmen, allowing those who wished to return to work, provided they were not thought to have been involved in the violence of October 1.

Throughout the strike, the Post executives insisted that, while union busting was not their aim, they intended to regain production control, to eliminate wasteful featherbedding, and to keep profits high to maintain the quality of their paper. They

managed to produce a respectable 8 per cent. profit in 1975 and expects to produce a similar profit picture this year. Labour costs, which had been rising rapidly because of enormous savings in the pressroom. The 170 novices hired to man the presses, who initially received 65 per cent of the usual journeyman's wages, are expected to save the company \$2m. this year. The management says its new workers are running the presses more efficiently than their predecessors did, and that hourly output per press has risen 7.5 per cent with the new operators. The Post says that although some of the savings are derived from paying lower wages to fewer workers than before, most of the savings are derived from "a radical reduction of the amount of overtime which has been lost."

If the Post has lost anything, it is something that it had been losing over the years from the time it enjoyed a special paternal relationship with its employees. That relationship was symbolised by gesture made in 1955 by Mr. Eugene Meyer, then chairman of the Post, and the father of Mrs. Graham. He gave his employees \$500,000 in stock, explaining that some people remember their old swindlers in their wills. But Mrs. Meyer has had both thoughts that a rather melancholy thing to do," he said.

Since that time the Post, like other large city papers, has had to accede to union demands, and fearing the crippling, sometimes deadly, effect of long strikes. Automation, however, has strengthened management because unskilled workers can more easily be hired to replace strikers. At the Post there developed an underlying bitterness among management about humiliations in past confrontations with labour, plus a new desire to maximise profits since the paper went public in 1971. The paper was in a strong position to take a stand, and decided that control over the pressroom was an issue worth fighting for.

## Canada may use Soviet turbo drills in North Sea oilfields

CALGARY, Nov. 9.

THE CANADIAN petroleum industry, having helped the USSR refine its cost-saving turbo drills for launching on world markets, is expected to return to get first option on them among Western countries and to produce them in the North Sea oilfields.

Though the Soviet oil industry has not yet used turbos in offshore operations, their ability to drill direction or offset holes as rapidly as vertical ones could give turbos a decided advantage in offshore drilling such as in the North Sea. For example, they might be used to drill several wells from a single platform: Soviet drillers have sunk up to 30 wells from one platform in swamp or muskeg country.

Industry spokesmen interviewed here recently disagreed on the extent to which the Soviet turbo can cut costs, but seven months of secret tests in Alberta which ended on May 31 convinced them that the cost of drilling 25 certain formations will be reduced. Results of the tests, initiated by the Canadian industry, are to be kept secret until the end of 1978 in compliance with Soviet wishes.

One Canadian participant estimates the turbo system will drill oil and gas wells up to five times faster in certain formations than the rotary system used for virtually all drilling outside the USSR.

Though Britain, France, West Germany and Czechoslovakia also make turbos, they are used in less than 1 per cent of all wells drilled outside the Soviet

Union; 75 per cent of Soviet wells are drilled with turbos, 24 per cent with Western style rotaries and 1 per cent with electric drills.

The turbo drill, which rotates only the bit at the bottom of the entire section from the surface platform down, substantially reduces wear on well casings and other equipment. But the faster drilling means the life of conventional bits, time saved drilling being partly offset by time taken to replace bits. The Soviet industry is testing tougher bits made from artificial diamonds.

Mr. MacDonald said the U.S. took advantage of Canada in the past, when the Canadian energy supplies were relatively plentiful. Now that energy supplies are scarce, he said, the U.S. is falsely accusing its northern neighbour of unfair oil and gas pricing policies and "criminal" activity in trying to keep the uranium industry alive.

One major issue facing the industry is that of divestiture, or breaking up big oil companies. There was a strong but unsuccessful move for divestiture in the latest Congress, and the effort is expected to be renewed next year.

A Democratic congressional leader said at the convention that Congress and the Carter administration may try to make oil companies give up their involvement in competing forms of energy. Rep. Al Ullman, of Oregon, head of the House ways and means committee, said he sees little prospect that Mr. Carter will support splitting major firms into separate, smaller companies handling refining, distribution and marketing.

UPI

THE OIL industry in the U.S. today reported that profits for its top 25 companies totalled almost \$8.5bn. during the first nine months of 1976, up 17 per cent from last year's levels.

A report from the American Petroleum Institute said, however, the industry's \$50n. profits for the third-quarter of this year rose only 6 per cent from the same period in 1975. It said third-quarter profits for U.S. industry in general grew more than twice as fast.

The new financial report was issued at the API annual convention, a meeting overshadowed by concern for the industry's future under Mr. Jimmy Carter and a Democratic Congress.

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## WORLD TRADE NEWS

## St. Gobain builds third 'float' plant in Italy

By Kenneth Gooding, Industrial Correspondent

SAINT GOBAIN Pont a Mousson is to build another flat glass plant in Italy. This is the second time in two months that the French group has announced a major new plant to use the "float" glass process invented by Pilkington Brothers of the U.K.

The new Italian "float" plant will be located at the Vasto industrial complex in the Chieti province. It will be of medium size, the planned capacity being about 400 tonnes a day and be a joint venture between Saint Gobain's Italian subsidiary Fabbrica Pisana and two State-owned concerns, EPIM and ENI. The cost will be at least Frs.100m. (roughly £12.5m.) and the plant should come on stream in about two years' time.

Saint Gobain invited the two Italian State companies to join in the scheme in view of its policy of financing projects in the markets which they will serve and the difficulties of raising finance by any other means in Italy. The French group will have a 50 per cent stake.

Saint Gobain already has two flat glass plants in Italy. One, at Pisa, is the oldest in the group and was completed in 1964 just after the French group took up its licence from Pilkington. The second, at Caserta, near Naples, came on stream in 1973. The Pisa plant is relatively small, with a capacity of 275 tonnes a day, and that at Caserta is medium-sized—capacity is 360 tonnes a day.

The Pisa plant obviously will have to be replaced shortly and the new one announced yesterday (Tuesday) will solve part of the problem that will cause.

At present Saint Gobain has ten "float" plants: three in Germany, two in Belgium, two in Spain, two in Italy and one in France, as well as the two new ones planned to come on stream in about two years' time. One of the plants in Belgium came on stream this summer and the other in that country is temporarily shut down for repairs.

## BSC to help private sector compete overseas

By IAN HARGREAVES

IN AN effort to help the British steel construction industry win major foreign contracts, British Steel Corporation is considering acting as co-ordinator and guarantor for consortia of private sector companies tendering for work overseas.

Announcing this at yesterday's presentation of the 1976 Structural Steel Design awards, Sir Charles Villiers, chairman of BSC, said the aim was to follow the Japanese model and provide a back up service in an important part of the export drive. Later he said he expected to receive Government encourage-

ment in what would be a new role for BSC.

The announcement is the result of talks between Sir Charles and the British Constructional Steelworks Association, which is the joint sponsor with BSC of the design awards.

Sir Charles said: "BSC would be willing to examine means whereby we could underwrite the performance bond on behalf of a group of BSCA members, providing of course that the companies themselves are capable of standing in their own corner." BSCA has about 200 members representing more than 85 per cent of the industry's capacity.

Mr. James Humphries, pres-

ident of BSCA said the link with BSC would give Britain a much needed boost in competing for the 200,000 tonnes of overseas structural steelwork now at the inquiry stage. The Middle East was a particularly buoyant area in steel construction. "I know that we have lost a lot of these jumbo jobs in the past because of the lack of the necessary back up," he said. With British fabricators very short of orders it was vital to expand overseas. Sir Charles said he hopes to have the first project for consideration before the end of the year, but he could not say at this stage what the minimum size of order BSC would back.

## U.K. consortium wins £35m. Mexican cement contract

By LORNE BARLING

A £35m. contract won by Britain to build a cement plant in Mexico, with the Mitchell Cotts company Capital Plant International playing the leading role, is regarded as an important breakthrough for the process plant industry.

It is anticipated that CPI, with the backing of its associate member companies, will be able to submit highly competitive tenders in future for major cement plant contracts in the Middle East, Africa and South America.

The success in Mexico follows a National Economic Development Office working party report which criticised the U.K. industry's failure in export markets and called for greater co-operation among major companies.

The Mexican plant, to be located in the Yucatan peninsula, will serve the country's rapidly developing oil and gas industry in the region, produc-

ing 1,500 tons of cement a day. Fives Lille Cail (U.K.), a subsidiary of the French Fives Caille Babcock, will provide engineering and technical services, with CPI looking after management and financing.

Some or all of the associate members in the U.K., Motherwell Bridge, Whessoe, Clarke Chapman, BICC and Cyroplants (a British Oxygen subsidiary) will undertake all other work, although no details have yet been made final.

The contract, with Canteras Y Calizas De Campeche, will be completed early next year and the plant will come on stream in 1979.

Whessoe said yesterday it was pleased with the association of companies, which it believed, could act in complementary roles on overseas projects, but bid extremely competitively, although its Mexican involvement was not clear.

There is no reason why we should not compete in some areas while co-operating in others," the company said.

The Neddy export sub-committee of the Process Plant Working Party, while critical in its August report of the U.K. industry, said export opportunities were extremely good.

For several reasons the major industrial countries were increasing imports of cement and reducing exports, while world demand until the recession began was increasing at about 6 per cent a year.

To meet this demand, expenditure of £1bn. a year was needed, of which up to £800m. would be for equipment and services. Of this, about £300m. would be in markets accessible to the U.K. industry.

However, there were technical short-comings which would have to be remedied before the U.K. industry could provide complete plants without foreign co-

## Boycott will not hit Cairo Barclays

By Our Foreign Staff

THE EGYPTIAN operation of Barclays Bank International will not be affected by last month's decision of the Arab Boycott of Israel Office to black list the British concern, according to an AP-Dow Jones report from Cairo.

Quoting unidentified sources, the agency said Barclays joint venture with Banque du Caire was considered an Egyptian bank. Like others formed with foreign interests in recent years, it was set up by the decree of President Anwar Sadat.

Cairo Barclays, as it is called, is a 50:50 partnership which is only permitted to deal at present in foreign currencies. Plans for another joint venture under-taking the full range of commercial banking activities appeared to have been held up because of uncertainty about the boycott.

According to the sources quoted by AP-Dow Jones, the Egyptian view is that the benefits of Barclays partnership with the Banque du Caire outweighed the adverse effects of its Israeli involvement.

## Rolls engines in U.S. jet

Financial Times Reporter

ROLLS-ROYCE (1971) is to supply engines for a new version of the U.S. Gulfstream executive jet, continuing a partnership which has already earned the U.K. £90m. in export orders.

The two earlier versions of the Gulfstream were powered by Rolls-Royce Dart turboprops and Spey engines.

Grumman American said yesterday the new aircraft will have 35 per cent more range and cruise 17 per cent faster, due mainly to improved aerodynamics.

"We have studied every other available engine but nothing else came close to the performance and economy of operation offered by two Spey engines."

## Mitsubishi delays plans for joint production with Chrysler

TOKYO, Nov. 9.

Most observers believe that the co-operative work going on between Mitsubishi and Chrysler—which owns 15 per cent of the Japanese company—will lead to some manufacturing co-ordination and co-operation in due course.

The senior Chrysler Corporation management has not denied the possibility of such co-operation in Europe, and all Japanese car companies are looking hard at the practicalities of assembling vehicles in Europe as a way of detecting the growing criticism of Japanese car exports.

Mr. Yamauchi told Reuters that public reaction to the plan, originally broached by Chrysler, was strongly adverse, apparently because it was feared that the motor-parts to be supplied by Mitsubishi would increase unemployment.

Reaction to the plan was particularly unfavourable in Britain, because Chrysler U.K. was receiving financial support from the British Government, he said.

Mr. Yamauchi added that Mitsubishi's dealers in these countries also opposed the plan, because local production of cars not ruled out by Mitsubishi.

Terry Dodsforth adds: Mitsubishi's statement yesterday was clearly designed to cool down the temperature in the argument over its future relationship with Chrysler's European plants.

Chrysler's European plants are obviously embarrassed by Mitsubishi's original statement that there were proposals to use Mitsubishi designs and parts for Chrysler cars, and the new statement makes it clear that the plan is not imminent.

On the other hand, the pro-posal for a new joint car taken a tough line with because local production of cars not ruled out by Mitsubishi.

## Japan rejects U.S. tariff plan

GENEVA, Nov. 9.

By DAVID EGLI

JAPAN, alarmed by the prospect of increasing trade restrictions, this point, but did not go nearly as far as Japan in rejecting the U.S. proposals as they stand.

Arguing that the present safeguards article of the General Agreement on Tariffs and Trade is basically sound and not in need of revision, the Japanese attacked the idea of abandoning the possibility of retaliatory action and the concept of compensation.

The rights of the affected exporting countries to resort to retaliatory actions as a deterrent against abuse, and compensation is necessary to contain the safeguard measures.

At a recent meeting of the "safeguards" group in the Tokyo round of trade negotiations, Japan said it was vital to secure "correct" use of safeguard provisions and ensure that the liberalisation achieved in the talks would not be eroded more realistic in determining whether safeguard action might be taken.

Great importance was attached to the upholding of the basic principle of non-discriminatory application of such action as an important deterrent against abuse. The American proposal as they stand tend to obscure the issue of general or selective application of safeguards.

The Japanese want an appropriate administration of the present excessive import restrictive measures. This would reduce the need to resort to bilateral safeguard arrangements outside the GATT framework, they say.

The Japanese delegation called on the group to confirm that such bilateral arrangements, not in conformity with the multilateral safeguard system, should be phased out as soon as possible and said it would be useful to review progress in this area after a certain fixed time.

## S. Africa run containers

By JOHN WYLES, SHIPPING CORRESPONDENT

ELLERMAN City Liners' ship obtained for two voyages only. Theos and Jas. Harrison, a replacement is currently launching a container ship.

Mr. David Lloyd, chairman of South Africa this week, is the joint company, said yesterday ahead of the full year arranged in response to demand for the full year from shippers, but services to South Africa trade.

The joint operation, named Ellerman Harrison, is a non-conference operation, influenced the decision to Line, will offer sailings every two weeks.

Port Elizabeth and Durban. Projected demand for the two comparatively small container ships during the year of tainer ships have been chartered is 1,400 containers for the service, the City of the southbound trade and Pretoria with a capacity of 2,800 for the northbound. x 20-foot containers and the Ellerman and Harrison say "an 31V Fellowship which can carry this basis, the service will be 270. The latter ship has been profitable."

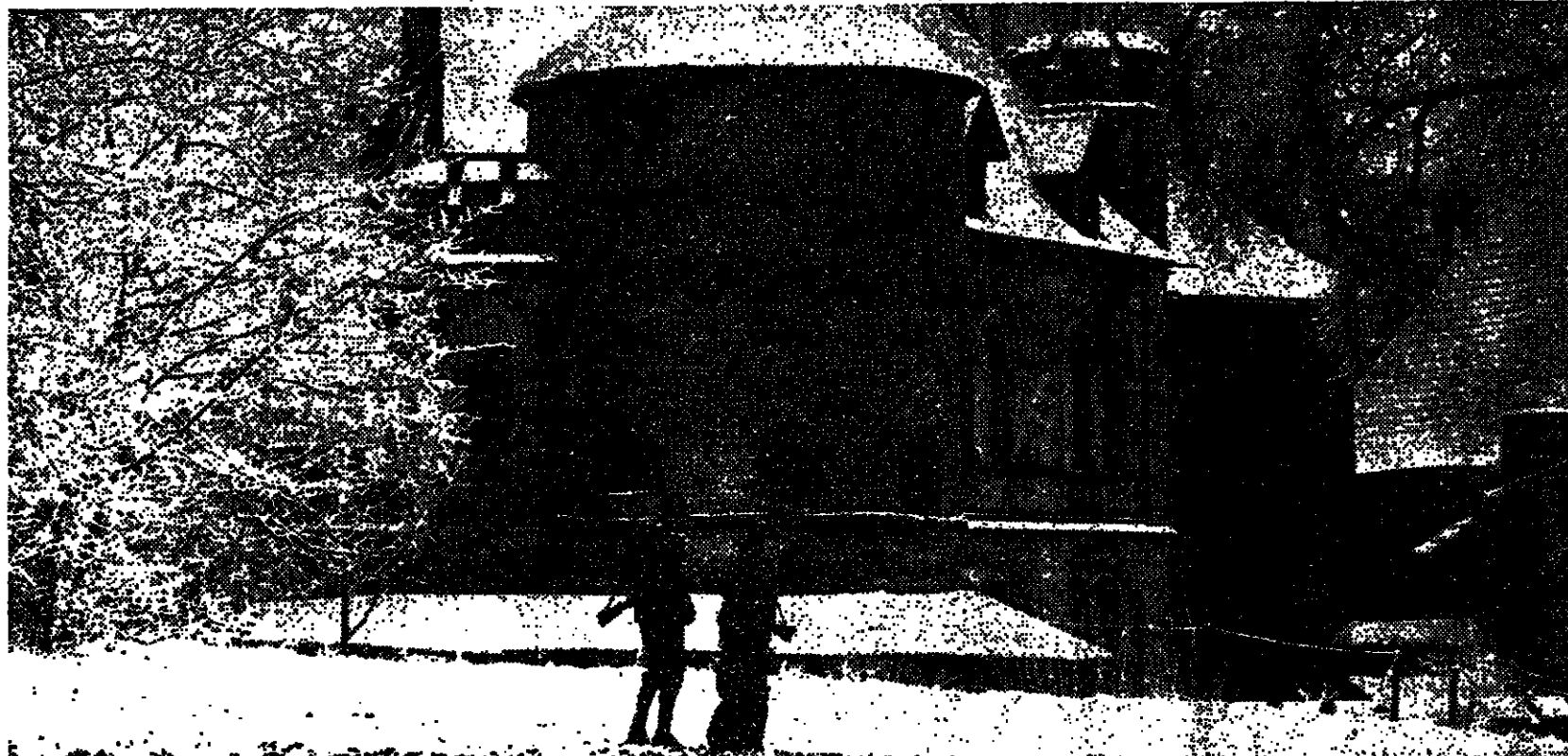
## Pipeline order for BSC

Financial Times Reporter

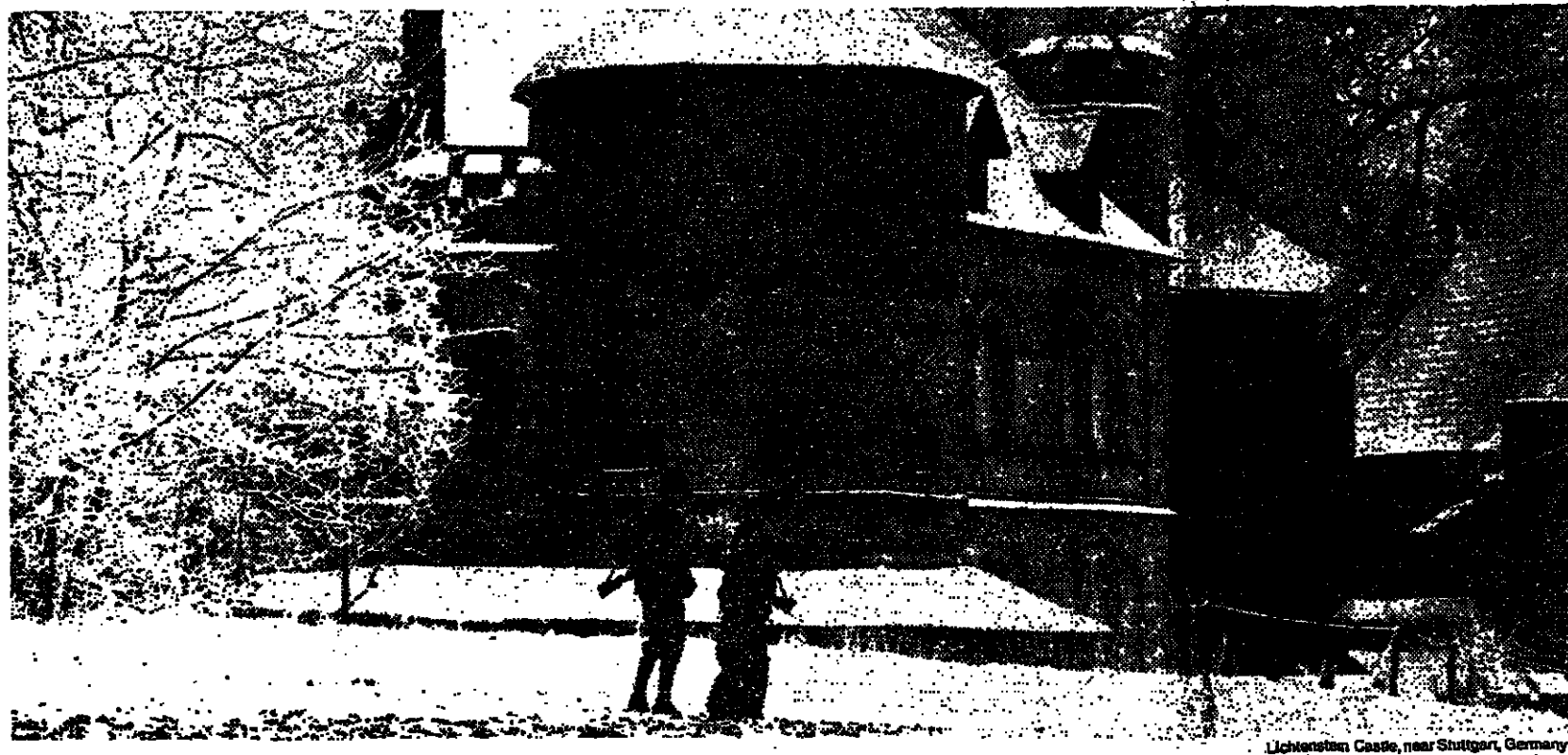
BRITISH STEEL Corporation has won a contract, worth more than £2m., to supply 7,200 tonnes of gas transmission pipeline to Ireland. The 54-kilometre land pipeline will carry gas to domestic and industrial users in the Cork region.

The order comes a few days after the £13m. BSC contract for North Sea oil well casings and tubings.

Most of the Irish pipeline will carry gas from Marathan's field 30 miles southeast of Kinsale Head and will be made by BSC's Tubes Division at Hartlepool and Clydesdale.



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**THE INVASION OF LIVERPOOL**





## Tony Harris works with a bunch of old fossils.

Not his colleagues. They're lively as can be.

Tony is a technician at our Coryton research laboratory, and his job is isolating microfossils in samples of shale taken from formations under the North Sea. His work helps Mobil's geologists find oil-bearing strata.

The fossils, which are somewhere between 140 million and 200 million years old, are mostly pollen spores and algae.

Tony uses acids to separate them from the rock. Once isolated, the microscopic fossilized material is put on

slides and sent to our London offices for study.

Tony Harris, an Essex lad, is working in the branch of science known as palynology, which is just one of dozens of disciplines being called on in the search for oil and gas in the North Sea.

But with all our laboratories and computers, we still have to get out there and actually drill before we know for certain where the oil is.

Mobil has been successful as an explorer in the North Sea, we're happy to say. Beryl and Statfjord, two of the

bigger fields, were discovered by us and our partners.

As a major international oil company, we are in the North Sea for profit. No question about that. But as a company doing business in Britain since the 1280's, we get a special satisfaction from knowing what the North Sea discoveries can mean to this country's future.

We're proud to be part of the North Sea search, and glad to have young people like Tony Harris taking such an interest in our old fossils.



## HOME NEWS

# Energy industries ready for peak winter demand

BY RAY DAFTER, ENERGY CORRESPONDENT

BRITAIN'S ENERGY industries have prepared for the peak winter demand by building up substantial and well-distributed stocks, according to Mr. Anthony Wedgwood Benn, the Energy Secretary.

However, he has urged industrial and domestic consumers to help themselves by stock-piling. A combination of heavy snow, falls and prolonged severe frost could interfere with transport and hinder distribution of solid fuel stocks. Mr. Wedgwood Benn told the Commons yesterday. He was reporting on the fuel stock situation.

There was considerable spare capacity in the electricity generating system and fuel industries had made contingency plans to minimise the effects of a severe winter.

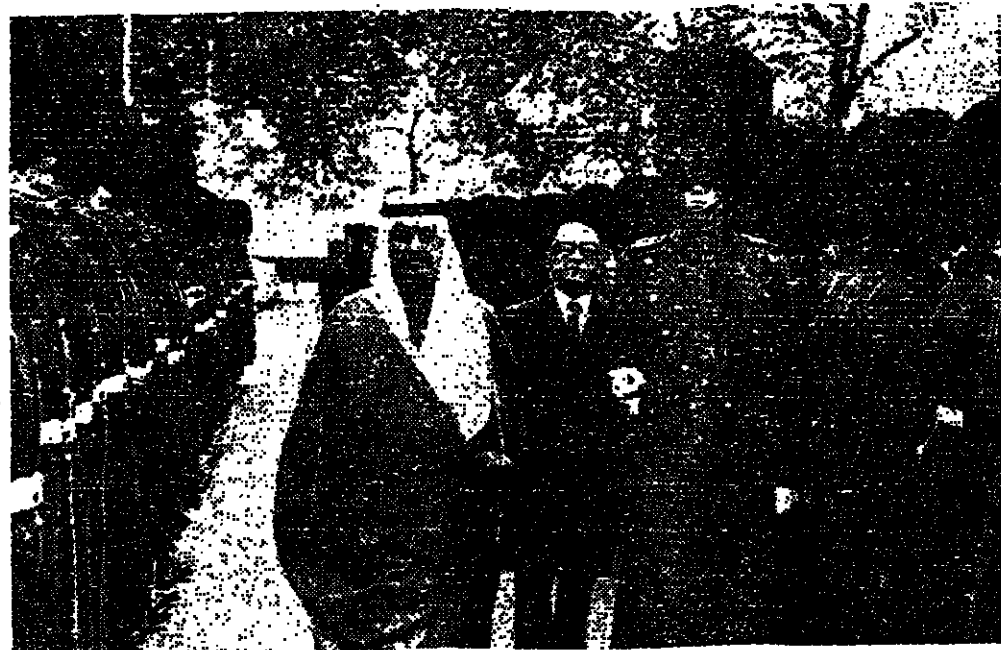
Coal stocks at power stations are high, he said, and should give ample cover for winter electricity generation. There should be no difficulty in meeting general industrial fuel requirements; the demands of the British Steel Corporation and other users of coking coal should be met. Domestic users might find problems, particularly in the event of a severe winter. Although most merchants have built up stocks to a reasonably satisfactory level, in some cases they are lower than normal at this time of the year.

Mr. Wedgwood Benn said that the National Coal Board and the unions were working to improve production and the stocks. Whereas stocks of smokeless fuels are considered to be reasonable, a programme of imports, agreed with the trade, will be needed to maintain anthracite stocks.

No difficulties are envisaged for domestic, industrial, and commercial users of gas. In very severe winter conditions, full supplies should be maintained to homes and firm industrial and commercial customers by the continuation of supplies made under "interruptible" contracts. No problems are envisaged in electricity generation providing there is no major disruption of oil supplies from the Middle East or Africa.

## Credit service round clock

BARCLAYCARD is operating an around-the-clock authorisation service for its 83,000 member merchants in the U.K. The service will enable retailers to obtain sanction on credit card sales at any time of the night or day. The only exception will be Christmas Day.



Saudi Arabian Defence Minister, Prince Sultan Bin Abdul Aziz Al Saud, inspected a royal guard of honour provided by the 1st Battalion Welsh Guards when he called at the Defence Ministry in London yesterday, where he had a 50-minute talk with Mr. Fred Mulley, Defence Secretary (centre). During the prince's five-day official visit, the British Aircraft Corporation hopes to conclude agreement on an extension to their on-going contract for maintenance of aviation defence installations and training which expires in 1978. A renewal for another five years could be worth £700m.

## Improve marketing, shipbuilders told

BY JOHN WYLES, SHIPPING CORRESPONDENT

IMPROVED MARKETING practices were urged on shipbuilders by the 1st Battalion Welsh Guards when he called at the Defence Ministry in London yesterday, where he had a 50-minute talk with Mr. Fred Mulley, Defence Secretary (centre). During the prince's five-day official visit, the British Aircraft Corporation hopes to conclude agreement on an extension to their on-going contract for maintenance of aviation defence installations and training which expires in 1978. A renewal for another five years could be worth £700m.

## Preston docks fate in balance

THE FATE of the 93-year-old municipal docks at Preston, Lancashire, will be decided after a special meeting of the town's council to-morrow.

The policy and resources committee of the Tory-controlled council has already recommended the closure of the docks, which made a record loss of £1.4m, last year.

But the move has been strongly contested by Labour councillors and the 450 dockers, who say some 1,300 inter-related jobs will be lost in the town if the closure goes through.

Mr. Phil O'Hagan, the union convenor, says that industrial relations at the docks have always been good, but orders and contracts have been lost due to a lack of enterprise by the management.

Recently the port has been losing trade to rival docks at Heysham, Liverpool and Fleetwood. A firm dredger bought to clear silt from the River Ribble broke down, costing £70,000 to repair.

The Tories say that supporting the docks cost half of the 27 per cent. increase in the rates last year. They plan to sell off the assets and the docks estate, or re-develop it so that only a few jobs would be lost in the long run.

However, Labour councillors want a six-month delay. It would take a special Bill to close the docks, and compensation and redundancy would cost £50,000 a year for the next 12 years.

## Demand may create new energy crisis —Shell director

BY RAY DAFTER, ENERGY CORRESPONDENT

THE WORLD is moving towards a new energy crisis, Mr. Geoffrey Chandler, a director of Shell Petroleum, told Manchester Statistical Society yesterday.

Such a crisis would comprise a deep-seated imbalance between supply and normal demand which would bring great strains to national economies and to international relations.

The underlying element could be simply described: a growth in demand which would outstrip the availability of oil for export before other sources of oil or energy were available in significant and sufficient quantities.

"The crisis need not happen if policies more appropriate than those adopted by energy-short countries were to be put in action. The time for effective remedy grows daily shorter."

Measures which were the product of political or electoral influences seemed likely to inhibit long-term productive capability of consuming countries. The creation of the British National Oil Corporation and the movement to divest the oil companies in the U.S. were cited as two examples.

In sum, there are few so-called energy policies to-day which have the supply of energy as their major consideration. It is one of the ironies of the situation that the energy-short countries are likely to contribute more to the creation of a crisis than the oil exporters."

## Synthetic chemicals give 'ray of hope'

ONLY THE chemical industry's new synthetic replacements for the world's fast-depleting natural resources offered a ray of hope for mankind's survival in the next century, Mr. Geoffrey Trowbridge, director-general of the U.K. Chemical Industries Association, said in Dublin yesterday.

Mr. Trowbridge, speaking to the Pharmaceutical, Chemical and Allied Industries Association, called for a European strategy for chemicals up to the year 2000.

"Major formations of new risk capital may be needed. The entrepreneurial development of the chemical industry in the 1980s may turn out to be comparable in scale with the development of the railways in the 1840s."

Mr. Trowbridge said: "It will be difficult to build an industry of new chemistry on the shifting sands of Government by crisis. Wise long-range decisions are unlikely to be taken if they are judged in terms of Public demand for instant gratification."

## CBI may hold national conference next year

THE Confederation of British Industry hoped to stop the Government from doing "more things which damage industry," Lord Watkinson, president, told businessmen yesterday.

Businessmen felt they were not being listened to. This had to be changed.

Speaking in Bradford, Lord

Watkinson said that a CBI annual national conference was "on the cards" next year.

Lord Watkinson continued: "It is time we knew what we wanted and where we want our country to go."

He said that by the end of the year the CBI hoped to have a firm, precise policy. "We have to fight for it now."

## Group to advise BBC on economic affairs

FINANCIAL TIMES REPORTER

THE RECENTLY INSTITUTED consultative group to aid BBC's radio and television coverage of economic and industrial affairs could be of great value, Mr. Ian Trethowan, the corporation's managing director, said yesterday.

He told the Industrial Society at a lunch in London that the five people from industry, management, five from the trade unions, one from the City, two "dialogue" about broadcasting, and economic affairs and to look at the problems on a wider basis. In recent years it would be

idle to pretend that there has not been disagreement about our coverage of economic and industrial affairs," he commented.

The consultative group, which met for the first time last week, was set up last month. Headed by Sir Frank Figures, former

director of Neddy, it includes a management, five from the trade unions, one from the City, two "dialogue" about broadcasting, and economic affairs and to look at the problems on a wider basis. In recent years it would be

## Hadrian's Wall proposals would double visitors

LONG-TERM PLANS to double the number of visitors to Hadrian's Wall within the next 15 years were proposed in a study report published yesterday.

Success of the plans, however, would depend on improvement schemes which could cost up to £500,000.

Money needed to be spent on coordination of publicity and information services, new transport facilities and development of sites along the Wall, said the Countryside Commission report.

The Wall, one of Britain's most impressive ancient monuments—stretches from Newcastle across to Carlisle—attracts 150,000 visitors a year.

The consultants—Darlington Amenity Research Trust—after an 18-month study, recommended encouraging a limited growth in the number of visitors, but this policy could leave open a further, optional scheme for

raising the number to 1.5m. in the next 15 years.

Facilities along the Wall would have to be improved to cope with the increased number of visitors.

The consultants also recommended an improved footpath system, with a long-distance footpath linking with the Pennine Way.

The scheme proposed by the Trust involves opening up the less-popular east and west sections of the Wall and limiting the number of visitors to the already crowded central section.

Local authorities will be studying the report over the next few months before putting their views forward at a meeting in January.

\* Hadrian's Wall: a strategy for conservation and visitor services. Published by the Countryside Commission: £2.20 post free.

## Widows 'hit by scheme'

BY ERIC SHORT

UP TO 50,000 widows with children may be financially worse off from April, when the child benefit scheme replaces family allowances, according to the National Council for One Parent Families.

In letters to the Chancellor of the Exchequer and the Secretary for Social Services, the council points out that these widows will not be receiving any extra payment because the widow's benefit for the first child will be reduced by the amount of the child benefit, but she will also lose the tax relief available for the first child.

The council estimates that the loss could be as much as 35p a week and state that there has clearly been an oversight since the Government claimed that plan to give 60 employees advance notice of redundancy in the light of the uncertainties caused by the expected minor relief in respect of the first

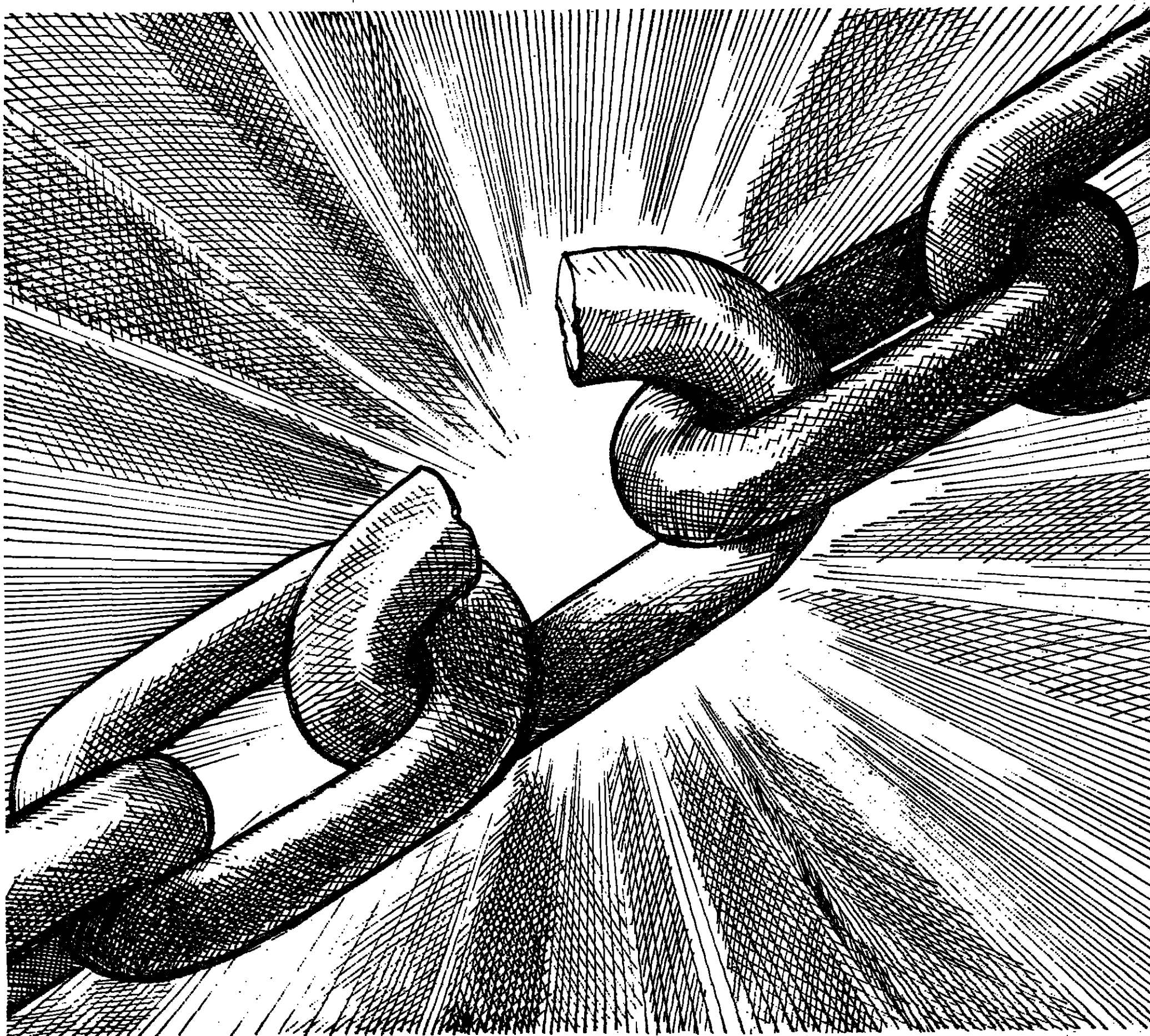
child for anyone claiming social security benefits or introduces a differential reduction in child tax relief for the first child for an one claiming a social security benefit so that the claimant does not lose financially on the new scheme.

Union protests at Lotus redundancy plan

Financial Times Reporter

THE TRANSPORT and General Workers' Union has written to Lotus, the Norfolk-based sports car company, protesting at its plan to give 60 employees advance notice of redundancy in the light of the uncertainties caused by the expected minor relief in respect of the first

Budget.



## Make sure you haven't got one.

Now is the time to be absolutely sure of your company's strength.

Because, while things are very competitive, one weak link in your chain could jeopardise your chances of success. Of cashing in on the expected upturn in the economy.

Carefully thought out training schemes can not only help you now, but will mean you have the right people with the right skills when you need them.

The Industrial Training Board for

your industry can help you organise systematic training tailored to your needs.

Full-scale training schemes or specific training programmes for young people in their first job and existing staff right up to managerial level.

Make use of the bank of experience and understanding which Boards have built up working with their industries.

Each Board consists of key employer, trade union and education members of their industry.

Seek the Board's expert advice. they can help you with your problems.

Sometimes they can help with grants too.

If you don't have an ITB or don't know which one to contact, call Mr. J. McKelvey on 01-836 1213.

Manpower Services Commission  
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HOME NEWS

# Cost of power station means '2% on electricity price'

BY MAX WILKINSON, INDUSTRIAL STAFF

THE PRICE of electricity will go up by 2 per cent, if the Government orders a new power station before it is needed, according to a confidential estimate by the Central Electricity Generating Board.

The extra cost would be inevitable, senior officials believe, if the Government tells them to order a new £500m. power station at Drax, near Selby.

The alternative is that the extra costs should be paid by the taxpayer, but the Board fears that in either case a significant extra twist will be given to the inflationary spiral.

The Government is being urged to order the power station several years before it is needed, to provide work for manufacturers of generating equipment, which now face redundancy, and to order it in time to avoid the inflationary spiral.

The Board is also being urged to order the power station several years before it is needed, to provide work for manufacturers of generating equipment, which now face redundancy, and to order it in time to avoid the inflationary spiral.

would only accentuate the problem faced by equipment manufacturers.

"It must also be stressed that if the evidence was sufficient to convince the Government of the need for advance payment of a plant order, the taxpayer and not the consumer is the appropriate source to pay."

The extra costs would, in real terms, fall off when the demand for electricity picked up to absorb all the available generating capacity.

However, ordering Drax would probably mean the postponement of the next 2,000 MW station due to be ordered.

The Government would then face the same dilemma over again in five to 10 years' time: either to order in advance of requirements or face a run-down in the supplying industry.

The Board's paper strongly suggests that in the future all new power stations should be powered, not by coal or oil, but by nuclear energy.

The above argument considered the early construction of new fossil-fired stations, but since these have high direct operating costs and consequently low net fuel savings, this early construction proves uneconomic.

"But with nuclear stations, appropriate capital cost, the

## Campaign to save London Transport from cuts

BY IAN HARGREAVES, INDUSTRIAL STAFF

CAMPAIGN to protect London transport from public spending cuts was launched by trade unions, passengers and London councillors yesterday.

Dramatically headlined SOS Save Our (Public Transport) Services, the campaign brings together the usually antagonistic trade unions and passengers on a common platform.

The campaign, launched with a grant of £25,000 from the union, will last for six months and will apply pressure on four decisions in particular: government grant support for London Transport; support for the Transport for London (TfL) and British Rail; the transport committee of the Chancellor's 1977 report; and the drafting of the new Transport Bill.

Its start came a day after it was announced that London Transport was heading for a 1977 deficit of £93.6m, more than 10 per cent higher than the estimated loss.

There will be two campaigns: one to save the TfL from cuts in the SOS slogan in badge

## W. Midlands told to cut £18m. fares subsidy

By Peter Cartwright

THE CHEAPEST bus-rail travel in the country will become increasingly expensive as a result of the Government's instruction to West Midlands County Council to cut its £18m. a year subsidy from the rates.

The subsidy is nearly equal to 4p per mile. The Government argues that any subsidy on transport must be regarded as expenditure in the public sector and not just a simple payment that has no impact on the economy.

The Passenger Transport Executive is increasing fares by around 20 per cent, by the end of the month to bring the cost of travel within the limits of public spending.

The rise is designed to raise £5.5m, and further increases are planned for next year, though possibly not before the autumn.

Bus-rail travel cards now costing £12.5 a week will go up to £13.5, while fares for the dial-a-bus scheme in the Solihull district will cost 12p, as against 10p.

Bus loading since 1973 has shown a steady increase to more than 60 per cent, with a rise of 8 per cent in passengers last year. More than 70,000 people hold bus-only travel cards and more than 11,000 hold bus-rail cards.

Cheap rail travel - local British Rail receives a subsidy of about £2m. It has been successful in attracting passengers that a new link is being built to the west of Birmingham, with four new stations.

This programme is now expected to be slowed down substantially, but half-hourly Sunday rail services are being introduced between Birmingham New Street and Birmingham International, which serves the National Exhibition Centre and two adjoining areas.

Sleep or frequent fares increases have been resisted, because one of the chief aims of the scheme is the increase in labour mobility it promotes. This is an important factor while unemployment is high and workers may have to travel much further to new jobs.

The progress the cheap travel policy is making provides a sharp contrast to London Transport, which is heading for a £93.6m. deficit next year.

## Japanese competition hits Rank Xerox share of market

BY MAX WILKINSON, INDUSTRIAL STAFF

RANK XEROX, which is awaiting a report from the Monopolies Commission, admitted yesterday that its U.K. market share has been seriously hit by Japanese competition.

A recent survey indicates that the company's share of the 10th market for indirect electronic copying machines has fallen to about 90 per cent, in 1977, from 95 per cent in 1976. The Monopolies Commission started its investigations in 1975, and its report is due in 1978.

The change in the market share, which reflects increasing Japanese competition, presents a challenge to the company, which has been increasing its market share in the home market, and which has been increasing its market share in the home market, and which has been increasing its market share in the home market.

At the time when indirect electronic copying machines were referred to the Monopolies Commission, Rank Xerox had almost total coverage of the U.K. market and was protected by more than 1,400 patents.

However, there are now 18 other companies which market plain paper copiers in the U.K., including IBM, 3M, Xerox, Ricoh, and others.

Only five competitive models were introduced by the end of 1977; now there are 30.

Although an increasing market share is being carved out by imports to the U.K. market, the total sale of indirect electronic machines has grown rapidly from 18,000 in 1974 to 22,000 last year.

It is estimated that the annual

volume of copy made by Rank Xerox's competitors in the indirect electronic field could grow from 24m. in 1972 to 10.6m. in 1980.

At the same time, Rank Xerox, the 50th largest British company by turnover, exported £89m. worth in equipment and leases in 1974-75.

This year, in response to growing competition, and with an eye on the Monopolies report, the company abandoned its policy of only leasing equipment and started to compete with direct sales. Discounts to large users have also increased.

Although the company has made very large profits (£18m. in 1973-74 and £132m. in 1974-75), it considers the reference to the Monopolies Commission was unfairly drafted.

The company said yesterday it could not comment directly on the suggestion that its market share had fallen to 15 per cent, but said the fall was "consistent with the company's view."

## British car production improves in October

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

PRODUCTION in the U.K. car industry improved in October, with signs of recovery last month, according to a report from the Society of Motor Manufacturers and Traders (SMMT).

Production rose to 143,000 in October, up from 141,000 in September, and 140,000 in August. Last month's figure is the same as was achieved in the second quarter of the year, following the better results in the first quarter when average output came out at 117,000 units a month.

The October figure (seasonally adjusted) was 5 per cent above the monthly average for 1977, while in real terms the cumulative total of cars produced in the first 10 months of this year was 4 per cent above that in the same period of last year.

## IN BRIEF

MRS. MARGARET THATCHER cancelled a visit to Lister last week because details of her engagements were stolen. It was learned yesterday. The notes were in a briefcase taken from a car belonging to a London-derry businessman, a member of the Northern Ireland Chamber of Trade, which Mrs. Thatcher was to address.

## VAT nightmare

A change in the rate of value added tax before Christmas would impose a "burden of proportionate" on the distributive trades, the National Chamber of Trade said yesterday. It told the Chancellor of the Exchequer that reprieving the Christmas trading period "did not bear contemplation." The Chamber repeated its call for a single rate of VAT.

## Rescue for Ashby

A quicker decision on the route for the M45 north of Hemsworth to link with the M1 is expected to prevent planning blight in Ashby-de-la-Zouch and Measham.

## London's poor

Some 650,000 families in Greater London live in poverty, according to Greater London Council. Some 200,000 men over 21 earn less than £40 a week, 250,000 pensioners receive supplementary benefits, and 150,000 supplementary benefits.



British Rail wants to knock down Liverpool Street Station and start again - but yesterday Mr. Richard Flouitt, 41 (above), from Godalming, Surrey, was awarded £1,250 for his plans to create a greenhouse look by planting trees in the concourse. He won a competition called Eyesore, 1978, sponsored by a paint company and an architectural journal, for suggesting how to improve a choice of 11 widely different buildings or groups of buildings. The judges praised his entry, one of 66 submitted, as "imaginative and full of visual promise."

## U.K. merchant fleet still third largest

By Peter Cartwright

BRITAIN'S MERCHANT shipping fleet is holding its position as the world's third largest behind the Liberian and Japanese flags.

Lloyd's Register of Shipping, published today, shows that Britain's fleet of vessels of 100 tons or more totals 32,923,000 gross tons, out of a world total gross weight of 372m. gross tons.

The world fleet in July this year was up in weight by almost 8 per cent over last year, and is half as much again as the figure recorded for 1971.

But the first decrease since 1964 was recorded for the British fleet - a drop of 234,000 gross tons - and there were other small decreases noted for Cyprus, Somalia, and Portugal. But the Liberian fleet was increased by 7.7m. tons, the Greek by 2.5m. tons, and Panama by 2m. tons. All three are flags of convenience.

The General Council of British Shipping pointed out, however, that while the gross weight of the U.K. fleet had dropped, the deadweight - or carrying capacity - had increased.

The Lloyd's statistics show that almost two-thirds of the world fleet is less than 10 years old; less than 5 per cent is 25 years old or more. Britain's 3,549 vessels have an average age of just over six years.

Lloyd's Register of Shipping Statistical Tables, 1978.

## 'Television newspaper' plan given go-ahead

BY ARTHUR SANDLES

THE BBC and ITV have been given the go-ahead for further development of Teletext, the television newspaper.

BBC Ceefax and ITV Oracle transmissions will continue until 1979 at least and the future of the system will then depend on Government action on the report of the Annan Committee on the Future of Broadcasting.

Teletext transmissions have been running since 1973 in a steadily expanding form. The system uses the spare lines of a television picture (not all 625 lines are utilised normally) to transmit additional material which can be decoded within the home to provide dozens of pages of information such as financial news, the weather and sport.

The two organisations recently agreed on compatible electronic and the consumer side of the industry is now developing mass production units. At the moment the transmissions can be received only on specially adapted sets which, though available, are expensive.

Only two weeks ago ITT was demonstrating a Teletext decoder, which will be on sale once the production line is ready.

It is expected that television sets with integrated decoders will become available for the general public in 1977, said the BBC last night. "At least two manufacturers are beginning limited production of add-on adaptors, which will enable viewers to use their existing sets."

## New site sought for £170m. gas separation plant

BY RAY PERMAN, SCOTTISH CORRESPONDENT

SHELL AND ESSO have abandoned their plan to build a £170m. natural gas liquids separation plant at Peterhead, near Aberdeen, and will now seek to site it in Fife, 130 miles from the point where the gas will come ashore from the Brent Field.

The companies have already spent £4m. developing the Peterhead site, but have decided on the move to try to avoid delays which might prevent them from meeting commitments to supply methane to the British Gas Corporation and propane and butane to Northern Liquid Fuel International of Omaha on a 10-year contract that could be worth \$100m. a year.

Shell U.K. Exploration and Production, which is operating for the two companies, is to submit planning applications to the Fife local authorities for permission to build the plant at Moftarm, near Cowdenbeath, and a jetty at Braefoot Bay on the Firth of Forth.

Local residents have started discussing the effect the scheme could have on the area and there may be strong objections from conservationists. However, Shell has allowed a year in its timetable for a public inquiry and hopes to have the plant in production by 1980.

The new plan would mean constructing an overland pipeline from the landfill at St. Fergus, a little way from Peterhead to the Moftarm site. Shell claims that the cost of this would be equivalent to that which would have been needed in modifying Peterhead basin Tank tests in Holland have shown that the necessary modifications would be extensive and could mean severe delays.

Fife local authorities last night welcomed the scheme which, if approved, will bring 1,500 jobs during the three-year construction period and 70 permanent jobs to an area that now has an unemployment rate of 16 per cent.

The decision was a blow to the Grampian Region, which covers Peterhead, which had been planning to try to attract a downstream petrochemical industry around the gas separation plant.

Esso Chemicals has been studying the possibility of building an associated cracker plant to convert ethane into ethylene, but said yesterday it was not ready to make a statement. The establishment of a cracker plant would encourage the growth of other petrochemical developments, something the Government wants to see in Scotland.

## Shell worried about its nuclear holding

BY DAVID FISLOCK, SCIENCE EDITOR

THE NUCLEAR industry needs to be placed on a new commercial basis, according to Royal Dutch Shell, which last several hundred million dollars after buying a half-share in Gulf Oil's subsidiary General Atomic three years ago.

Asked yesterday about suggestions that Shell might still have major financial worries arising from its brief nuclear venture, Mr. E. J. G. Toxopeus, director of the nuclear division and a main Board director, said this was one of the main reasons why Shell had decided last year that General Atomic should withdraw from the last of its reactor contracts.

It was now awaiting major decisions by the U.S. Government before deciding the fate of its own investment in nuclear energy.

Studies

He denied that Shell had committed itself to investing another £30m in the Anglo-German-Dutch uranium enrichment project. The matter was still being discussed with the Dutch Government, but Shell did not see it as a case for private investment - "and had told the government so."

General Atomic had tried to launch a new reactor, the high-temperature gas-cooled reactor (HTGR), alone but it was now clear that it would need help, said Mr. Toxopeus.

He hoped that if the two major studies of the HTGR's future - now being planned by the U.S. Energy Research and Development Administration and by the U.S. electrical utilities - showed conclusively that the reactor was needed, it would also produce a

plan for launching it commercially, perhaps in collaboration with other reactor companies.

He believed that General Atomic might have succeeded in obtaining a half-share in the market. But he did not believe that it would attempt such a venture alone again.

Fort St. Vrain, the 330 MW demonstration HTGR station, near Denver, on which General Atomic has already lost more than \$300m., had to be working before the commercial reactor could go ahead, believed Mr. Toxopeus.

Fort St. Vrain is not now expected to achieve full power before next April, at which time it will be about five years late. Shell managers this week have been discussing at what point General Atomic might be able to hand the reactor over to the utility and receive itself of the obligation to provide an alternative source of power.

On the Ramsar reprocessing plant for spent nuclear fuel, in South Carolina, in which Shell bought a quarter share for about \$5m. Mr. Toxopeus said it was not clear that it was in trouble, but the U.S. electricity industry.

But Mr. Toxopeus confirmed that Shell and the other partners in the Ramsar project - Gulf and Allied Chemical - were not prepared to invest any more money as required by U.S. nuclear inspectors.

Once the government accepted the partner's position, he believed that it could be operated as a profitable commercial venture, although there were early contracts outstanding on which they could lose money.



## Unigate don't have a weak link in their chain.

Back in 1971, Unigate decided that their managers needed a more self-confident and sophisticated approach to objective-setting, decision-making and problem analysis.

They chose a special programme of management training - a system based on personal self-development and on team-work situations.

After a pilot scheme had been set up, the results were monitored with the help of the Food, Drink and Tobacco Industry Training Board.

Since then the programme has been extended to other parts of Unigate. The ITB still reviews progress and provides feedback through a series of routine visits.

The benefits so far have included improved output figures, less wastage, and a new sense of self-confidence and enthusiasm right along a management chain over 1200 strong.

This case history is typical of the work of this Industrial Training Board, whose job it is to advise on training programmes at all levels, in its industries.

If there is any area in your business operation that you feel could benefit from improved training contact the Industrial Training Board for your industry.

If you don't have an ITB or don't know which one to contact, call J. McKelvey on 01-836 1213.

Manpower Services Commission  
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Training breeds success.









Jim Newman (right) explains experimental work to Robert Heller at ICI's Jealott's Hill research station.

# 'Yes, we are trying to feed the world. Yes, we do make a profit. There's a connection'.

Jim Newman, ICI.

Jim Newman is a scientist and environmental adviser at ICI's Plant Protection Division, one of the world's leading producers of crop protection chemicals. Here Robert Heller, Editor of "Management Today," questions him about finding a balance between feeding the world, conservation and making a profit.



Newman: "I feel a pride in what we've done."

**Newman:** Crop protection chemicals and fertilisers played a big part. ICI discoveries such as hormone weedkillers to keep cereal crops weed free, insecticides which are selective and don't harm beneficial insects, a way of treating barley seed so the crop isn't damaged by mildew. All these measures have increased yields. And of course there are the bipyridyl weedkillers.

**Heller:** What do they do?

**Newman:** They kill all weeds—then their biological activity disappears completely as soon as they touch the soil. This has led to major agricultural changes; the abolition of ploughing, seeding without disturbing the soil—in Sri Lanka, for instance, you can get three rice crops a year instead of two because of this speeding up.

**Heller:** Is this a profitable business?

**Newman:** Even in times of depression the world still has to eat, so the pesticide business has suffered less in the current recession than some other ICI activities. Yes, we do make a profit. Yes, we are trying to feed the world. There is a connection. We live by innovation. As I tell students, who sometimes question our business motives: without profits we couldn't afford the research to find new and safer pesticides, which in turn will help the world to grow still more food.

**Heller:** Do you have a target for the number of products you want to get on to the market each year?

**Newman:** Well, every year we look at eight to ten thousand chemicals, testing them more and more exhaustively, narrowing it down to about half a dozen. On average, only one eventually gets on the market.

**Heller:** After how long?

**Newman:** About seven years in development.

**Heller:** And the cost of this?

**Newman:** Worldwide, ICI spends over £10 million a year on pesticide research—that's a high proportion of the Division's turnover.

**Heller:** Can you be one hundred per cent sure that you can demonstrate by your work that a product isn't harmful to man or his environment?

**Newman:** No. You're up against a balance of risk and 100 per cent certainty is never possible. But virtually every country now has strict regulations governing farm chemicals. It's probably true that pesticides have been more closely checked for environmental safety than any other product marketed.

**Heller:** How do you test them?

**Newman:** We find out what happens when a new product gets into the soil. Does it wash out in the drainage water? What does it break down into? What does it do to all the small things in the soil: the bacteria, small insects and earthworms; the larger inhabitants above the surface: beetles, spiders, mice, birds...

**Heller:** Fascinating. But isn't it a bit of a window dressing exercise?

**Newman:** Expensive window dressing! No, it's a solid, substantial and necessary effort to investigate the possible problems of agricultural chemicals before they go on the market.



Vacuum collection of insects to check effects of spray residues.

**Heller:** I suppose one question which worries people is whether it's possible to kill destroyers—the pests—without also destroying the balance of nature?



Damage by pests, but... "The bugs certainly aren't winning."

**Newman:** I don't think there is any such thing as the balance of nature. In fact the greatest upset is agriculture itself. There's nothing so unnatural as a field of wheat. I think one has to preserve an environment which is pleasant and beneficial to us in the widest possible sense, and I would include in that an attractive landscape populated with interesting wildlife.

**Heller:** I get the impression you don't feel that as a result of the work you've done in Plant Protection, you've damaged the Earth?

**Newman:** I feel pride in what we've done.

**Heller:** Proud of what in particular?

**Newman:** The fact that we have used science to show mankind how to produce more food to feed the world—and to do it without harming the environment.

Ideas in action





## LABOUR NEWS

## TUC will hear Hattersley's price options

BY ELINOR GOODMAN AND ROY ROGERS

PRICES and the imminent package of austerity measures expected from the Chancellor of the Exchequer will dominate today's monthly meeting of the TUC's key economic committee.

Mr. Roy Hattersley, the new Prices Secretary, has been invited to attend and is expected to confirm to the union leaders, several of whom have been calling for a freeze on food prices, that there are large areas in which he is powerless to do anything.

But it is thought that Mr. Hattersley, who is understood to be opposed to any increase in the rate of VAT because of the effect on retail prices, is trying to devise some new measures to deal with price rises in the short term.

The Government is likely to announce a new initiative on the prices front to try to offset some of the effects of any mini-budget proposals. Mr. Hattersley apparently accepts that there is no point in trying to repeat the Price Check exercise carried out earlier this year but may be prepared to consider putting maximum prices on a limited range of goods.

The TUC opposes any reduction in food subsidies and will probably call for maximum prices to be set for a selected range of items as well as for increased action on prices at the local level. It will, however, certainly be full of praise for Mr. Hattersley's firm stand in recent negotiations on the "green pound".

The long-term future of price control may also be discussed.

at today's meeting which could mark the beginning of a new round of talks over the Price Code. Both the CBI and the Retail Consortium have already had informal discussions with the Department of Prices over what type of controls should replace the present code when it expires next July, but no formal meetings have yet taken place.

The Department is considering a number of schemes, including a suggestion that the Price Commission should become more of a surveillance body which would have the power to investigate particular price rises, but no option has yet been selected.

No specific proposals have been put forward by the TUC, which appears to prefer sticking to present arrangements rather than try to establish a new set of profit criteria.

Committee members will have before them internal reports on both the recent Downing Street talks with the Prime Minister and other Ministers, including Mr. Hattersley, as well as on the "green pound" EEC negotiations.

Several union leaders have already raised private objections with the Chancellor about any direct tax increases in the mini-budget for fear that they could be seen as threatening the social contract because they would offset the surplus cash on the money markets rather than in industrial investment.

The ASTMS economic review details its view of the economic position facing the Government, emphasising the union's demand for radical alternative measures.

## Chancellor should go says Clive Jenkins

By David Churchill, Labour Staff

MR. CLIVE JENKINS, general secretary of the Association of Scientific, Technical and Managerial Staffs, yesterday called for the resignation of Mr. Denis Healey as Chancellor of the Exchequer.

Launching the latest edition of the ASTMS quarterly economic review yesterday, Mr. Jenkins claimed to detect the first signs that the Government would change its economic strategy and embrace some of the measures advocated by the TUC. But the stumbling block to such a change, he argued, was Mr. Healey's presence as Chancellor since, Mr. Jenkins claimed, he was too closely associated with the discredited views of the Treasury and Bank of England to guide a new economic strategy.

Mr. Jenkins's belief that the Government was now prepared to listen to the TUC on the economy was based on the decision to re-examine sterling's role as a reserve currency. He hoped that the Government would now impose the selective import controls advocated by the TUC, in addition to other immediate measures, such as two-tier interest rates.

The Government should abide by its promises to divert more finance towards manufacturing industry to create necessary investment. Mr. Jenkins accused some private sector companies, such as GEC and Unilever, of preferring to invest their surplus cash on the money markets rather than in industrial investment.

The ASTMS economic review details its view of the economic position facing the Government, emphasising the union's demand for radical alternative measures.

## Blue Circle staff group loses appeal

BY ALAN PIKE, LABOUR STAFF

THE BLUE CIRCLE Staff Association's appeal against refusal of a certificate of independence under the Employment Protection Act was dismissed by the Employment Appeal Tribunal yesterday.

The appeal, the first of its kind, was described by Mr. Justice Cumming-Bruce as an "important case". The tribunal said the reason for its decision later this month.

An application by the 3,139-member association, which represents white-collar staff in the Blue Circle group, for a certificate of independence was rejected by the Certification Officer, but during the two-day appeal hearing, officers of the association tried to persuade the tribunal that it was genuinely free of management influence.

During yesterday's evidence, Mr. John Edwards, the certification officer, outlined the criteria by which he and his staff considered applications for certificates.

He said it was not possible to establish a clear yardstick for saying one application passed and another did not; it was a case of looking at all the factors and balancing them out.

Among the factors which would be considered were:

Was the union getting a direct financial subsidy from management? If so, this generally settled the question, said Mr. Edwards.

What was the union getting from the employer in terms of office facilities and similar benefits. The value of these, he said, was weighed out to discover the quality of help.

The history of an organisation: This was a major factor in the Blue Circle case, he said. (The Blue Circle Association, which according to its officers, became fully independent this year, was established with management involvement five years ago.)

Rules: These were searched for indications of factors which would enable an employer to control the union.

Single company unions: While the view could not be taken that single company unions were never independent, there was a danger of their being more open to interference by an employer than broadly-based organisations.

Among other aspects considered, Mr. Edwards listed size of a union, finances, internal structure and the competence and experience of officers.

## TUC urged to take new attitude to management

BY OUR LABOUR STAFF

A CALL for TUC-affiliated trade unions to work together with management in an effort to solve the problems of industry came yesterday from a non-affiliated union representing senior managers.

Dr. Maurice Gillibrand, executive secretary of the Association of Professional Scientists and Technologists, made his appeal at a London conference yesterday.

He urged the TUC to "establish a constructive relationship with unions representing managers in the mining, steel and chemical industries" in the same way that the TUC had worked with the Institution of Professional Civil Engineers.

The TUC would then find itself with a wealth of management expertise at its disposal, "an ingredient which up to now has seemed sadly lacking in the implementation of TUC policies."

Dr. Gillibrand's appeal follows recent attempts by TUC unions to change the criteria on which certificates of independence are

granted under the Employment Protection Act. The unions claim that non-TUC bodies are too easily able to obtain a certificate, and thus the substantial benefits that accompany it, in such areas as recognition issues.

## APPOINTMENTS

## Medical director in Fisons pharmaceutical division

Dr. Derek Quantock has been appointed to the Board of the pharmaceutical division of Fisons. He replaces Mr. R. M. Murray, who has resigned to devote more time to his work as director of international operations for Weir Pumps. Wood-Weir Engineering Services is jointly owned by the parent company of Weir Pumps and the John Wood Group. Mr. Quantock takes up his new post in addition to his appointment as service manager for the spare parts and service division of Weir Pumps.

Mr. Charles Warner has been appointed to the executive Board of THORN ELECTRICAL INDUSTRIES as director of international operations. He will take up his new post progressively, allowing time for the transfer of his existing duties as managing director of Thorn Domestic Appliances.

Mr. J. Legg, managing director of GEC Tractor, has been elected chairman of the RAILWAY INDUSTRY ASSOCIATION in succession to Mr. D. Pollock, managing director, Westinghouse Brake and Signal.

BOSTIK has appointed Mr. R. V. Measures as director of research and development. His deputy is Mr. A. Hardy.

Mr. Jack Lowe has been elected chairman of the NATIONAL CAVITY INSULATION ASSOCIATION.

Mr. R. P. Roberts, deputy chairman of T. T. PASCOE, has been appointed managing director.

Mr. Robert Edmund, senior vice-president, GIRARD TRUST BANK in London, is retiring on December 31.

DAVY ASHMORE INTERNATIONAL has appointed Mr. T. M. Sisson as director of planning and business development. He was previously with S. G. Brown.

A. LONG AND CO., part of Mears Bros. Holdings, has announced the appointment of Mr. R. H. St. G. Carey as managing director of its two overseas subsidiaries, A. Long International and the Middle East Equipment Company. Mr. Carey succeeded as sales director of the plant sales division of A. Long and Co. by Mr. R. T. R. Case, who was previously Blackwood Hodge director of a hire Board, Berkeley-JCB and Berkeley Berkeleys.

Mr. A. W. Newbery has been appointed as director of operations, Edgerton will join the Board of He succeeds Mr. Peter Roberts, from the Board of AAL.

## End four strikes, Jaguar men urged

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

TRADE UNIONS at Leyland Cars' two Jaguar plants at Coventry have appealed to workers to end four strikes.

Production at the Browns Lane plant halted yesterday with the lay-off of some 1,500 assembly workers after 130 men walked out over a manning dispute in the paint area and drivers, also stopped work.

In a surprise initiative, the divisional organisers of the Transport and General Workers' Union and the Amalgamated Union of Engineering Workers, together with stewards from

other unions, urged a return to work from today, to enable discussions to take place with management.

Union representatives are to meet senior management to-night to discuss the wave of unrest in the Browns Lane and Radford factories.

Production has been disrupted frequently during the past five months. The proposed transfer of the paint shop to Castle Bromwich, Birmingham, has been a constant source of trouble.

In the Radford press shop, 48

operators downed tools in protest against the presence of industrial engineers.

NK engine production at Radford was also halted after 90 workers claimed that an operator was receiving assistance from supervisors.

Workers and management at Ford's Halewood factory on Merseyside have been warned that unless production improves, costly overtime working will end. Letters to 12,000 employees in the body and assembly plants said that too much overtime was being spent correcting defects.

## Mail boycott company drops claim

THE NORTH LONDON film processing company that last week found itself boycotted by postal workers yesterday abandoned its High Court claim for a temporary order against the Post Office.

Grunwick Processing Laboratories, of Willesden, had sought an order requiring the Post Office to deliver its mail and the Union of Post Office Workers not to hinder deliveries.

After a two-hour private hearing before Mr. Justice Slynn, lawyers for the Post Office said that the company had consented to its application being dismissed.

The company also accepted an undertaking from the union not to interfere with its mail.

The company's action against the Post Office and the union remains on foot. Its writ includes a claim for damages.

A full trial of the action, which would be unlikely to reach the courts for many months—would involve examination of the Post Office Acts to determine the Post Office's precise liability in a situation such as that which developed at Grunwick last week.

The Grunwick dispute stemmed from a battle for recognition in the company by the clerical workers' union, APEX. Some of the company's workers have been taking industrial action for ten weeks in support of their recognition claim.

## Seamen strike at Felixstowe

SAILINGS between Suffolk and the Continent were hit yesterday when 600 Felixstowe-based seamen went on strike because of fears of redundancy this winter. The dispute halted six Townsend Thoresen ferries.

European Ferries, the parent company, said it was investigating the possibility of finding alternative work for men, who would be affected by a two-months red programme involving their vessels.

The strike hit passenger services between Felixstowe and Zeebrugge, and cargoes sailing to Holland.

## Laboratory walk-out

ABOUT 100 civil servants from the London laboratories of the Government Chemist yesterday walked out in protest at proposals to move their work to West Cumbria.

The staff, who later lobbied their MPs at the Commons, claim that the move would prove too costly, and would create technical difficulties with the analysing work carried out by the department.

## Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft Wien

DM 60,000,000 7% Notes due 1981

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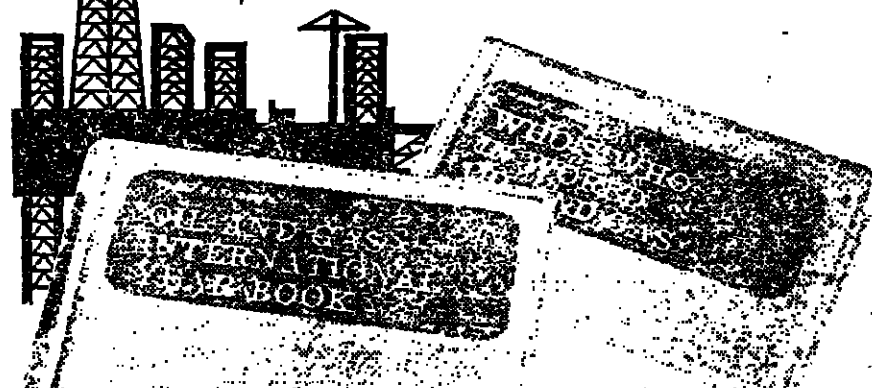
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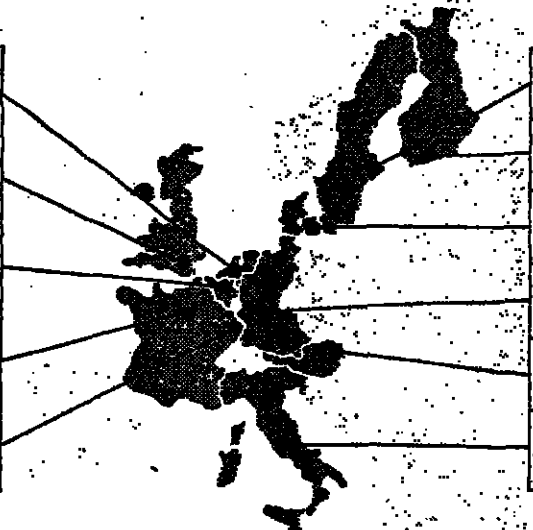


# NEWSLETTER

from

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For auction in Copenhagen, one of the biggest in the world visited by more than 1,000 buyers

## 50 Years of Successful Banking

### Andelsbanken, Denmark's Fourth Largest Commercial Bank

Copenhagen, July 1976 (CBGMBH). — Andelsbanken A/S Danebank, maintains a full-service branch network spanning the whole of Denmark. There are 237 service centres in all. With around 90,000 shareholders and over 600,000 clients, Andelsbanken A/S Danebank has over the years continuously strengthened its position as one of Denmark's foremost international financial institutions. Many of the country's major exporters are cooperative enterprises which are closely linked to the bank. Among its many activities Andelsbanken A/S Danebank finances the production and export of fish. Due to the fact that the demand from abroad has grown substantially since the end of World War II, the exporting of mink skins plays an ever more important role. Danish fur breeders through their cooperative have organized one of the

world's biggest fur auctions in Copenhagen, which is visited by more than one thousand buyers from all over the world every year. In 1975/76, 6.9 million skins were sold at a total price of about 700 million Dkr. In 1975, Andelsbanken A/S Danebank launched a nationwide campaign for savings to mark the bank's 50th anniversary. The results were excellent and boosted the deposits 30%. New legislation forced Andelsbanken A/S Danebank to stop its old tradition of selling new shares at par over the counter to any subscriber. Thus future increases in capital are offered to existing shareholders only in the form of rights issues. The problem of adequate pricing was solved by introducing the shares to the Copenhagen stock exchange. The reception was good and the shares have since then performed very well. A 12% dividend was paid for 1975 which included a 2% anniversary bonus. To contribute to the development of Danish trade and industry Andelsbanken A/S Danebank created a foundation of 3 million Dkr. on the occasion of its 50th anniversary. The amount is mainly intended to support young business people in their endeavours to acquire additional knowledge and experience abroad.

At the end of April 1976, Mr. Kristian Moeller, Chief General Manager, retired after having served 19 years as Managing Director. He was succeeded by Dr. P. Nyboe Andersen, former Minister of Commerce and Economic Affairs. The bank is raising 75 million Dkr. by way of one-for-three rights issue at 105 Dkr. for 100 Dkr. share in September. Thus the share capital will be 300 million Dkr. At present the shares are quoted 185 Dkr. at the Copenhagen stock exchange.

## Commercial Private Banking

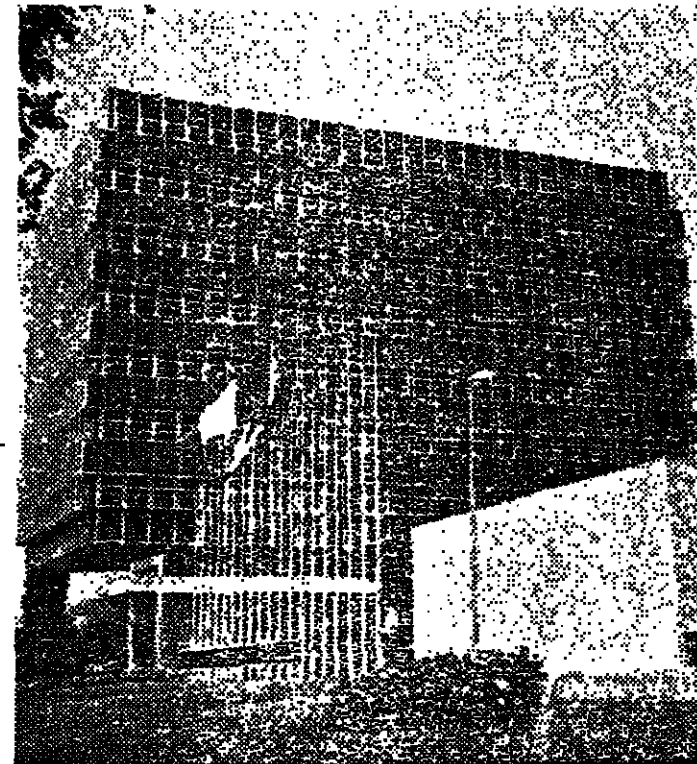
from the North of Italy to the Mezzogiorno

### Banca Nazionale dell'Agricoltura

Rome, July 1976 (CBGMBH). — Banca Nazionale dell'Agricoltura, BNA for short, traces its origin to the Italian cooperative movement which still retains an interest in the bank. Although originally set up to assist the Italian agriculture, the bank has expanded its services to industry and trade from the small and medium-sized firms to the major national and international corporations. In 1975, the bank pursued a policy of support especially of small and medium-sized businesses. The above emerged from the annual general meeting in Rome. Commercial enterprises received 91.4% of the bank's ordinary loans. Small and medium-sized businesses were granted 65% of the bank's financing. The largest share of funds available (73%) originated from this section of the community. These policies and the positive results obtained were renewed by the Chairman, Mr. G. Enrico Barilla, who also stated that

the operation of the bank had grown in importance. Total deposits amounted to 3,833,000 million Liras (= 28.6%) and ordinary loans to customers rose to 2,001,000 million Liras (= 25.8%). The net profit for the year was 6,510,598,013 Liras (= 47.3%). The bank has just completed the last increase of the share capital from 8,000 to 18,000 million Liras. Total capital funds now amount to 47,880,432,000 Liras. The shareholders also approved the resolution for a new increase in the share

capital from 16,000 to 24,000 million Liras through the issue of new shares of 500 Liras, 50% free and 50% at nominal price. These increases in the share capital, in short succession, were received with great interest by the shareholders, also because of the high percentage of free issues. The board's intention was for these capital increases to improve the total capital funds/deposits ratio. As a result of the customers' trust in the bank, ordinary deposits increased by 57.7% in the last



Head office of Banque Fédérative du Crédit Mutuel in Strasbourg

## Leader of the French Crédit Mutuel Organization

### Banque Fédérative du Crédit Mutuel with 1,100 Banks in the Alsace, Lorraine and Franche-Comté Regions

Strasbourg, July 1976 (CBGMBH). — As a result of new legislation, the dominant position of BFCM has been strengthened even further. The bank is now entitled to accept savings deposits on the same basis as the Caisse d'Épargne Banks. In addition, as far as its loan portfolio is concerned, its traditional role in financing major public projects has been put within a broadly based legal framework. This opens up new and vast opportunities for the bank and enhances its local and national leadership. The bank's historical involvement in the industrial development of its region makes it an ideal partner for international clients seeking to expand their foreign activities.

The Crédit Mutuel of France in general, and the Crédit Mutuel of Alsace, Lorraine and Franche-Comté in particular, have developed quickly in the last few years. With FF 26.3 billion deposits, Crédit Mutuel is now number 6 on a national level and the Crédit Mutuel of Alsace, Lorraine and Franche-Comté number 9 with about FF 10.3 billion deposits collected in the 10 "départements" of Eastern France. On the local level, this organization, which is 80 years old,

BFCM's activity covers the whole region in the interest of overall coordination and maximum efficiency.

On the one hand, BFCM links the C.M.D.P. with the different financial networks and enables them to provide their clients with the complete range of services of a fully authorized bank. Thus, BFCM functions as a clearing bank. It is necessary for the bank to have large resources permanently available through an efficient management of liquidity because one of BFCM's functions is to manage the liquidity of the C.M.D.P.

On the other hand, the bank's principal aim is to support the C.M.D.P.'s operations by offering them refinancing thus increasing the global credit potential. It also offers additional services, especially in the field of administration. The evolution of saving depends largely on the standard of living and available employment. It is the bank's constant aim to improve the quality of life through various investments and regional involvement. In this context, most financial actions are initiated by the

long-term institution of BFCM called "Expansion Rurale et Urbaine" as well as through public or semi-public financial institutions. Thus, BFCM is often an important underwriter in public and private bond issues; indeed, BFCM has now one of the most important securities portfolios among French banks.

The activities of the different organisms of Crédit Mutuel are complementary: development of industries and infrastructure, financing of public authorities and housing, and services to the private clientele — hire-purchase — portfolio advice — travelling and insurance — life and casualty — are called "Assurances du Crédit Mutuel" with head office in Strasbourg. The name of the travel agency is "Crédit Mutuel Voyages".

For further information write or call London & Continental Bankers Ltd.:

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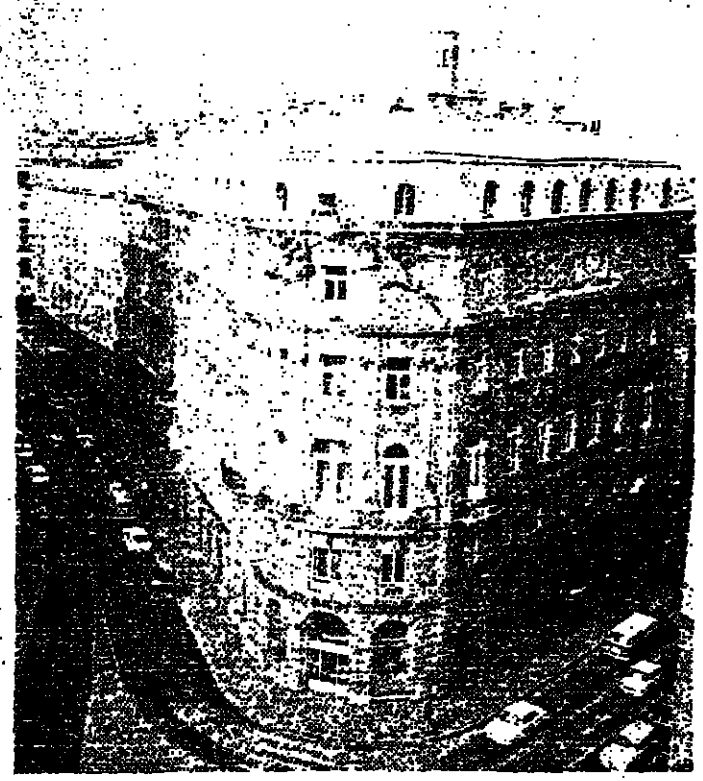
### GZB — Austria's Second Largest Lender to the Country's Important Tourist Industry

Vienna, July 1976 (CBGMBH). — GZB acts as the central institution of the Austrian cooperative finance organization which includes some 1,400 credit cooperatives with 500 branches with approximately 1.2 million members and 20% of all bank deposits in Austria. This organization, with a total credit volume of Sch. 61 billion, is the largest provider of finance to agriculture and forestry and is the second largest lender to the country's vital tourist industry. In financing the industrial sector the organization ranks in third place in Austria. In 1975, its home loan association became leader in this field. GZB itself provides full banking services. Its other interests

include a building society, a life insurance company, a major holding in one of Austria's foremost investment companies and, to complement its extensive export/import financing activities, an important participation in a foreign trade organization with 61 offices round the world.

The bank is also a partner in numerous foreign and international credit institutions, among them the Vienna International Bank for Foreign Trade (ZBA) active in East-West Trade and REF-BANK-DE International S.A. in Luxembourg.

The bank is one of the "Big Four" among Austrian joint stock banks.



Headquarters of Genossenschaftliche Zentralbank AG (GZB) in Vienna





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## DATA PROCESSING

### Europe: 2m. terminals by 1980

LATEST update to the massive Eurodata studies commissioned by the IT European PTIs, the first of which was submitted in 1972, refers to the extremely important area of equipment supply (specifically terminals) and, according to PA International Management Consultants, reveals a market now around 81bn, but expected to double in 10 years.

"The Terminals Market in Europe 1976-1985" on sale now at £350 a time, covers terminals both by type, and by country, in terms of shipments originating and countries to which they are concentrated on the EEC plus Scandinavia and Switzerland.

Broad conclusions are that the market for terminals within these countries show specific overall trends: there is a continuing move towards price erosion of the basic units and there is a shift in emphasis from non-intelligent to microprocessor-based terminals.

The report points out that while the annual value of terminal shipments, all types, now

at nearly 81bn, is expected to grow to nearly 83bn in 1985, not all growth is expected to double. Where the single station display market is expected to grow by roughly 50 per cent, that for special purpose, and other terminals is expected to more than double.

The big three, France, West Germany and the U.K. will continue to account for the bulk of the market, indeed their share is expected to grow. But the U.K., whose terminal population 10 years ago was much greater than either West Germany's or that of France, will be overtaken by the former and matched by the latter.

The figures for 1985 are almost 400,000 for the U.K. and 600,000 plus for West Germany, with France to grow from 70,000 to over 380,000 over ten years.

On the historical track record, these projections are likely to be underestimates. The report is concerned with the market for classic types of work done with computers and terminals, and with business uses. Thus, though

it projects a strong growth in the bank-type terminal market, the likelihood of that growth could have been and was foreseen many years ago.

What it does not look at is the possibility of new services. If, for instance, Viewdata really took off within this period, it would dramatically change what already looks like quite impressive growth possibilities.

PA specialists appear convinced that IBM must continue to expand its share of the terminal market, if for no more reason than to keep up its Wall Street average.

The boom area in the next ten years will be the French market. And in terms of applications, the great growth overall will come in banking, teller terminals, air transport and point of sale.

And by 1980, even on the conservative expectations, put forward here for basically conservative known markets, the Eurodata report expects a terminal population of nearly 2m. across the 17 European countries involved.

## PROCESSING

### Better than shaped wood

ALTHOUGH THE concept of a telephone made from wood may appeal only to a rather way out interior decorator, the shapes involved in a telephone set do indicate the curved designs that can now be moulded in the latest wood-grain plastics material.

Developed in the U.S. by Faxon, a subsidiary of Avery Products Corp., the system is based on wood-grain gravure printed on hot stamp foil and laminated to ABS sheet. This can be vacuum formed to any required shape, the depth of draw being limited only by the amount of distortion of the wood print that can be accepted.

The resulting component is difficult to shape, inserted in an injection moulding machine, and the back filled with ABS, or an impact styrene. Alternatively, a double-sided pressure sensitive adhesive tape can be used to place the vacuum formed item.

More important feature of this new hot stamp foil is that it can

be formed into complex curves, unlike the conventional foils which can only be applied to flat surfaces.

In America, General Motors is using the system to produce fascias, door panels, and vehicle trim. For car fascias, the system enables the designer to set instruments deeply into the dashboard, with the wood-grain curving to the edge of the instrument bezel.

This same ability to follow a curve can be used on the front panels of TV sets where the wood-grain can be taken to the edge of the screen. In this industry, the system can also be used for side panels and decks on audio equipment, especially where a designer would like to depart from the standard flat finish.

Relief mouldings on furniture (for example, Chippendale carvings) and other furniture components, and interior trim in marine applications and for caravans, are other applications—in fact, anywhere where the appearance of wood is required on a curved surface.

By the turn of the year the system will be on the market in the U.K. The foiled ABS will be available initially in sheet or foil form up to 30 inches wide and in three thicknesses: 0.015, 0.020 and 0.030 inch. Six wood-grain patterns will be available, two walnut and four rosewood, with high or low gloss and high or low abrasion resistant finishes.

Called Termark, the system is marketed in this country by Faxon U.K. Industrial Division, 18 Frozmore Road, Apley, Hemel Hempstead, Herts. (0442 85051). An advisory service on the system, including research and development for customers' applications, is already in operation.

TONY FRANCE

## SAFETY

### Reflective jacket

A MARK 3 of a reversible reflective safety jacket for both day and night use has been introduced by Cowling Signs and Displays, Fireport Way, Four Elms Road, Edenbridge, Kent TN8 6UB (07321 9801).

Called the Double R2, the jacket on one side is fluorescent for daytime visibility, while the reverse side has retro-reflective sealed glass-beaded panels for night time safety.

The new model has reinforced shoulders and a choice of Velcro or two-button fastening. The jacket is of non-inflammable unaluminated PVC.

## INSTRUMENTS

### Dual-use gauge

THICKNESS OF materials ranging from plastics and glass to metals and their alloys can be measured by the latest ultrasonic gauge from Wells-Kraus, Krampel, the Caliper 204.

In addition however, the instrument is able to discriminate between different materials by means of their differing sound velocity characteristics.

The unit is direct-reading with a large four digit display employing light emitting diodes. Switched scales are employed for metric or imperial thickness measurements, and in each case there are high and low ranges.

Maxima are 99.99mm and

9.99 inch and the resolution is one thousandth of an inch scale reading in each case. Different piezo-electric probes are used for high and low ranges and in the latter case a delay is introduced to deal with thin wall measurements.

In the velocity mode the unit can for example detect unwelded alloying elements in a material or supposedly known specifications. It is also calibrated against a reference block of the material and velocity departures in the specimens can then be seen on the display. Blackmore Road, Letchworth, Herts (04626 2644).

## REFRIGERATION

### Diesel to keep vans cool

ALTHOUGH FULL production will not commence until February, Pettors report that the new DF transport refrigeration unit has already been the subject of "substantial orders, mainly from overseas markets."

This interest in the unit, which are powered by the common "baby" A.C.C. diesel engine, is attributed to the system's modular concept, which is stated to provide many advantages, in particular serviceability.

Among the system's main features is hydraulic drive (using easily obtainable engine oil) to the compressor and other major components, reducing the risk of main belt breakage.

Perishable products are said to benefit from continuous airflow inside the vehicle, with the fans hydraulically driven from the diesel or the standby electric motor (an optional extra). The unit has automatic defrost and will supply ranges (down to -20 deg. C at 30 deg. C ambient) or heating using a hot gas system to protect cargoes in cold weather.

More from the refrigeration division, Pettors, 51 Temple Lane, Hamble, Southampton SO3 5NJ (04212 2061), a Hawker Siddeley company.

## TRANSPORT

### Puts lines on narrow roads

CONTINUED URBAN or rural roads can be lined by the Cub, a road-marking vehicle capable of marking internal and external radii as small as 2 1/2 and 8 ft. It has a 15-foot turning circle and can work on gradients up to 1 in 5.

Developed by Prismo, Universal, Rowfant, near Crawley, West Sussex, RH10 4NF (0842 714949), it can mark any format of solid or broken, yellow or white, reflective lines, applied at the rate of 275 square yards of Sprayplastic/hour.

The machine is equipped with two Sprayplastic guns which can produce a single line up to 12 inches wide, or double 4 or 6 inch lines simultaneously. A further two guns apply glass beads for a reflective finish. The required format is produced by an electronic pattern generator.

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A manual start allows the operator to line up accurately when renewing existing markings.

Powered by a British Leyland 1.75 cc L.P.C. engine, the machine has hydraulic, four-wheel drive and steering. Lining can be carried out at 10, 15, 20, and 30 mph.

The driving seat can be located at either side of the pivoting steering wheel and lighting and four controls are duplicated, so that the machine can be easily driven in either direction. The spray guns are also reversible.

Road marking is a two-man operation—one drives the Cub and the other the backup vehicle which supplies it with Sprayplastic, and tows it on a trailer for long runs from its depot.

Initially, Cubes will be used by Prismo teams to carry out contract marking for local authorities. The company, a subsidiary of the Rediffon Group, says that future marketing arrangements may also include separate leasing of equipment.

## POWER

### Quiet power for North Sea rig

NEARING COMPLETION at the Havant works of Dawson-Keith is an 1800 kVA self-contained diesel generator plant which is to be installed on a 300,000 lb production platform being built for Shell/Eso at the Ardyne Point yard of Sir Robert McAlpine.

Costing £180,000, the plant will be used to supply power for ballast pumping systems used during towing out of the Sea-UK designed concrete platform, "Brent C", and placing it in the Brent Field.

A feature of the contract is that the four Dawson-Keith AD 450 generator sets are required to operate with a maximum noise level of 65dBA at one metre, when all engines are running. This is little more than the normal ambient noise level on the platform.

To achieve this low noise emission, each set, with a Dorman SQTCA diesel engine and Stamford MC 554D alternator, is installed in a steel sound container, measuring 34 ft x 8 ft with a 15 ft high section to accommodate the air splitter assembly.

Main insulation material is mineral wool. Vapour-type intake mufflers are incorporated, and exhaust silencers are fitted to meet "residential" standards. The maker is at North Street, Havant, Hants, PO9 1QR, (07012 74122).

## Univac giant is bridge machine

ANNOUNCED today world-wide is the 1100/80, largest machine in Univac's big machine range, and the longest-bridged machine which will bring into the fold the several hundred users of the company's 494 Series real-time transaction computers all around the world.

Speed and "mobility" have been further increased via existing equipment by the use of multi-ported logic circuits and multi-layer platters.

Various conversion aids have been designed for the 494 machines and there is a computer unit which allows the equipment from the two families to work with each other.

A major software effort has also been made within the company so that this and other computers in the company's repertoire can function within the same network using various terminals and "talking" to computers of other manufacturers in the network when required.

One advantage is that a network such as this is virtually failure-proof since if one processor goes down a great deal of its work can be moved down the line to other machines.

At the same time, the Distributed Communications Architecture concept allows users to take advantage either of packet switched or digitally switched networks where available to get the best mix of costs.

Inevitably with a computer of this power, larger disc stores would be an advantage and Univac is supplying just such equipment for this and for its

90/80 top-of-the-range commercial machine. The 804 store provides up to 1.7bn. words for 1100s and up to 4.9bn. bytes for 90/80.

This machine does a long way towards answering the compatibility questions that have been put to Univac on many occasions, particularly since it took over RCA and, in Britain, made a play for the larger machines in ICL's System-4 series.

Univac on 01-387 0911.

PDSMS for powder diffraction search and match system, now available through UCC, was developed in America by Dr. G. G. Johnson at Pennsylvania State University and is supported by the Joint Committee on Powder Diffraction Standards (JCPDS).

This body works in close collaboration with the Mineralogical Societies of America, Britain, Canada and France and acts as a central source of information on powder diffraction data that serves as a standard reference for the identification of crystalline materials from their X-ray diffraction patterns.

This program may be accessed from keyboard terminals through UCC's interactive service. A question and answer program, the UCC PDSMS Editor has been written to allow those with no prior computer experience to make effective use of the service.

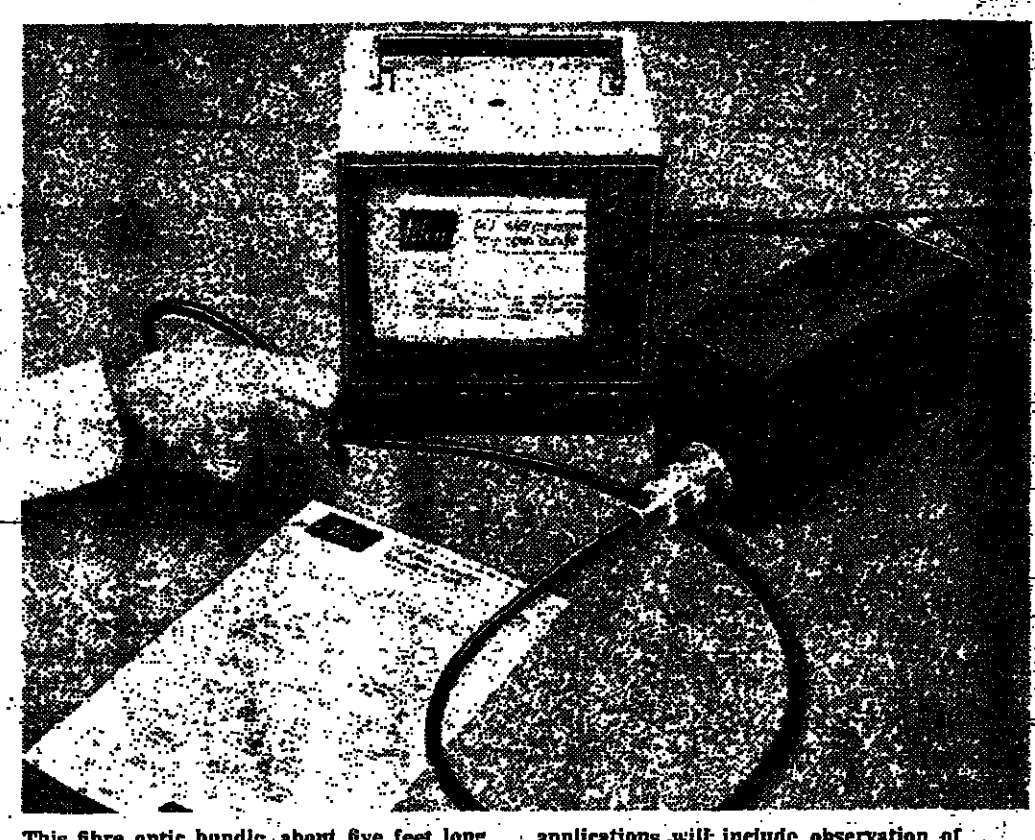
The Editor has a facility for direct entry of spectral data from a newly developed Philips APD-10 automated diffractometer.

It is anticipated that the program will enable less highly skilled scientific staff to undertake powder analysis than has hitherto been the case. It will be particularly valuable in the areas of multi-phase sample identification. UCC on 01-387 9667.

Fast print on IBM's portable

FIFTY per cent. faster print-out can be achieved with IBM's 5100 portable computer through a 120 cps matrix printer released by the General Systems Division of IBM UK. It will handle single sheets, multiple copies and continuous single and multipart paper.

If users wish the existing 80 cps type can be upgraded to the higher specification. At the same time, GSD has released a software library for the production of graphs—line graphs, histograms, bar charts, etc. They can be produced either from program-generated data or from information entered on the 5100's keyboard. This is additional to existing libraries for mathematical, statistical and business/financial routines. IBM on 01-935 6600.



This fibre optic bundle, about five feet long and 1 inch diameter, is connected to a TV camera and monitor and allows visually inaccessible places to be inspected with great ease. Resolution of 50 line pairs is claimed for the system and the light guide is flexible enough to be tied in a knot. Typical

applications will include observation of machinery parts and the interiors of electromagnetic equipment. Illumination can be provided by another fibre optic guide if needed. Known as the A9445, the unit is available from P. W. Allen and Co. of London, and costs about £850.

## COMPONENTS

### Enclosures to protect instruments

WALK-IN twin-wall enclosures, designed for use in the petrochemical and offshore industries, have been introduced by Instrument Links, Whitefield Road, Bredbury, Stockport, Cheshire SK6 2QR (061430 5207).

Stated to be suitable for a variety of applications, including generator housing, instrument systems and acoustic shielding, the enclosures can be supplied as basic units, or fitted with purpose-built instrumentation systems.

Available in a range of colours in sizes up to 20 x 10 x 8 feet, the enclosures are constructed from a resin-bonded glass fibre inner and outer skin totally encapsulating a rigid chipboard or polystyrene core. It is claimed that these cores provide a degree of insulation greater than that of metal, brick or concrete structures.

The customer can specify the position, and type of door, windows and vents. Complete instrumentation systems, designed and built by the company (a member of the Unit Controls Holdings Group) can be supplied for most applications.

## Programs by optics

A SIMPLE device that allows a process variable time curve drawn on paper to control the parameter directly is available from Lectromec Controls, Seeley Road, London, SW17 9RL (01-872 4150).

The program is traced on to graph paper which forms the backing of an adhesive black sheet. The laminate is then cut along the curve and the black part peeled off and stuck on to transparent film. The ends can be joined to form a closed loop and subsequent modification to the curve is a simple matter.

The opaque black area of the program-controlling curve is sensed by a photocell as the loop moves through the reader and an output analogue signal is produced proportional to the height of the curve at any moment with a resolution better than 1 per cent.

Outputs can be 0 to 10 V, 0 to 20 mA, 4 to 20 mA or an intermediate range. Drive can be provided from 45 in/min down to 3.75 in/24 hrs; by choice of motor. Likely applications will be in the simple control of temperature, pressure, speed, load, voltage or current in a wide range of manufacturing processes.

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LONDON TRANSPORT EX	LONDON TRANSPORT EX
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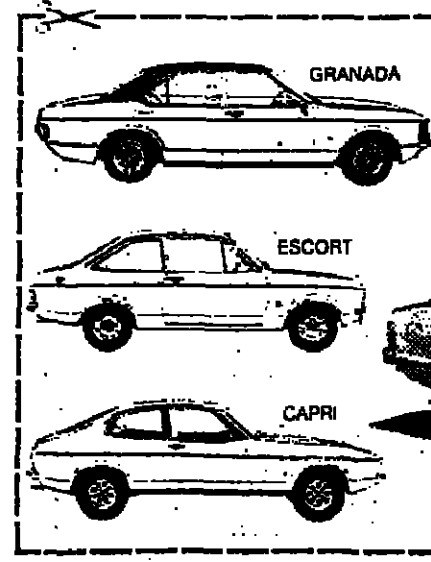
Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel \_\_\_\_\_

FT/2







# Willis Faber Limited

(Incorporated under the Companies Act 1948 and registered in England—No. 62157)

the parent company of Willis, Faber & Dumas Limited  
(Insurance Brokers)

## Introduction

arranged by  
Morgan Grenfell & Co. Limited

### Share Capital

### Indebtedness

Authorised	Issued and now being issued fully paid
£1,400,000 in 7 per cent. Cumulative Preference Shares of £1 each	1,400,000
12,500,000 in Ordinary Shares of 25p each	10,000,000
	£11,400,000

It is assumed in this table that the capital reorganisation described in paragraph 1 of "General Information" below becomes unconditional by reason of the Council of The Stock Exchange admitting the Ordinary Shares of the Company to the Official List on or before 15th December, 1976.

The Company and its subsidiaries ("the Group") had outstanding on 22nd October, 1976 unsecured bank loans and overdrafts of £9,269,000, guarantees amounting to £2,354,000 of which £2,270,000 is insured, contingent liabilities in respect of bills of exchange of £285,000 and amounts uncalled on partly-paid shares of £4,000. In addition, the Company has agreed or proposes to give guarantees amounting to approximately £1,000,000 in respect of letters of credit to be issued to provide the required security for membership of Lloyd's in respect of certain Group employees who are not Directors of the Company.

Save as aforesaid, and apart from intra-Group indebtedness, neither the Company nor any of its subsidiaries had outstanding on 22nd October, 1976 any borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances or acceptance credits, mortgages, charges, hire purchase commitments or guarantees or, except in the ordinary course of business including the insurance business of Sovereign Marine & General Insurance Company Limited (a wholly-owned subsidiary of the Company), other material contingent liabilities.

### HISTORY AND BUSINESS

The Group's principal business is that of insurance brokers.

The Group traces its origins through Willis, Faber & Company, Limited, which was incorporated in 1897 to acquire the businesses established in the early nineteenth century and carried on by two separate partnerships, Henry Willis & Co. and Faber Brothers. In 1929, Willis, Faber & Company, Limited absorbed the old-established broking business of Dumas & Wylie Limited and changed its name to Willis, Faber & Dumas, Limited, which is today the name of the principal operating subsidiary.

The Company itself was incorporated on 25th February, 1959 as part of an internal reorganisation to acquire the business and certain assets of Willis, Faber & Dumas, Limited and, following a reorganisation in 1966, is now a holding company. In 1963, 25 per cent. of the equity share capital of the Company was sold to a number of leading financial institutions. In 1971, institutional investors acquired further shares and now hold approximately 40 per cent. of the equity share capital of the Company.

The business of the Group is carried on in the United Kingdom and overseas by Willis, Faber & Dumas Limited ("WFD") and other subsidiaries, and through associates. WFD and certain other subsidiaries are approved Lloyd's brokers and the Group as a whole has close links with Lloyd's, where a substantial proportion of its business is placed. In 1975, the United Kingdom insurance broking subsidiaries of the Company handled gross premiums of more than £500 million, of which approximately two-thirds was in foreign currencies.

### Insurance Broking

The Group, through subsidiaries, associated companies and other international connections, arranges insurance cover on world markets for all branches of industry and commerce, including manufacturing, shipping, air transport and construction. In addition, the Group acts for insurers and reinsurers by arranging for their liabilities to be spread throughout the world by way of reinsurance; this accounts for a substantial proportion of the Group's business.

The net retained brokerage and fees ("brokerage") arising from the Group's insurance broking business (excluding overseas associated companies) is almost all earned by WFD and other United Kingdom subsidiaries. This brokerage is derived from numerous sources and, in 1975, the 20 largest clients, including insurance intermediaries, contributed approximately 33 per cent. of the total. No one client accounted for 10 per cent. or more of the total brokerage.

United Kingdom insurance brokers collect premiums, settle claims and remit balances due to insurers; interest earned on these balances is retained by brokers for their own account. Interest so earned by the Group forms a substantial part of the interest and dividends shown in the income table below.

The largest of the Group's overseas insurance broking associated companies are in Canada, Australia and South Africa. Those in Canada and Australia, and the latter's subsidiary in New Zealand, are owned jointly with Johnson and Higgins, a leading United States insurance broker, with which the Group has had strong trading links since the turn of the century and which is one of the Group's most important connections. The associated company in South Africa is at present owned jointly with South African Marine Corporation Limited but negotiations are in progress with a view to merging this company with the insurance broking interests of Standard Bank Investment Corporation Limited (see paragraph 6 of "General Information" below).

The Group also has associated companies in other countries.

Virtually the whole of the income and profits of insurance broking associated companies shown in the tables below is earned overseas in foreign currencies.

### Underwriting Agencies

The Group provides underwriting agency and management services for nine syndicates in which approximately 1,100 underwriting members of Lloyd's participate, nine of whom are Directors of the Company. Of these members approximately 230 also participate through the Group's agency in 44 syndicates managed by other underwriting agents. The Group is remunerated by the payment of annual fees and a commission on syndicate profits. Insurance broking subsidiaries of the Company place risks with these syndicates in the normal course of their broking activities on the same basis as they do with other Lloyd's syndicates. By far the greater part of the business of the nine syndicates is received from Lloyd's brokers unconnected with the Group.

The Group also provides underwriting agency and management services for insurance companies, including a number of leading overseas insurance companies or their United Kingdom subsidiaries, and is remunerated by way of commission, a part of which is based on profits.

In providing these services the Group does not act as an insurer.

### Insurance Company

The Group is engaged directly as an insurer through Sovereign Marine & General Insurance Company Limited ("Sovereign"), which acts as an independent insurer in the London market. Sovereign underwrites marine, aviation and non-marine business through one of the Group's underwriting agency companies. Its business is substantially reinsured, and, in 1975, its premium income was £10.2 million, of which £1.7 million was retained after deduction of reinsurance. It is estimated that £500,000 of this retained premium income was in respect of business placed by Group companies in the normal course of their insurance broking business.

### Interest in Morgan Grenfell Holdings Limited

In June 1974, the Company increased its holding in the issued equity capital of Morgan Grenfell Holdings Limited from approximately 14 per cent. to approximately 22 per cent. and since then Morgan Grenfell Holdings Limited has been treated as an associated company. Morgan Grenfell Holdings Limited is the holding company of the merchant bank, Morgan Grenfell & Co. Limited, which offers a wide range of banking and financial services and is a member of the Accepting Houses Committee.

### SOURCES OF INCOME AND PROFITS

#### Income

The income of the Group together with that attributable to the Group's interests in associated companies, other than Morgan Grenfell Holdings Limited, for the last three years was derived from the following sources:—

	1973 £'000	1974 £'000	1975 £'000
Brokerage:—			
the Group	12,781	15,130	20,264
associated companies	1,514	2,200	3,161
Underwriting agencies:—			
fees and commissions	1,511	1,304	1,521
profit commissions	618	794	651
Sovereign (Note 1)	1,962	2,147	2,191
Interest and dividends received by:—			
the Group (excluding Sovereign)	3,321	3,911	3,075
associated companies	90	126	397
TOTAL	21,297	25,612	31,160

Note:—The income of Sovereign represents net retained premium income together with interest and dividends received by Sovereign.

The Group's brokerage was earned in the last three years from the following classes of insurance business:—

	1973 £'000	1974 £'000	1975 £'000
Non-marine	6,261	7,962	10,432
Marine and Aviation	5,780	6,305	8,702
Life and pensions	740	863	1,126
TOTAL	12,781	15,130	20,264

and was earned in the following currencies:—

	1973 £'000	1974 £'000	1975 £'000
Sterling	5,524	6,916	8,807
United States and Canadian dollars	3,500	4,120	5,952
Other currencies	3,757	4,094	5,505
TOTAL	12,781	15,130	20,264

#### Profits

The profits of the Group before taxation and extraordinary items for the last three years were derived from the following sources:—

	1973 £'000	1974 £'000	1975 £'000
Insurance broking:—			
the Group (Note 1)	5,811	5,667	7,223
associated companies	333	475	806
Underwriting agencies (Note 2)	6,144	6,142	8,029
Sovereign (Note 2)	743	1,102	959
Interest in Morgan Grenfell Holdings Limited:—			
dividends received	37	57	—
share of profits (Note 3)	—	265	1,014
TOTAL	7,376	7,804	10,138

Note:—1. Group insurance broking profits and underwriting agencies profits include all Group interest and dividends shown in the income table, except for dividends received from Morgan Grenfell Holdings Limited.  
2. The results of Sovereign are stated after crediting, in 1973, underwriting profits of £103,000, and after deducting, in 1974 and 1975, underwriting losses of £265,000 and £240,000 respectively.  
3. This represents the Group's share of the declared post-tax profits attributable to the Ordinary shareholders of Morgan Grenfell Holdings Limited, crossed up at 52 per cent., in respect of periods subsequent to Morgan Grenfell Holdings Limited becoming an associated company in June 1974.

### PROPERTIES

The head office of the Group is at present in leasehold premises at 54 Leadenhall Street, London E.C.3, which comprise approximately 97,000 square feet of office accommodation. The leases of most of this property expire in 1978 and the remainder between 1986 and 1988. The current rental payable by the Group is approximately £400,000 per annum.

The Company has recently purchased (contract number 121/4) in paragraph 5 of "General Information" below) Ten Trinity Square, London E.C.3, formerly the headquarters of the Port of London Authority, which comprises approximately 140,000 square feet of office and other accommodation. The property is freehold except for a small part within the ancient Liberty of the Tower of London which is held under a Crown Licence.

The purchase price of Ten Trinity Square, including certain fixtures and other items, was £13.75 million, of which £5.75 million was satisfied from the Group's own cash resources and £8 million was borrowed under a five year facility from Lloyds Associated Banking Company Limited, a wholly-owned subsidiary of Lloyd's Bank Limited, and Morgan Grenfell & Co. Limited. It is estimated that interest on this loan for the second half of 1976 will amount to £560,000.

This advertisement contains particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to Willis Faber Limited ("the Company"). It is not an invitation to any person to subscribe for or purchase any shares of the Company. The Directors collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement herein misleading. Application has been made to the Council of The Stock Exchange for the Preference and Ordinary Shares of the Company, issued and now being issued, to be admitted to the Official List.

### DIRECTORS

JULIAN TUFNELL FABER (Chairman) 54 Leadenhall Street, London EC3P 3AX  
DAVID VEREKER PALMER 54 Leadenhall Street, London EC3P 3AX  
JOHN OSCAR PRENTICE 54 Leadenhall Street, London EC3P 3AX  
ARTHUR RONALD TAYLOR 54 Leadenhall Street, London EC3P 3AX  
HENRY EDWARD GUMBEL 54 Leadenhall Street, London EC3P 3AX  
RICHARD NOEL BOWES 54 Leadenhall Street, London EC3P 3AX  
KENNETH WALTER CHILDS 54 Leadenhall Street, London EC3P 3AX  
CHRISTOPHER NOEL HUGHES 54 Leadenhall Street, London EC3P 3AX  
Sir HENRY STENHOUSE MANCE 54 Leadenhall Street, London EC3P 3AX  
GERARD WILLIAM MACKWORTH-YOUNG  
23 Great Winchester Street, London EC2P 2AX  
ALLEN SYKES  
Liscarten House, 127 Sloane Street, London SW1X 9BA

### BANKERS

LLOYDS BANK LIMITED City Office, 72 Lombard Street, London EC3P 3BT  
CITIBANK N.A. 336 Strand, London WC2R 1HB  
THE ROYAL BANK OF CANADA 1 Place Ville Marie, Montreal, Quebec  
MORGAN GRENFELL & CO. LIMITED  
23 Great Winchester Street, London EC2P 2AX

### BROKERS

CAZENOVE & CO.  
12 Tokenhouse Yard, London EC2R 7AN and The Stock Exchange  
ROWE & PITMAN, HURST-BROWN  
1st Floor, City-Gate House, 39-45 Finsbury Square, London EC2A 1JA  
and The Stock Exchange

### SOLICITORS

To the Company  
MILLET & CO. 85 London Wall, London EC2M 7AH  
To Morgan Grenfell & Co. Limited  
SLAUGHTER AND MAY 35 Basinghall Street, London EC4V 5DB

### AUDITORS AND JOINT REPORTING ACCOUNTANTS

BAKER SUTTON & CO. (Chartered Accountants)  
Eldon Street House, Eldon Street, London EC2P 2AY

### JOINT REPORTING ACCOUNTANTS

PEAT, MARWICK, MITCHELL & CO. (Chartered Accountants)  
1 Puddle Dock, Blackfriars, London EC4V 3PD

### SECRETARY AND REGISTERED OFFICE

JOHN EDWARD WAITE, F.C.A. 54 Leadenhall Street, London EC3P 3AX

### REGISTRARS AND TRANSFER OFFICE

REGIS SECURITIES Lynton House, 253/259 High Road, Ilford, Essex IG1 1NQ

It is intended to transfer the head office during 1977 from Leadenhall Street to Ten Trinity Square, on which the Group expects to spend a total of approximately £1.7 million on alterations and improvements, including catering and other facilities. The Group has given notice to terminate, at 31st December, 1976, one of the leases of 54 Leadenhall Street. The area of the premises covered by this lease is approximately 16,000 square feet and the current annual rental is £115,000. Agreement subject to contract has, however, been reached for the Group to continue to occupy the part of the premises held under that lease until 31st May, 1977 at a rental of £140,000 per annum. Negotiations are at present in progress with a view to the surrender of the leases of the remainder of the building.

The country head office of the Group is at Ipswich in premises which provide approximately 164,000 square feet of office and other accommodation. The building was erected on a freehold site owned by the Company and was completed in 1973 at a total cost (including the cost of the site) of £6.4 million.

In the opinion of the Directors, the aggregate current market values of Ten Trinity Square and the Ipswich property do not materially differ from their combined book value as at 30th June, 1976 of £20.2 million.

The Group also has a number of smaller properties in the United Kingdom and overseas, most of which are held on short leases. The aggregate current rental payable by the Group for leasehold premises (other than 54 Leadenhall Street) is approximately £208,000 per annum.

### MANAGEMENT AND STAFF

The Board of the Company comprises eleven Directors of whom two are non-executive. The executive Directors form the management committee of WFD. This committee is assisted by fourteen other senior Directors of WFD who, with the members of the management committee, are known by the title "Life Director". This is a traditional title in the Group and has no connotation of tenure of office for life nor any connection with life insurance.

WFD is organised into five operating divisions: Home, Marine, Aviation, Reinsurance and International.

### Directors and Senior Management

The Chairman of the Company, Mr. J. T. Faber (59), is the son of the late Alfred Faber, who was one of the eight original Directors of Willis, Faber & Company, Limited on its incorporation in 1897. He joined the Group in 1938 and has spent the whole of his working life within the Group, becoming Chairman in 1972. He is a non-executive Director of Morgan Grenfell Holdings Limited.

The Company has three Deputy Chairmen. Mr. D. V. Palmer (49) joined the Group in 1959 and became a Deputy Chairman in 1972; he is principally concerned with finance, administration and the Group's overseas subsidiaries and associated companies. Mr. J. O. Prentice (50) joined the Group in 1948 and became a Deputy Chairman in 1972; he is responsible for the Marine Division. Mr. A. R. Taylor (55) joined the Group in 1950 and became a Deputy Chairman in 1974; he is responsible for the Home Division, the United Kingdom branches and the Ipswich office.

There are at present five other executive Directors. Mr. H. E. Gumbel (63) and Mr. R. N. Bowes (47) joined the Group in 1936 and 1956 respectively and are jointly responsible for the Reinsurance Division. Mr. K. W. Childs (53) joined the Group in 1967 and is responsible for the International Division. Mr. C. N. Hughes (52) joined the Group in 1967 and is principally concerned with the Marine Division. Sir Henry Mance (63) joined the Group in 1953 and is responsible for the Group's underwriting activities. He was Chairman of Lloyd's from 1966 to 1973.

Mr. A. Sykes (44) was appointed to the Board in 1974. He is a non-executive Director of the Company and is at present a Deputy Managing Director of P & O Energy Limited. He will take up full time duties as an executive of the Company on 22nd November, 1976 and will be the Group Financial Director.

Mr. G. W. Mackworth-Young (50) was also appointed to the Board in 1974 as a non-executive Director. He is a Vice Chairman and the Chief Executive of Morgan Grenfell Holdings Limited and a Deputy Chairman of Morgan Grenfell & Co. Limited.

The Life Directors of WFD are the executive Directors of the Company and Mr. J. Arnold (39), Viscount Chelmsford (45), Mr. J. S. Cohen (46), Mr. M. G. Day (51), Mr. L. H. Dick (64), Mr. R. J. Elliott (43), Mr. A. A. Gregory (44), Mr. T. D. R. Higham (49), Mr. A. P. Leslie (41), Mr. D. J. Martin (49), Mr. F. K. Thomson (57), Mr. H. M. Turvill (48), Mr. M. A. Wheeler (49) and Mr. H. V. White-Smith (42).

### Staff

The Group has approximately 2,600 employees in the United Kingdom and operates pension schemes of which all employees over the age of 21 are eligible to be members. The Group's overseas insurance broking associated and subsidiary companies employ some 1,000 people. It is the policy of the Group to pay careful attention to the recruitment, training and career development of its staff. A variety of technical, clerical and managerial training schemes are operated. Extensive use is also made of the facilities of the Chartered Insurance Institute as well as other external courses.

In recognition of the need to attract and retain people of the highest calibre, the Group has established two Share Option Schemes, one which all employees are entitled to join after a qualifying period of service and the other intended for senior staff. The maximum number of Ordinary Shares to be made available under the two Schemes or any other share acquisition scheme for employees will be 3,000,000, representing 7.5 per cent. of the issued Ordinary Share capital of the Company, and the number of shares issued under either Scheme alone will not exceed 2,000,000, representing 5 per cent. of the issued Ordinary Share capital. The above maximum numbers of shares may be adjusted in accordance with the rules of the Schemes. No options have yet been granted under either of these Schemes but it is the intention to invite applications for options to subscribe for a total of not more than 1,500,000 Ordinary Shares in the Company within 42 days after the first day of dealings in the Ordinary Share capital of the Company on The Stock Exchange. No person at present beneficially owning Ordinary Shares in the Company will participate in either of the Schemes for a period of two years from the date hereof. Further details of the Schemes are set out in paragraph 8 of "General Information" below.





# Willis Faber Limited

continued

## WORKING CAPITAL

The Directors are of the opinion that the Group has sufficient working capital for its present requirements.

## PROFITS AND DIVIDENDS

### Profits

As shown in the Accountants' Report below, the consolidated profits of the Group before taxation and extraordinary items have risen from £3.3 million in 1971 to £10.1 million in 1975. While special factors such as inflation and the appreciation of foreign currencies have contributed to this increase, there has also been underlying growth by way of additional business.

The inflow of additional business to London and appreciation of foreign currencies have been particularly marked in 1976 and, for the six month period ended 30th June, 1976, the profits of the Group before taxation and extraordinary items amounted to £8.6 million. Profits do not normally accrue evenly over a year and therefore the figures for the first half are not necessarily a reliable indication of the result for a full year.

The Directors forecast that, in the absence of unforeseen circumstances and taking into account the cost of financing in the second half of the year the acquisition of Ten Trinity Square at the end of June, the consolidated profits of the Group before taxation and extraordinary items for the year ending 31st December, 1976 will be not less than £15.25 million. The principal assumptions upon which this forecast is made are set out under "Profit Forecast" below.

### Dividends

On the basis of the forecast profit before taxation and extraordinary items of £15.25 million, the Directors intend to recommend the payment in May 1977 of a final dividend in respect of the year ending 31st December, 1976 of 4.5p per Ordinary Share (6.923p including the associated tax credit at the current rate).

Had the Ordinary Shares of the Company been listed for the whole of the year ending 31st December, 1976, the Directors would have recommended dividends totalling 7p per Ordinary Share (10.799p including the associated tax credit at the current rate). In future years, it is intended to pay interim dividends in November and final dividends in May.

It is proposed to pay the dividends on the Preference Shares on 1st July and 31st December in each year. Each half-yearly payment will be at the rate of 3.5p per Preference Share (5.385p including the associated tax credit at the current rate).

### Appropriation of Profit

The following table sets out how a profit before taxation of £15.25 million (disregarding any extraordinary items) would have been appropriated had the Ordinary Shares of the Company been listed for a full year—

	£'000
Profit before taxation	15,250
Less: Estimated taxation (based on a corporation tax rate of 52 per cent.)	8,387
Profit after taxation	6,863
Less: Preference dividends	98
Profit attributable to Ordinary Shareholders	6,765
Less: Ordinary dividends totalling 7p per share	2,800
Profit retained	3,965

On this basis, the Ordinary dividends would be covered 2.42 times by the profit attributable to Ordinary Shareholders.

## PROSPECTS

As stated under "Profits" above, it is expected that there will be a substantial rise in profits in 1976.

The Group's prospects are closely linked to the position of the London insurance market in relation to world markets. While the Directors are convinced that the London market will maintain its prominent position, the Group will continue to participate actively in the development of other markets. The fact that Lloyd's has attracted a record number of new members for 1977 will be to the Group's advantage in both broking and underwriting agency activities.

The strength of the Group is enhanced by the international character of its business which is well balanced and not unduly dependent on any one territory or class of insurance. Above all, the Group's prospects depend upon the quality of its executives and staff and their ability to serve its clients and generate new business. In this respect the Group is well placed.

The Directors view the future of the Group with confidence and enthusiasm.

## ACCOUNTANTS' REPORT

The following is a copy of a Report by the Joint Reporting Accountants, Baker Sutton & Co., Chartered Accountants, and Peat, Marwick, Mitchell & Co., Chartered Accountants—

Eldon Street House, 1 Puddle Dock, London EC2P 2AY, Blackfriars, London EC4V 3PD

Willis Faber Limited and Morgan Grenfell & Co. Limited

9th November, 1976

Gentlemen,

We have examined the audited accounts of Willis Faber Limited ("the Company"), and of its subsidiary companies for the periods relevant to this report. The Company and its subsidiaries are collectively referred to as "the Group". Baker Sutton & Co. have been auditors of the Company and its principal subsidiaries in respect of all the relevant accounting periods.

The summarised profit and loss accounts, balance sheets, and statements of source and application of funds set out below are based on the audited accounts after making such adjustments as we consider appropriate. In our opinion these summaries together with the notes thereon give, under the historical cost convention, a true and fair view of the profits of the Group attributable to the Company, and of the source and application of funds for the periods stated and of the state of affairs of the Company and of the Group at the dates stated.

The accounts for the six months ended 30th June, 1976 will not be laid before the shareholders in general meeting. No accounts of the Company or any of its subsidiaries have been made up and audited in respect of any period subsequent to 30th June, 1976.

### PROFIT AND LOSS ACCOUNTS

	Notes	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	Six months ended 30th June, 1976 £'000
Gross income:—							
Net retained brokerage and fee income	1	10,104	11,213	12,761	15,130	20,284	13,588
Underwriting agencies' fees and commissions	1	1,027	1,255	1,829	2,088	2,172	1,587
Interest and dividends (excluding Sovereign)		1,469	1,484	1,321	3,911	3,975	2,038
Expenses:—		12,680	13,962	17,731	21,139	25,511	17,314
		7,739	8,273	11,140	14,313	17,329	8,984
		4,941	5,689	6,591	6,826	8,182	7,330
Profit of Sovereign	1 & 3	295	510	452	238	135	77
Profit before taxation and extraordinary items:—							
The Group	2	5,895	5,199	7,043	7,064	8,318	7,407
Associated companies	4	187	218	333	740	1,829	1,182
Taxation	5	5,283	5,417	7,376	7,804	10,138	8,599
		2,186	2,283	2,560	4,769	5,539	4,709
Profit before extraordinary items		3,087	3,214	3,788	3,615	4,580	3,890
Extraordinary items	6	41	(1)	1,040	(79)	(494)	115
Profit after tax and extraordinary items		3,128	3,213	4,828	3,536	4,186	4,005
Minority interests		(13)	—	(5)	(3)	1	2
Profit attributable to members of the Company		3,115	3,213	4,833	3,533	4,197	4,003
Dividends	7	1,102	952	819	883	951	49
Profit retained:—							
The Group		1,875	2,210	3,874	2,358	2,585	3,789
Associated companies		38	51	38	300	661	170
		2,013	2,261	4,012	2,658	3,246	3,959
Earnings per Ordinary share	8	7.34	7.89	9.21	8.78	11.25	9.81

### BALANCE SHEETS

The Company 30th June	Notes	1970 £'000	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	30th June, 1976 £'000
Fixed assets	9	899	1,244	1,845	3,491	8,110	9,888	24,046
Net assets - Sovereign	10	979	1,080	1,590	1,757	1,784	1,880	1,857
Investment in subsidiaries	11	—	—	—	—	—	—	—
Associated companies	12	703	1,521	1,367	1,148	5,085	6,680	6,784
Other trade investments	13	1,430	1,505	1,392	1,305	4,282	883	890
Current assets:—								
Debtors		46,744	56,368	69,247	72,040	86,344	91,127	115,887
Unsettled investments	14	2,403	4,767	756	482	181	1,058	72
Local authority and other loans		5,403	3,302	1,203	1,065	765	216	231
Treasury and other bills		11,707	6,060	26,178	35,096	27,508	19,593	32,248
Bank balances and deposits		68,262	70,987	97,376	108,663	114,778	133,541	165,841
Current liabilities:—								
Creditors		55,378	58,677	79,898	88,549	102,099	111,902	148,228
Taxation	15	3,134	3,596	3,473	5,216	5,848	3,468	7,219
Dividends		467	614	862	770	854	551	49
Bank loans and overdrafts	16	800	2,940	5,096	3,884	5,466	12,219	5,269
		59,779	65,827	89,260	98,519	114,207	127,241	161,765
Net current assets		6,483	7,170	8,028	10,144	571	6,300	4,076
Loans	17	(8,000)	—	—	—	—	—	(8,000)
Minority interests		(24)	(17)	—	(36)	(40)	(42)	(2)
Deferred taxation	18	—	—	—	541	233	(1,368)	(1,346)
Net tangible assets attributable to members of the Company		10,470	12,503	14,820	18,351	21,006	24,250	28,204
Represented by:—								
Share capital		1,880	2,400	2,406	2,400	2,400	2,400	2,400
Share premium account		840	320	320	320	320	320	320
Reserves		8,913	10,928	12,197	17,199	19,849	23,995	27,884
		11,633	13,648	14,923	19,919	22,569	25,815	29,774
Less: Goodwill on acquisition of subsidiaries		1,163	1,143	1,587	1,586	1,563	1,565	1,570
		10,470	12,503	14,320	18,351	21,006	24,250	28,204

### NOTES

#### Accounting Policies

1. The principal accounting policies of the Group which have been applied consistently in the foregoing profit and loss accounts and balance sheets throughout the periods under review are—

#### (i) Basis of consolidation

The Group accounts incorporate accounts of all subsidiaries made up to the same date and include the results of associated companies attributable to the Group's interest shown by accounts drawn up to the same date or to a date not more than six months earlier. In the case of one associated company, accounts for the nine months ended 30th June, 1973 were used following a change in year end; otherwise these accounts are for twelve month periods.

The net assets of the wholly owned insurance subsidiary company, Sovereign Marine & General Insurance Company Limited ("Sovereign"), are included as one figure in the Group balance sheets and the profits before taxation are separately disclosed in the profit and loss accounts, because the nature of its business differs from that of the remainder of the Group.

Accounts for the Company and for the Group have been drawn up for the six months ended 30th June, 1976 and audited. The Group accounts for that period include the attributable results of associated companies based on interim unaudited accounts for the appropriate six monthly periods.

As a result of the disturbances in the Lebanon, the results of Willis Faber (Middle East) S.A.L. have not been included in the consolidated profit and loss accounts for the year ended 31st December, 1975 and for the six months ended 30th June, 1976. The cost of the Group's investment has been written off as an extraordinary item in the consolidated profit and loss account for the six months ended 30th June, 1976. The exclusion of the results and the writing off of the investment have not materially affected the results of the Group for either accounting period.

Goodwill represents the excess of the cost of the shares in subsidiaries over the book value of net tangible assets at the dates of acquisition. Results of companies acquired are incorporated in the accounts from the dates of their acquisition.

#### (ii) Retained brokerage

The Group takes no credit for brokerage income until the relevant transactions have been recorded in the books of account. The aggregate amount represented by transactions unrecorded at the end of the relevant accounting period fluctuates due, inter alia, to changes in the timing of the processing of transactions by clients and insurers, particularly in respect of reinsurance.

#### (iii) Underwriting agencies

Profit commission is brought into account in the accounting period in which it is received; fees and other commissions are accounted for on a receivable basis.

#### (iv) Sovereign

The underwriting results for each year are ascertained after a period of two years from the end of that year. Insurance funds comprise premiums received less outgoings in respect of the two open years, supplemented by such transfers as may be necessary to ensure that the funds are adequate to meet all estimated future liabilities in respect of those years, together with a provision for outstanding claims attributable to the closed years.

#### (v) Rates of exchange

The results of overseas subsidiary and associated companies, and assets and liabilities in foreign currencies, have been converted into sterling at the rates ruling at the Company's balance sheet dates.

#### (vi) Fixed assets

Fixed assets are shown at cost less accumulated depreciation. Depreciation is calculated on a straight line basis at rates estimated to write down the value of assets to nil over their expected useful lives. The rates generally used are—

Freehold and long leasehold properties:—	
Land	Nil.
Buildings	2 per cent. per annum.
Fixed plant	10 per cent. per annum.
Short leasehold properties	Over remaining period of the lease.
Furniture and equipment	20 per cent. per annum.
Motor vehicles	25 per cent. per annum.

#### (vii) Deferred taxation

Deferred taxation comprises taxation at rates ruling at the balance sheet dates on the excess of the book value of fixed assets qualifying for capital allowances over the tax written down values, adjusted for other timing differences, less advance corporation tax recoverable more than one year after the balance sheet date (more than eighteen months at 30th June, 1976).

No credit is taken for tax relief which is deferred by the disallowance, under the rules relating to the taxation of marine and aviation insurance, of certain provisions for outstanding claims in Sovereign.

### Profit and Loss Accounts

2. Profit of the Group before taxation and extraordinary items is arrived at after charging the following items:—

	Notes	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	Six months ended 30th June, 1976 £'000
Depreciation		258	232	289	470	887	522
Interest on bank and other short term loans		16	31	53	100	136	58
Directors' emoluments:—							
salaries		138	227	307	298	306	143
employers' pension contributions		119	175	168	198	148	61
Employers' other contributions to pension funds:—							
normal		365	332	430	639	1,108	607
special		—	—	400	500	—	—
Staff relocation costs relating to move to Ipswich		—	—	152	249	347	40

### 3. The profit of Sovereign comprises:—

	Notes	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	Six months ended 30th June, 1976 £'000
Underwriting results		123	312	103	(285)	(340)	(125)
Interest and dividends		772	198	349	503	476	77
		295	510	452	218	136	77

4. The profit before taxation and extraordinary items of associated companies includes £90,000 for the six months ended 30th June, 1976, £104,400 for 1975 and £66,000 for 1974 in respect of the Group's share of the consolidated profits of Morgan Grenfell Holdings Limited, which has been treated as an associated company since 1st July, 1974. The attributable profits after taxation, the main part of which is determined on the basis permitted for banking companies under paragraph 23 of the Eighth Schedule to the Companies Act 1948, are grossed up for the purpose of determining profit before taxation at a rate of 52 per cent.

### 5. Taxation—

	Notes	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	Six months ended 30th June, 1976 £'000
U.K. corporation tax:—							
The Group		2,222	2,143	3,562	3,987	3,765	4,880
Associated companies		—	—	—	—	—	359
Double taxation relief		(43)	(52)	(116)	(54)	—	(207)
		2,179	2,091	3,446	3,741	4,283	4,832
Overseas taxation:—							
Associated companies		83	111	172	301	366	208
Deferred taxation		(68)	14	(5)	112	1,025	(321)
Prior years' adjustments		(9)	(13)	(32)	35	(148)	(10)
		2,195	2,203	3,588	4,189	5,538	4,709

### 6. Extraordinary items—

	Notes	1971 £'000	1972 £'000	1973 £'000	1974 £'000	1975 £'000	Six months ended 30th June, 1976 £'000
Profits less losses on sale of properties		—	—	159	3	(5)	52
Profits less losses on sale of investments, less amounts written off		233	17	1,152	(83)	(322)	169
Other items		(113)	(18)	(16)	1	98	(15)
		120	(1)	1,275	(79)	(229)	183
Related taxation		(79)	—	(235)	—	(128)	(78)
		41	(1)	1,040	(79)	(404)	115

7. The dividends paid in respect of the periods under review on each class of shares were as follows:—

	First Preference	Second Preference	"A" Ordinary
Number of shares of £1 each	400,000	1,000,000	465,800
Years ended 31st December, 1971	10% £'000	10% £'000	10% £'000
1972	10% 40°	10% 100°	207.8°
1973	10% 40°	10% 100°	207.8°
1974	10% 40°	10% 100°	207.8°
1975	10% 40°	10% 100°	207.8°
Six months ended 30th June, 1976	3.5	14	35

On 21st October, 1











# The Management Page

EDITED BY JOHN ELLIOTT

David Fishlock reports on one of the smaller, but profitable State-owned companies

## The returns from radio-activity

**HIDDEN AWAY** in the depths of the public sector is a high-technology company which can turn low average growth of 22 per cent, annually for the last five years, into a high-growth company, which exports two-thirds of its sales, and has profits representing an average return of 22 per cent on capital invested.

Called The Radiochemical Centre (TRC), it is a fine example of a public company which has grown up as a public corporation. It is a commercial world, with the pre-war terms offered by its managing director, because it is still too small to attract the attention of politicians, the Radiochemical Centre, as it is called, has been able to develop and market the new artificial radio-active sources over the next five years.

In three decades the name Amersham and the geographic address "Activity, Amersham" has become synonymous around the world with business in radio-active substances. The company headquarters remains on the same site and now employs 1,000 people, although its main source of radio-isotopes is a production unit at Harwell, Oxford, and has begun to build a new factory near Cardiff, which is expected to rival the Amersham establishment in size by the mid-1980s.

Throughout three decades it has remained under the paternal direction of the tall, austere figure of Dr. Grove. But in 1971 its status changed from that of a trading agency of the U.K. Atomic Energy Authority into a State-owned corporation, with the TRC name, under an Act introduced by the then Conservative Government which allows the State to sell up to 40 per cent of shares to private industry. But the shares have not been sold and it remains wholly State-owned, despite expressions of interest from drug companies and



Dr. Pat Grove, managing director of Radiochemical Centre

others, partly because of strong financial advice that it should go to the market only when it had built up a five-year record as a corporation.

The depressed state of the Stock Market, not to mention Government, which has recently made £5m. available as a financial backstop to secure the company's growing position, probably ensures that no attempt will be made yet to sell any of the shares.

In any case the company's five-year record shows clearly that the spirit of entrepreneurship can flourish in the public sector, given strong leadership and autonomy in executing decisions.

Dr. Grove explains this spirit by saying that TRC was fortunate right from the start in attracting first-class scientists, who quickly realised the potentialities of radiochemicals. Initially the challenge was essentially a technical one—to develop new products to exacting standards. Later there came a new challenge of selling goods overseas against strong competition. "It became evident that professional scientists very willingly accepted the additional challenge," declares Dr. Grove.

He believes they succeeded mainly because they recognised early that successful exporting could be the key to freedom to continue developing TRC. But he also pays tribute to the "big view" of their activities, taken after more than 20 years by the UKAEA, whose first chairman Lord Flounders had seen "a little spark of commercialism at Amersham." As a result, this high-technology company has grown to a size where, says Dr. Grove, it is now able to attract commercial and financial staff of the same professional and intellectual calibre as its scientific employees.

The radio-chemicals business—of which TRC claims over 90 per cent of the home market, despite the freedom of such

safety, and computes the total weight of the consignment and thus the air-freight charge.

A high-technology venture TRC depends heavily on a new product development to sustain growth. To sustain its own market forecasts it must find an average of five major new products—products with sales potential of about £500,000 a year—every year. It spends about 8 per cent of turnover on research and development, mostly on product development, but also on new manufacturing techniques and new methods of assay. The proportion is higher than for the chemical industry and comparable with that of the innovative end of the drug industry.

TRC, however, has no central research operation. Each of the three major market sectors runs its own development programme. Each project team includes specialists in those three areas vital to the success of any new radio-chemical product—manufacture, quality control and safety. All product development is then co-ordinated by Dr. John Catch, TRC's development director, who last year controlled a budget of about £1m.

Dr. Catch believes there is still ample scope for innovation in all three main market sectors, with medicine as the most promising market. This is confirmed by the interest in radiochemicals now being shown by some of the leading pharmaceutical groups.

The corporate plan of TRC forecasts growth at an average rate of 17 per cent until 1980. But scarcity of both space and people would inhibit such growth at Amersham, so the company is building the new centre near Cardiff, for which it received planning permission earlier this year. One point was particularly telling in the case made by Dr. Grove at the public inquiry for an integrated development on lines which, he said, had been so successful at Amersham. This was the synergy that comes from a team in which research workers, production workers and commercial staff are working closely together.

### Indispensable

The second big market sector is scientific research, for which more than 1,500 radio-actively "labelled" chemicals are available off the shelf. They are regarded as indispensable tools in almost every kind of laboratory, from studies following the environmental progress and effects of effluents or pesticides to fundamental research on living tissues.

Industrial radiation sources, which have evolved steadily from the war-time use of radium paints, provide the third major market sector.

Since the late 1960s the company has been programming an ICL 1903 computer to take over more and more of the office routine, until it has evolved one of the most sophisticated examples of commercial computing to be found in Britain. As soon as the computer has received and verified an order, it automatically issues an instruction to take the product from store, acknowledges the order to the customer, picks a flight, generates labels, weighs and certifies of origin, calculates the packing needed to despatch the radio-chemical



## Demand for more union courses

BY SUE CAMERON

THE WORKERS' Educational Association—an old-established body dedicated to the teaching of liberal studies—has found itself caught up in the Government drive to expand training opportunities for trade union activists.

Training courses for shop stewards and other union representatives are often highly controversial because of the TUC's insistence that it should have full responsibility for what is taught. The TUC even says that it would not like to see workers going to evening classes on international affairs or economics until they have first been taught about trade union affairs. This indicates an anxiety that adult education courses might be used to indoctrinate workers with management views and so weaken their commitment to the trade union movement.

### Open access

The original aim of the WEA, which was founded in 1903, was to provide liberal and non-vocational education for working people and there was to be open access to all classes.

Since then thousands of people, including many prominent trade unionists, have used it as a stepping stone to the universities. To-day the WEA has 187,000 students and it organises nearly 9,000 different courses every year.

The association started to run courses for union activists about ten years ago but the bulk of its work—at least 85 per cent—is still in the general education field. Some members of the WEA are firmly opposed to any further increase in trade union studies courses while the majority, prepared to allow some expansion, insist that the

balance should not be tilted too far away from the concept of liberal arts classes.

The Department of Education and Science however would like to see a speedier and more radical change. Last year Mr. Fred Mulley, then Education Secretary, "invited" the WEA to review its role in the light of the importance which Ministers attached to "work in an industrial context, education for the socially and culturally deprived, and education in the political and social systems."

Recently the House of Commons was told in a Parliamentary written answer that future grants to the WEA from the Department would be "shaped" by the association's response to Mr. Mulley's invitation.

The courses organised by the WEA for union representatives are run in conjunction with the TUC, which is consulted about their design and it has a strong influence over them. But final syllabuses are sent for vetting to Her Majesty's Inspectorate at the DES which gives the WEA a grant to cover 75 per cent of all its teaching costs providing it approves the courses. Fees for the training classes are paid by the TUC.

Some members of the WEA claim that its traditional policy of open access has been breached by the introduction of specialist classes which are closed to everyone except elected union representatives such as shop stewards. It is suggested that the training element in these shop stewards' courses goes against the WEA's traditional bias towards liberal and non-vocational education. There are also complaints that trade union studies are given undue encouragement—at the expense of the liberal arts—because they cost students nothing and they can be attended during employers' time.

during the 1950s and 1960s which means that much of the work done by the WEA today in the general education field is merely duplicating the operations of the local authorities.

Mr. Reg Jeffries, secretary of the WEA, points out that the association is doing its best to organise courses in trade union studies that are open to everyone. At present it is co-operating with the BBC and the TUC on a project designed to improve people's knowledge of trade union affairs so that they can play a greater part in formulating the policies of their own unions.

### Special grant

Last year the DES agreed to help the association through some financial difficulties by making it a special grant of £250,000 over and above the regular grant for teaching costs. This year the WEA will need another special grant and it is this extra cash that the DES is threatening to withhold if the association shows itself unwilling to respond fully to Mr. Mulley's invitation to "review its role."

The TUC says that in the past some of the general courses run by the association have been too academic and too difficult for people who had had comparatively little schooling. It claims that as a result the WEA's liberal studies classes had a limited appeal and certainly failed to reach those who were at the bottom of the educational pile. It also says that in order to prevent this state of affairs recurring it is essential for the WEA to provide classes that are relevant to the lives of working people and to preserve a balance between general education and trade union training.

It is clear that the TUC will have considerable influence over the future pattern of the WEA's work. With the Department of Education also exerting powerful pressure, it seems likely that Mr. Mulley's invitation to the association to take point to the growth of State-run adult education classes an offer it cannot refuse.

### DEMOCRACY IN INDUSTRY

—the practical implications

Chairman: Mr. Henry Thompson, FRS

Tuesday 20th November 1976, Royal Lancaster Hotel, London W2 2 2 2

A one day national conference, combining the wide experience of established leaders from industry, business and trade union movement. The conference aims to present proposals designed to assist management in planning to meet the demands which will be imposed by a higher level of worker involvement throughout all of British industry.

Dr. David M. Palmer, Embassy of Federal Republic of Germany, UK Representative in Europe, will be the guest speaker. The Chairman will be Mr. Henry Thompson, FRS, who has been Secretary of the British Association of Industrialists since 1971. Other speakers will include Mr. John Bradbury, Secretary of the Industrial Relations, Imperial Group, and Mr. Andrew Sargent, Participant Director, The Industrial Society.

To register, or for further details, contact: The Conference Secretary, Industry & Business Analysis Ltd., PO Box 2, 45 Bedford Road, Woking, Surrey. Telephone: Woking 04842 23144

### BUSINESS PROBLEM

BY OUR LEGAL STAFF

#### Loans replacing overdrafts

I have two loan accounts from two different banks both taken out in replacement of overdrafts last year to April 6, 1974, so as to qualify for tax relief on the interest payable to April 6, 1980. Neither is for purchase or improvement of land or buildings. I now wish to change my banking arrangements and to take out one new loan account to replace both these existing loans. Could you please advise me how to set about this so as to retain full tax relief on the interest payable? Could you also tell me what would be the maximum figure for the starting limit of the new loan which will still allow me to claim full tax relief?

It needs care, as a technical point may be irreparable. You must think that the amount of relief at stake justifies the expense of professional guidance on the details of the operation in your particular case. The rules are set out primarily in section 19(4-6) of the Finance Act 1974.

"(4) Interest is excepted... if it is payable on a debt replacing one incurred (before 27th March 1974) and... which is... payable... on a debt replacing an overdraft, the overdraft was replaced (either by the debt on which the interest is payable or by another debt which was not an overdraft) before 6th April 1975 and the interest is payable before 6th April 1980; but where the interest is payable on a debt replacing an overdraft, it shall be eligible for relief to the extent only that the amount on which it is payable does not exceed the limit imposed by subsection 5 below.

(5)... the limit on the amount interest payable on which is excepted... is ((the debt balance on 26th March 1974 of the overdraft account)).

(6) For the purposes of this section a debt replaces another if it is incurred for the purpose of discharging that other debt or a debt replacing it."

The words in double parentheses have been moved from their positions in the subsections, and many words have been omitted, in order to try to make the complex rules clearer, so far as they apply to your situation.

If your own situation is ideally simple, that is if each of the existing replacement loans is not greater than the respective overdraft balance on March 26, 1974 (and there have been no intermediate fluctuations etc.), then you should be able to achieve your object by arranging for your new bank to make payments direct to your present banks specifically to repay the loans, the payments being made by the creation of a new loan account. The transfer of other account balances (debit or credit) should be effected by separate and distinct transactions.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.



The Brockhouse Group has a number of companies overseas, including the U.S.A., Canada and South Africa. The Canadian company specialises in the cold-rolling of steel sections and, together with other Brockhouse manufacturing units in the same industry, makes the Group one of the largest custom cold-rolling specialists in the world.

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- General Engineering Division;
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- Building Components Division;
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- and Steel Division.



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### WE, THE LIMBLESS, LOOK TO YOU FOR HELP

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And you can help by joining our Association, BLESMA (The British Limbless Ex-Service Men's Association) which looks after the needs of all the Services. It helps, with advice and encouragement, to overcome the shock of losing arms or legs or an eye. It sees that red tape does not stand in the way of the right entitlement to pension and for severely handicapped and elderly, it provides residential Homes where there is peace and dignity.

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**British Limbless Ex-Service Men's Association**

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The bid from Johnson Firth Brown comes at an awkward time for Dunford and Elliott. Geoffrey Owen analyses the possible outcome.

# Take-over tactics in Sheffield steel

THE STRUCTURE of the Sheffield special steels industry, which has been the subject of intermittent Government interest over the past decade, may now be determined by an old-fashioned City take-over battle. The target, Dunford and Elliott, was the pioneer of Sheffield specialisation as far back as 1907, cheered on by the Industrial Reorganisation Corporation, a consistent advocate of larger groupings, it is now having to argue that the bid lacks industrial logic, as well as being unfair to shareholders. For the bidder, Johnson Firth Brown, the product of an opportunistic merger engineered by Mr. Oliver Jessel in 1973, the financial weakness of Dunford provides another opportunity too good to miss; but arguments of industrial logic will also be deployed to support the proposal.

This is an industry which makes alloy steel ranging in price from about £100 per ton to over £1,000 per ton. About 40 per cent of it is in the hands of the private sector compared with less than 10 per cent in carbon steel; the British Steel Corporation is especially strong in low-alloy steels, where it competes directly against Dunford, but has no involvement in the "extra-special" steels of which JFB is easily the largest producer. Boundaries between the BSC and the private sector in alloy steels have been blurred since nationalisation, but the Corporation has from time to time cast obvious glances at what is normally a highly profitable part of the industry; when the Jessel shareholding in JFB came up for sale in 1974, for instance, the BSC was one of the would-be buyers. The IRC was interested in the industry, because it seemed

marriage which was entirely illogical in industrial terms, with the Jessel-controlled Richard Johnson and Nephew. This was a Manchester-based wire rod and wire manufacturer; its attraction to Firth Brown was that it provided a stronger financial and industrial base on which to plan future developments.

While Dunford went off in other directions and merged with Brown Bayley Steels (thus landing itself with financial burdens which are at the root of its present difficulties), the new group, re-named Johnson Firth Brown, started trying to sort itself out into a coherent business. But before that process was complete the Jessel group ran into a crisis and its 34 per cent holding in JFB was, in effect, put up for sale. Apart from the BSC, Dunford and Elliott and the Laird Group were interested in buying the Jessel shares, while the Government itself considered acquiring them for eventual transfer to the National Enterprise Board; there was a suggestion that JFB should become the nucleus of a State-owned "extra special" steel industry either under the NEB or the BSC. The Department of Industry, or at least Firth Brown's Atlas works, was one of several capital spending programmes now going on. On the wire side (entirely separate from the steel division) the decision was taken to concentrate resources on downstream activities: the wire rod mill in Manchester was sold.

How does the bid for Dunford fit into this strategy? In 1973 Firth Brown argued against the bid from Dunford partly on the grounds that it did not want to be more deeply involved in steel division and losses eliminated. The main expansion was to be in specialised, alloy bars and billets—Dunford's main business. The feeling then was that prices in that market



Mr. Frank Welsh, chairman of Dunford and Elliott (left), has been a driving force behind the rationalisation of the Sheffield special steels industry over the past decade. He is now fighting an unwelcome bid from Johnson Firth Brown, where a management team under Mr. Philip Ling, general manager (right), has welded together a successful group at the high-value end of the industry.



Mr. Philip Ling, general manager of Johnson Firth Brown, where a management team under Mr. Philip Ling, general manager (right), has welded together a successful group at the high-value end of the industry.

was determined by BSC and the Corporation was subject to political pressures to keep prices artificially low. However, the JFB side now argues that following entry into the EEC and a more commercial pricing policy by BSC, it is possible to make profits in this business.

Further JFB's own appetite for billet, in its drop stamping companies and elsewhere, has grown to the point where it needs additional, secure sources of supply. None of this adds up to an overwhelming "industrial" case for the merger. The JFB side admits that it would have the effect of greatly enlarging their stake in the low-alloy, less specialised side of the industry. (Dunford produces considerably more steel than JFB, but its average price might be £150 upwards per ton, compared with £500-£600 for JFB.)

bigger since then; putting them together would create management problems of considerable complexity. For another, they have developed in different ways; JFB has substantial non-steelmaking interests, while Dunford has continued to invest heavily in bar and billet production, notably through the acquisition and expansion of Brown Bayley.

Arguments about industrial logic, however, are unlikely to be decisive in this particular battle. The basic point is that Dunford, partly through an unfortunately timed expansion programme which cost far more than forecast, is over-gearred and needs an injection of new capital. It has had discussions with various parties, including the Prudential, Equity Capital for Industry (sometimes regarded as the City's answer to the National Enterprise Board) and the NEB itself, which holds a 2.5 per cent stake in the company. Now that the bid has arrived in the middle of these negotiations, Dunford—which seems determined to fight—will have to persuade its shareholders and the potential providers of new capital that their interests would be best served by helping to keep the company independent.

It is not easy to see any good reasons why the Government should want to get into the act. On the competition issue there are one or two products, such as forged steel rolls, where the combination of the two businesses would create a virtual monopoly and there might possibly be a case for a reference to the Monopolies Commission. It is true that the Dunford bid for Firth Brown in 1973 was cleared by the Department of Trade and Industry (as it then was) but that is not necessarily a guide to what the Office of

Fair Trading might recommend to Ministers in this case.

The approval of the European Commission would also have to be obtained and at the very least this might delay matters; but it could be argued that a really powerful special steels group outside the grip of the BSC would be good for competition.

As for the National Enterprise Board, it would be very surprising if Lord Ryder and his colleagues felt so committed to the continued independence of Dunford and Elliott that they would want actively to impede the JFB bid. This seems to be a straightforward case where the NEB is acting as lender of last resort; if Dunford's financial problems can best be solved by a take-over, why should the NEB intervene?

It might make more sense to provide financial support for expansion after the merger (if such support is needed) than to intervene in the take-over battle itself. For Dunford it would be extremely galling to be penalised, as the management sees it, for investing in new plant at a time when other companies were holding back; its view is that, with the acquisition of Brown Bayley, the company is about the right size to grow profitably from 1977 onwards—as long as the immediate strain can be relieved. JFB will no doubt argue that, with the help of its proven financial and technical competence, Dunford's future will be far more secure if the merger goes through.

This is a case where pronouncements from the Government on which course would be more in the national interest seem quite inappropriate. Given the pressing problems which the Department of Industry and the NEB are grappling with, they may be happy to leave this one to the market.

## Letters to the Editor

### Parliamentary numbers game

From Mr. A. Cornish.  
Sir—After last week's by-election changes, Mrs. Thatcher's aims to imminent office are obviously as much blue as red. The Parliamentary "numbers game" holds some intriguing possibilities. We could, for instance, have a nervous minority Government by next March. A Tory win in the forthcoming Birmingham-teachers by-election, next February or March—very possible on the basis of swing-chief last week—could produce a Parliament as follows:

	Now	March 1977 (Projected)
Labour	312	311
Scottish Labour	2	2
Irish Independent Labour (McGuire)	1	1
SDLP (Fitt)	1	1
Conservative	278	278
Liberal	13	13
Scottish Nationalist	11	11
United Ulster Unionist	10	10
Welsh Nationalist	3	3
Speaker and Deputies	4	4
Total	635	635

Mr. Callaghan, of course, would retain an adequate majority in the Tories alone, and would presumably be even more reluctant than now to relinquish office. But Mrs. Thatcher would hold a narrow majority, and would be able to force a further two of Labour Government, or attempt to form some common front with the other opposition parties to include the specific vote not to call a general election for two years. Suppose, for instance, that she red immediate and full solution to the Nationalist electoral reform to the crisis—all before the next general election—plus a package economic reconstruction measures. Given assurances of support (not necessarily in formal coalition), she could force a vote of "no confidence" in Labour, defeat the Government, and go on to form own administration without intervening general election. His might seem an unlikely proposal from her viewpoint—but the alternative would be more years of Labour, it must be a full circle from the time before Mr. Heath in 1974.

Mr. Cornish.  
Tennyson Avenue, E.11.

with promoting the optimum technological improvements of the transport system could do no better than re-read the Financial Times leading article headlined "Protectionism in the Channel" of May 30 last year. No man is an island.

Philip Ballard.  
202, Cable Street, E.1.

### Efficiency in building

From Mr. L. Halpern.  
Sir—Mr. Graves (November 6) is right in saying that tender levels in the construction industry only rose 30 per cent in two-and-a-half years while the Retail Price Index rose by 55 per cent. But this shows that the industry consistently overcharged up to 1974. Since then, in order to compete, it has had to be less wasteful, which surely benefits us all.

Mr. Graves obviously agrees as he says in his letter "... the industry is now giving better value ... than it has done in the past." He warns us (the prospective investors) that costs must rise by up to 50 per cent. Does he hope that his scaring forecast will make us accept 40 per cent without complaining?

With greater competition in the construction industry we expect greater efficiency and lower tenders.

Louis Halpern.  
Middle Croft,  
Southdown Road,  
Wokingham, Surrey.

### Mergers and the public interest

From The Chairman, Legislation Committee, The Association of Independent Businesses.  
Sir—Mr. Geoffrey Owen's statement (London, November 6) that the evidence to date does not justify the judgment that most mergers are bad dismisses the subject too abruptly.

Almost all large corporations grow by acquisition rather than by internal growth. Various studies have shown that the ratio of net profit to assets declines as large corporations become larger. Therefore, by the one measure of efficiency which can be generally applied, mergers in the big league are unlikely to benefit the economy or the shareholders. To corroborate this a study commissioned by the United States Senate in 1941 found that from most mergers in the 1920s the only people who had benefited were the bankers who had promoted them.

Even when mergers are of medium-sized businesses it is likely that the cost of the extra staff of management needed to control an organisation which is geographically spread will counterbalance any advantages to be derived. Further, the smaller the business, the more adaptable it can be. So if an increasing part of our economy is controlled by large corporations, it will become yet more difficult for us to meet the business challenges of the future.

The evidence suggests to me that for Britain's economic health the proof in merger cases should be reversed so that the bidder would have to prove that the merger was in the public interest.

Colin Dennis.  
Europe House,  
World Trade Centre, E.1.

### Beggar my neighbour

From Mr. D. Thomas.  
Sir—In light of the lack of imaginative intelligence displayed by our bureaucrats (who are not affected with the "dust of the arena"—immunised as they are by the expectation of inflation—proofed retirement benefits and often promoted beyond their capacity) what can the ordinary citizen do?

On all sides we learn of ineptitude of quite staggering proportions, in which the British Rail fares since is but one example. In your paper letters appear from sensible readers who advance common sense

### Coal is no pledge

From Mr. A. Cole.  
Sir—Unfortunately, Mr. Boam (November 6) is far too sanguine about the prospect of shorting up Sterling by pledging the coalfield at Seely. If we export 10m. tons a year from it for 50 years starting in 1982, and assume an annual value for the output of £140m. in constant prices, then, taking a moderate discount rate of 10 per cent, the value of the first year's production at the moment is about £90m. And the net present value of the whole 50 years' output would be no more than £850m.—less than one-eighth of Mr. Boam's figure.

H. R. Cole.  
9, Clifton Road,  
Winchester.

### Commuter fares

From Mr. L. Littman.  
Sir—There is a simple way of allowing British Rail to raise its fares while permitting its passengers to pay them. Let fares to work be an allowable deduction for tax purposes. And to prevent the bureaucracy making a muddle of this concession to the taxpayer, deal with it as a percentage allowance off income.

L. T. S. Littman.  
Reform Club, Pall Mall, S.W.1.

### Reclamation and recycling

From the Secretary-General, National Industrial Materials Recovery Association.  
Sir—Your reminder (November 6) that the cost of raw materials has risen 141 per cent in the last six months emphasises more than ever the need for industry to make wider use of reclamation and recycling. An increasing number of firms have come to appreciate the extent of the savings that can be obtained from a careful survey of the wastes that arise in their factories and the economies to be achieved by seeking the aid of an appropriate recovery firm to deal with them. Such contacts between the producers and the processors of waste can do much to conserve the vital resources, sometimes irreplaceable, which our industry needs.

G. Walker.  
York House,  
Westminster Bridge Road, S.E.1.

## To-day's Events

GENERAL  
The Queen and Duke of Edinburgh and State visit to Luxembourg (but remain privately until Friday).  
TUC Economic Committee meets.  
TUC South-East Region mass meeting against public spending cuts. Central Hall, Westminster.  
Lord Ryder, chairman, National Enterprise Board, is guest speaker at London Chamber of Commerce lunch, Royal Festival Hall, S.E.1.  
Mr. Nicholas Goodison, Stock Exchange chairman, speaks at Foreign Press Association lunch, 11, Carlton House Terrace, S.W.1.  
Mr. L. R. Pincott, managing director, Esso Petroleum Company, addresses City of Westminster Chamber of Commerce lunch on "The Mortgaged Bonanza—And After." Savoy Hotel, W.C.2.  
CBI Eastern Regional Council meets.  
Financial Times two-day World Insurance conference opens, Royal Lancaster Hotel, W.2.  
Hearing (expected to be formal) of charges against seven partners and managing clerk of "hannover" stockbrokers Chapman and Rowe, Guildhall.  
Association of Engineering Distributors annual lunch, Park Lane Hotel, W.1.  
British Paper and Board Industry Federation trade mission to Australia and New Zealand Architects.

House of Lords: Health Services Bill, committee. Industry (Amendment) Bill, second reading. Licensing (Scotland) Bill, Commons message. Retirement of Teachers (Scotland) Bill, consideration of Commons amendments.  
COMPANY RESULTS  
Caterpillar (half-year). Ryder General Accident Fire and Life Assurance Corp. (third quarter). Hill Samuel Group (half-year). Redicut International (half-year). J. Sainsbury (half-year).  
COMPANY MEETINGS  
Austin (P.) (Leyton). Argall Avenue, E.12, Bejam, Winchester House, E.C.12. Galliford Brindley, Coventry. 12.30. Mill Harsters, 10, Belgrave Square, S.W.12.



## Rembrandt country is Rabobank country.

This etching of Rembrandt van Rijn (1606-1669) is typical of one of the aspects of the artist's life: Rembrandt never travelled farther than 60 miles from Amsterdam, and yet he created art with a worldwide appeal.

Along the banks of the Amstel River, he sketched the tiny hamlets and sturdy windmills that still dot Holland's flat countryside.

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# De La Rue upsurge to £8.41m. at midway

SECOND QUARTER sales of £2.61m. The group has gross assets in excess of £20m. The current annual rent roll is £1.1m, as forecast at half-time.

Mr. Angus said they would realise the company's assets and make some distribution to creditors. Modus has a deficit of £517,807, and has blamed the economic climate and high interest rates for the collapse.

Revenue attributable to Ordinary holders of The Clydesdale Investment Co. increased from £0.75m. to £0.81m. for the year to September 30, 1976, but earnings per share fell from 1.49p to 1.45p due to share conversions representing an increase of 11.3 per cent of those in issue.

Assuming full conversion of A shares, earnings would be up from 1.47p to 1.57p. The final dividend is 0.35p net for a total of 1.45p, compared with 1.35p. Net asset value per share was 80.5p, an increase of 2.6 per cent. 25p share fall from 1.05p to 80.5p from profits of £216,000.

AS THE severe drought has removed hopes of a bumper cereal crop, grain merchants, Sidney C. Banks expects a hard fight to maintain recent tonnage handling levels.

However, the chairman, Mr. J. B. Godber, states that there has been a not too discouraging start to the current year.

Outlook on the retail side is promising and demand for chemicals continues to rise. Sales of feeding stuffs are higher, influenced by the acute shortage of keep on farms.

After a difficult year of depressed margins for the fertiliser division the Board is pursuing ways of improving market share and extending its storage capacity to meet continuing expansion of grain-trading activities are fully utilised and with sales under construction they will bring total capacity up to 26,000 tonnes.

In the face of fierce competition and lower margins, pre-tax profits for year ended May 31, 1976 at £37,128 (£487,779 were a record for the seventh successive year. As reported on October 14, a final dividend of 2.5p net raises the total payment to 8.3p (8p).

Meeting, Cambridge, November 28, at noon.

Development plans for Fairview Estates

Housing activities by Fairview Estates are proceeding at an adequate rate and sites in hand are sufficient to ensure a continuous programme of development.

Dr. J. Cope tells holders, London, particularly in the area of residential properties stand at £5m. (£14.17m.), and redevelopment at £15.1m. anticipated, been achieved and

whereas former margins have not been re-attained, undoubtedly considerable progress will be made as and when the economy in general improves, he added.

It is intended to maintain a balance in future between the company's trading profits and rental income. This will be achieved by developing the industrial and commercial land already held and retaining some of the investments created, and supplemented by an enhanced rental income from properties already in hand which will shortly be the subject of rent reviews. Many are substantially under-rented, he states.

The company's major bankers continue to support the group's activities and recognise the need to acquire trading propositions for an ongoing and viable business. The company is in an improved financial position to face the current national difficulties and well placed to take advantage of any improvement in the future.

The value of the work in progress and land held for development has again been carefully assessed and no material adjustments by way of write offs are considered necessary.

As known, pre-tax profit for the six months to June 30, 1976 was £1,077m., compared with £1.63m. in the previous year. The current contracted annual rent roll equals about 50 per cent of pre-tax profit, Mr. Cope says.

It is intended to continue to dispose of some industrial premises from time to time and further surplus will result.

Meeting, Enfield, December 3 at 10.30 a.m.

Merchants' Warehousing outlook

The chairman of Dublin-based Merchants' Warehousing Co. Mr. J. C. Aston tells shareholders that demands for cold storage which are at present satisfactory are likely to continue.

He says it is probable that the performance of this department will largely determine the results for 1977.

The changing pattern of grain exports and the reducing tonnage being offered for pneumatic discharge, are matters of serious concern in relation to the grain department, says the chairman.

Unless this department can make the most competitive with other ports, and other methods of discharge, it is difficult to see any return to profitability.

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R. and H. Hall holds 32.57 per cent of the capital, Barnett Group 24 per cent, and W. P. and R. O. Holdings 10.25 per cent. Meeting, Dublin, December 1.

## Clydesdale Inv. pays 1.45p

Revenue attributable to Ordinary holders of The Clydesdale Investment Co. increased from £0.75m. to £0.81m. for the year to September 30, 1976, but earnings per share fell from 1.49p to 1.45p due to share conversions representing an increase of 11.3 per cent of those in issue.

Assuming full conversion of A shares, earnings would be up from 1.47p to 1.57p. The final dividend is 0.35p net for a total of 1.45p, compared with 1.35p. Net asset value per share was 80.5p, an increase of 2.6 per cent. 25p share fall from 1.05p to 80.5p from profits of £216,000.

AS THE severe drought has removed hopes of a bumper cereal crop, grain merchants, Sidney C. Banks expects a hard fight to maintain recent tonnage handling levels.

However, the chairman, Mr. J. B. Godber, states that there has been a not too discouraging start to the current year.

Outlook on the retail side is promising and demand for chemicals continues to rise. Sales of feeding stuffs are higher, influenced by the acute shortage of keep on farms.

After a difficult year of depressed margins for the fertiliser division the Board is pursuing ways of improving market share and extending its storage capacity to meet continuing expansion of grain-trading activities are fully utilised and with sales under construction they will bring total capacity up to 26,000 tonnes.

In the face of fierce competition and lower margins, pre-tax profits for year ended May 31, 1976 at £37,128 (£487,779 were a record for the seventh successive year. As reported on October 14, a final dividend of 2.5p net raises the total payment to 8.3p (8p).

Meeting, Cambridge, November 28, at noon.

Development plans for Fairview Estates

Housing activities by Fairview Estates are proceeding at an adequate rate and sites in hand are sufficient to ensure a continuous programme of development.

Dr. J. Cope tells holders, London, particularly in the area of residential properties stand at £5m. (£14.17m.), and redevelopment at £15.1m. anticipated, been achieved and

whereas former margins have not been re-attained, undoubtedly considerable progress will be made as and when the economy in general improves, he added.

It is intended to maintain a balance in future between the company's trading profits and rental income. This will be achieved by developing the industrial and commercial land already held and retaining some of the investments created, and supplemented by an enhanced rental income from properties already in hand which will shortly be the subject of rent reviews. Many are substantially under-rented, he states.

The company's major bankers continue to support the group's activities and recognise the need to acquire trading propositions for an ongoing and viable business. The company is in an improved financial position to face the current national difficulties and well placed to take advantage of any improvement in the future.

The value of the work in progress and land held for development has again been carefully assessed and no material adjustments by way of write offs are considered necessary.

As known, pre-tax profit for the six months to June 30, 1976 was £1,077m., compared with £1.63m. in the previous year. The current contracted annual rent roll equals about 50 per cent of pre-tax profit, Mr. Cope says.

It is intended to continue to dispose of some industrial premises from time to time and further surplus will result.

Meeting, Enfield, December 3 at 10.30 a.m.

Merchants' Warehousing outlook

The chairman of Dublin-based Merchants' Warehousing Co. Mr. J. C. Aston tells shareholders that demands for cold storage which are at present satisfactory are likely to continue.

He says it is probable that the performance of this department will largely determine the results for 1977.

The changing pattern of grain exports and the reducing tonnage being offered for pneumatic discharge, are matters of serious concern in relation to the grain department, says the chairman.

Unless this department can make the most competitive with other ports, and other methods of discharge, it is difficult to see any return to profitability.

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# Bridport-Gundry falls £164,000

DUE TO loss-making activities in Vancouver and Aberdeen, which to £3.5m., and the rate of profit derived was marginally higher, the annual meeting was told.

Current financial resources were fully adequate for any foreseeable requirement, it was stated. The company makes and supplies scientific apparatus and instruments, laboratory furniture and fittings.

Earnings per 20p share are shown to have slipped from 4.3p to 4.15p in the 12 months. The net dividend total is lifted from 1.0356p to 1.1391p with a final payment of 0.5391p.

Turnover: 1975-76 1974-75  
Trading profit: 8,883,123 7,660,978  
Share issues: 72,820 72,820  
Profit before tax: 22,820 22,820  
Tax: 261,919 261,919  
Net profit: 22,558 22,558  
Earnings per share: 4.30 4.15

During the year the company disposed of the business of Gundry Bilmae has since the year end, agreed to sell the freehold property on satisfactory terms. Profit from that sale will appear in the accounts for the current year.

The Aberdeen factory and warehouse of Bridport-Gundry (Scotland) has also been closed and the company now trades on a smaller scale in Peterhead.

All the group's British companies are doing well and should do better in the current year. The financial position of the group is strong and the unsecured loan stock has been repaid. Gundry Bilmae has now moved from borrowing £350,000 in July to cash in hand of £400,000, with approximately a further £350,000 to be received in November, 1976, the directors state.

The company manufactures netting and cordage.

Gallenkamp

In the first quarter of the current year, sales of A. Gallenkamp

whereas former margins have not been re-attained, undoubtedly considerable progress will be made as and when the economy in general improves, he added.

It is intended to maintain a balance in future between the company's trading profits and rental income. This will be achieved by developing the industrial and commercial land already held and retaining some of the investments created, and supplemented by an enhanced rental income from properties already in hand which will shortly be the subject of rent reviews. Many are substantially under-rented, he states.

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# Beaverbrook loss—cover prices going up

FOR THE current half-year Beaverbrook Newspapers, which publishes the Daily Express, Sunday Express and Evening Standard, and has property interests, is forecasting a loss which, it is believed, will be in the region of £1m.

In predicting this, the Board, headed by Sir Max Aitken, said yesterday that in the New Year it would be necessary to increase newspaper prices.

Mr. Jocelyn Stevens, deputy chairman and managing director, last night said he expected that the price of the Sunday Express, now 12p, to go up by 2p and that of the Daily Express, now 10p, by either 1p or 2p. The Evening Standard was likely to be increased from 6p to 7p.

In the year to June 30, 1976, the group made a pre-tax profit of £1.1m., despite the fact that in the first six months there had been a loss of £202,000. The preceding year, 1974-75, had brought a £2.3m. profit, after an exceptional credit of £1.1m., compared with a £1.5m. loss in 1973-74, when the group ran into financial problems and disposed of its Scottish newspaper interests. The dividend for the past year is maintained at 1.25p net, while earnings are down to 2.35p a share from 8.75p.

A development favourable to the cash position of the group, which has taken on substantial property development commitments in recent years, is that it has let its 150,000 sq. ft. Tolgate House building in Bristol on a good commercial rent. Following this, it hopes shortly to conclude a sale of this building to a pension fund for £6m.

The intention is to use the £6m. to repay present bank borrowings of £14m. Also included an £8m. 10-year loan raised in 1973 from Finance Corporation of America on which repayments do not begin until 1979.

Of the 55,000 sq. ft. of space available in the new Aitken House in Fleet Street, a tenant has been found for 8,000 sq. ft., but the rest remains unlet.

The loss expected in the half-year to December comes against a background of rising prices of newspapers, boosted by the pound's fall, and of other costs, and of a fall in circulation of each of the three newspapers by 7.5 per cent in April-September, 1976 compared with 1975. Higher newspaper prices are thought to have added some 1p per copy to the Daily Express costs last summer.

Speaking of the further newspaper price increase expected in the New Year and its likely impact on newspapers, Mr. Stevens said he looked for all-round rises in newspaper prices.

Of the group's situation generally, he remarked: "If it was not for the constant pressure on newsprint and on interest rates we

the growth pattern of the last ten years.

Meeting, High Wycombe, December 7, 11 a.m.

Scotcross 40% rise at midway

ON A 30 per cent increase in sales from £3.81m. to £7.76m., pre-tax profit of Scotcross, the packaging, drink and food group, rose by 40 per cent from £265,000 to £372,000 the half-year to October 1, 1976.

The directors state that with all divisions continuing to trade satisfactorily, another good year is expected.

Net interim dividend is lifted from 0.65p to 0.72p a share. In the year to March 31, 1976, dividends totalled 2.63p on a record pre-tax profit of £731,000.

Statutory earnings are up from 2.17p to 2.16p per 25p share. Pre-tax profit includes interest received. Sales have been adjusted for companies sold.

After tax up from £138,000 to £103,000 and extraordinary items, attributable profit improved from £145,000 to £160,000.

The figures do not include trading results from Thomas Bishop, sold in July for £100,000 after repayment of loans or from Metropolitan Canister Company, manufacturer of tin plate catering packs and other round containers, which was bought from The Charterhouse Group in September for £25,000 cash.

Pre-tax profit of Metropolitan Canister was about £90,000 for the nine months to June 30 this year. The directors say the acquisition is a useful extension to the product range.

Chairman Mr. W. R. Alexander told the annual meeting on July 26 that after three months' trading, sales and profits were on a rising trend and well ahead of the same period last year.

Staffordshire Potteries expansion

In the first four months of the current year sales by Staffordshire Potteries (Holdings) had increased by 31 per cent, with a resultant improvement in profitability. It was stated at the annual meeting.

Orders on hand from home and overseas were at a record level.

Gomme's need for further expenditure

PLANS, already announced, for further capital expenditure of about £1m. before the end of 1977 are necessary if Gomme Holdings is to increase, or even maintain, profits, states Mr. H. N. Sporborg, chairman.

The plans are already in hand and, when completed, will enable the company to increase capacity and production of G-Plan furniture still further, he adds.

Over the past five years capital expenditure amounted to £2m. being the cost of additions to premises and new plant in High Wycombe and Nelson in the year 1975-76 the amount was £319,000.

As known, pre-tax profit for the year to July 30, 1976, rose sharply from £0.67m. to £2.47m., restoring

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Germany's and Europe's main transportation arteries. All that, plus a state government whose close co-operation with foreign businesses is reflected in measures which are specifically designed to benefit you and make your start easier. (They'll even pay up to 20 per cent of your investment.)

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## MINING NEWS

# The Malayan tin twins raising dividends

BY KENNETH MARSTON, MINING EDITOR

INCREASED final dividends coupled with a better full year's profit showing than seemed likely at the half-way stage come from Malayan Tin and Southern Malayan Tin.

Malayan is paying a final of 7p net to make a total for the year to June 30 of 11p against 10.725p for the previous year. Southern Malayan is raising its payment by the full permitted amount with a final of 7.7075p net which makes 11.7075p against 10.725p.

While the average price of tin in Penang was little changed at around \$311,020 per picul in the companies' past two financial years, Southern Malayan's production rose to 5,520 tonnes of tin concentrates in 1975-76 from 2,223 tonnes in the previous 12 months. Profits after tax have thus risen to £1,34m, from £0.72m.

Malayan's production, however, fell to 2,439 tonnes in the last year from 3,196 tonnes. But a much lower debit on currency exchange adjustment has cushioned the fall in after-tax profits to £1.6m, from £1.87m, previously.

The latter company's production has made a good start to the current year, the total for the past four months being 1,001 tonnes against 832 tonnes a year ago. Southern Malayan is lagging slightly with a four-month total of 788 tonnes against 822 tonnes.

Meanwhile, both companies will have been enjoying higher tin prices than the 1975-76 average and they are in process of seeking a change of domicile from London to Malaysia where there is no dividend restriction. Malayan were 212p and Southern Malayan were 173p yesterday.

## AFRICAN METALS VITAL FOR WEST

The short-term consequences to the mineral-rich West would be very severe if, for any reason, the supply of ten key metals from Africa was cut off or reduced. This assessment was made yesterday in an address to the Royal African Society and Royal Institute of International Affairs by the former chairman of African Selection Trust Sir, Ronald Prain.

But he added: "Any drastic developments in Africa would not necessarily be a long-term disaster to the consuming countries." History had shown that rising prices and shortages led to renewed activity in exploration, development and the search for substitutes.

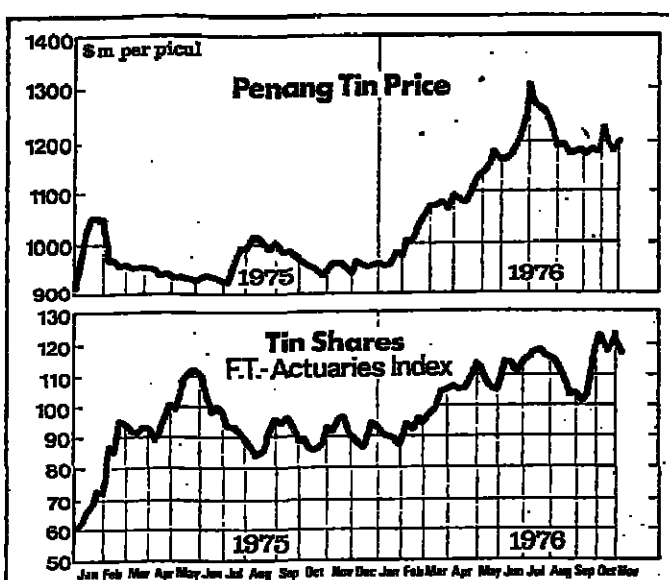
The ten key metals, excluding gold, where African output accounted for more than 20 per cent of free world production were, Sir Ronald said, cobalt, platinum, manganese, vanadium, chrome ore, phosphate rock, antimony, asbestos, copper and uranium.

Sir Ronald doubted, however, whether the conditions existed for the cartelisation of these metals on the pattern adopted successfully by the oil producers. Of the 13 major producers in Africa, 14 were developing countries and they would like to see stability of production at increased prices.

"Unfortunately for them, their productions at present do not appear to be of the type which could undertake a successful copy of what the oil producers have done," he said.

**HARMONY SELLS URANIUM**

South Africa's gold and uranium producer, Harmony, which is part of the Barlow Rand group, has confirmed that it has made a recent sale of uranium.



But it denies reports circulating in London and Johannesburg that the sale was of 450 tons of uranium oxide. The actual amount was less than half that figure, Harmony states.

## Falconbridge edges ahead

THE CANADIAN nickel producer, Falconbridge, reports net earnings for the three months to the end of September of \$3.44m, (\$2.19m), or 69 cents a share, to make a total for the first nine months of the year of \$6.36m, or \$1.28 a share (\$1.04m). Last year at the same stage earnings were lower at \$5.32m, or \$1.11 a share.

Although Falconbridge has suffered from the strength of the Canadian dollar relative to the U.S. dollar, the better performance so far this year reflects higher deliveries of refined nickel and slightly better selling prices. "Some improvement in demand is now developing but competition among suppliers is keen," says the Falconbridge president, Mr. Sherritt Gordon.

Sherritt Gordon Mines, one of Falconbridge's Canadian competitors, reports a similar experience. The president, Mr. David Thomas, says of the first three-quarters of the year: "Although the volume of nickel sold during the period was significantly higher, prices realised continue to reflect a soft market."

There was a net loss at Sherritt Gordon of \$1.02m, (\$650,560) in the third-quarter as nickel shipments declined and fertiliser profits fell, owing to the seasonal drop in demand. After the first nine months net earnings at \$6.44m, (\$5.37m), or 38 cents a share are running at less than half the rate of 1975 when earnings were \$18.17m, or 53 cents a share at the same stage.

## HARD TIMES IN ZIRCON MARKET

Australia's mineral sands industry still faces an adverse market situation and 1977 seems likely to be another difficult year, according to Mr. P. J. Nixon, the acting Minister for National Resources.

He pointed out that the expected recovery in overseas markets for zircon had been delayed and that many producers were becoming increasingly dependent on income from zircon by-product of the mineral sand operations. Australia's special export con-

trol arrangements are to be continued for zircon in 1977, but exporters will be allowed more flexibility in drawing up new contracts, pricing in U.S. dollars, for example, and for up to three years. A forecast of \$2m, pre-tax profits and a dividend of 10p net for 1976.

Meanwhile, lower minimum export prices for zircon have been set for 1977. They are: \$4.15 (287) per tonne fob for zircon containing 0.1 per cent or more iron oxide and \$135 per tonne for zircon containing less than 0.1 per cent iron oxide, \$25 below 1976 prices. Mineral sand producers Down Under include Associated Minerals Consolidated, Consolidated Rutile, Westralian Sands and Western Titanium.

## A SETBACK FOR KRAMAT TIN

Malaysia's Kramat Tin Dredging reports a net profit for the half-year to September 30 of \$122,533 (\$5,522) compared with \$136,567 a year ago when there was an interim dividend of 40 cents. No interim dividend is being declared on the latest occasion.

It is pointed out that the dredge reached virgin ground in April and that production in May and June showed a substantial improvement. But at the end of June it was necessary to alter the planned dredge course because of the delay in issuing a mining title. Consequent operating difficulties have seriously affected outputs.

## ROUND-UP

Following the acquisition of the Hyman-Michaels metals business, the Gold Fields group U.S. steel company, Axcon, has boosted net profits for the three months to the end of September by 24 per cent. Earnings were \$2.9m, (\$1.79m), or 60 cents a share, against \$2.75m, or 56 cents a share.

The American group, Freeport Minerals, has declared a regular quarterly dividend of 40 cents (\$2.45p) a share. After the first half, net profits were running ahead of 1975, but in August, Freeport was reserved about prospects for the second half.

Israeli diamond exports reached record levels last month, with a 24.1 per cent sales increase over October, 1976. Revenue over the first ten months of the year was \$570.8m, (\$530m) compared with \$458.8m. In the same period of last year.

## BIDS AND DEALS

# CompAir withdraws from Prop. setback Desoutter battle

CompAir has withdrawn its take-over bid for Desoutter Brothers, the pneumatic and electric power tools group, in the face of opposition by the Board and members of the Desoutter family who between them control 53 per cent of the equity.

CompAir has stepped down in spite of the fact that 73 per cent of the remaining holders—including institutions such as Co-Op Insurance, Prudential Assurance, Guardian Royal Exchange, and the Imperial Tobacco and ICI Pension Funds—stated that they would support the offer, worth 187p a share at Monday's closing prices and \$3.4m, in total. A cash alternative of 170p per share was also offered.

Predictably, the Desoutter share price fell 25p last night to 100p, while CompAir ended 34p higher at 57p.

Last month CompAir made the unusual move of allowing the 100 per cent minority a fortnight in which to persuade the Board to accept the offer. Any attempts clearly failed.

The Desoutter Board subsequently sent out a letter to shareholders last week reiterating their view that the terms represented "a totally inadequate basis for an outright take-over of your company." According to the statement, a forecast of \$2m, pre-tax profits and a dividend of 10p net for 1976.

## CRANE'S SCREW PREFERENCE

Armstrong Equipment is to bid 60p cash per share for Crane's Screw (Holdings) Ltd. Preference Shares, conditional on its offer for the Ordinary becoming or being declared unconditional.

## HOLT LLOYD

Holt Lloyd International announces that its New Zealand subsidiary, Lloyds Industries New Zealand, has acquired the assets of Stewart Foot and Company,

Auckland, which manufactures and markets a range of chemical and other automotive products.

"The acquisition represents an opportunity for the group to widen its interests in New Zealand by addition of a complementary product range," says Mr. Tom Heywood, chairman. "It will also secure manufacturing facilities for the majority of our established products which are presently subcontracted."

## Mendip merges with Cabot

By Christopher Hill

The Board of the Mendip Industrial Company, an authorised investment trust, managed by Henderson Administration, has agreed in principle to an amalgamation with Cabot unit trust.

The latter is also managed by Henderson and the two funds have similar investment objectives.

The amalgamation will involve the issue of Cabot units to Mendip shareholders in exchange for the transfer to Cabot of the net assets of Mendip (in the region of \$4m).

The aim and effect of the scheme will be to provide Mendip shareholders with units to the full asset value (less implementation costs) of the fund, eliminating the current substantial market discount. A scheme will be submitted to shareholders when agreed terms have been agreed and the consent of the relevant authorities obtained.

## AGAR CROSS

Newman Industries has received acceptance of the offer totaling \$25,753 Ordinary, \$31,734 First Preferred and \$109,988 Second Preferred stock of Agar Cross representing 49.1 per cent, 27.2 per cent and 31.4 per cent respectively.

Newman now owns 72.6 per cent of the Ordinary, 58.5 per cent of the First Preferred and 60.1 per cent of the Second Preferred, representing 67.6 per cent.

# Bullion company reformed

Samuel Montagu and Merrill Lynch have bought out the stake in their joint bullion company previously held by Handy and Harman, and re-formed the company in the U.S. as a general precious metals trading operation.

The companies announced yesterday the formation of Merrill Montagu Inc., with equal shares held by Montagu, the merchant bank member of the Midland Bank group, and Merrill Lynch, the big U.S. stockbroker firm.

The company has been set up following its predecessor, Merrill Lynch, Handy and Harman. This was established at the end of 1974 with the idea of meeting demand following the relaxation of U.S. regulations to allow American citizens to buy gold bullion.

This market has proved disappointing, however, as the company is intended to operate in a more general field, covering all aspects of bullion trading including gold, silver and platinum. It is intended to serve the needs of producers, consumers and other interested parties, and will start operations on November 15.

Handy and Harman participated in the original partnership as a fabricator to provide assay, storage and manufacturing facilities, but felt it inappropriate to take part in a trading operation.

Merrill Montagu will be managed by a Board headed by Mr. Paul Jeanty as chairman and Mr. Richard G. Freeburg as president. Mr. Jeanty is a deputy chairman of Montagu and Mr. Freeburg is vice-president of Merrill Lynch. Other directors will include Mr. Paul H. Franklin and Mr. Joseph E. Maiorica of Merrill Lynch and Mr. Antony Barrow and Mr. Guy Field of Montagu.

## Sir Hugh sells off Noble

Sir Hugh Fraser, chairman of House of Fraser and of Scottish and Universal Investments, has, as previously foreshadowed, now sold the whole of his holding in the private Edinburgh-based merchant bank Noble Grosart, of which he was a founder director. As a result, he has now resigned from Noble Grosart's Board.

The remaining stake of 24 per cent, hitherto retained by Sir Hugh out of his original interest of 100 per cent, has been placed with Scottish institutions at £12.50 a share in a £750,000 deal. Mr. Angus Grossart, who heads Noble Grosart, and a range of institutions, are now the shareholders in the bank.

Mr. Grossart is also a director of Scottish and Universal Investments, where share dealings of the chairman, Sir Hugh, and other directors, are now being investigated by a high level three-man Stock Exchange committee, presided over by Mr. David Le Roy-Lewis, a former deputy chairman of the Exchange.

RKT Investments has increased its holding in RKT Textiles to 415,270 Ordinary shares and the interest of Robert Kitchen, Mr. and Co. in that company has accordingly increased to 2,000 (71.13 per cent) shares.

WGI announces that Trafalgar House Investments now holds 1,285,540 Ordinary shares in WGI (21.17 per cent).

Birmingham and Midland Counties Trust has acquired a further 207,500 Ordinary shares in William Reed and Sons and now holds 3,124,859 shares (80 per cent).

British Industrial Holdings has been informed by Greenbank Securities that it has purchased a further 10,000 Ordinary shares and now holds a total of 2,382,558 (17.98 per cent).

RKT Investments has increased

# Berkeley Hambro

## Prop. setback

REFLECTING high interest costs on starting and French franc borrowing first half 1976, pre-tax profit of Berkeley Hambro Property Company decreased from £71,000 to £58,000. Earnings per 25p share were down from 3.40 to 1.35 before extraordinary credits of £8,56m. (20.26m).

During the period progress was made in letting the remaining vacant accommodation in France which, together with the effect of substantial sales of group property reported recently and others now under negotiation, should result in an improvement in profitability, the directors state.

The £22m foreign borrowing most of which are in French francs at variable rates of interest are the cause of the near doubled interest charges. Berkeley Hambro unfortunately the well-publicised U.K. sale (which as Sir Bishop says, contributes £3.6m, as an extraordinary item to these accounts) do not reduce the foreign debt. So the deficit between assets and borrowings in Germany, France, particularly as there are several undeveloped sites. One near taxation is also high.

**comment**

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**WINDING-UP ORDER**

ALLIED Commercial Bank (Trustee) has been appointed to wind up by Mr. Justice Slade the High Court.

The above information appears as a matter of record only

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Due to a decision of Pioneer Electronic Corporation to issue 4,000,000 shares in its share-capital at the issue price of Yen 2,199.— per share in the form of ADRs, the conversion price for the above mentioned debentures will be reduced from Yen 783.— to Yen 780.—

effective in Japan from November 17, 1976 and in Amsterdam from November 16, 1976.

Amsterdam Trustee's Kantoor B.V.  
Amsterdam, November 2, 1976

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1976-11-02



## FARMING AND RAW MATERIALS

## U.K. potato import bill up sharply

By John Edwards, Commodities Editor

POOR 1975 potato crop in Britain had to be imported to meet the 1976 demand, according to the 1975-76 annual report of the Potato Marketing Board out today.

The report said that the yield of potatoes in the U.K. was 112.5m. tonnes, up from 107.5m. tonnes in 1974. The weather conditions were good, and the crop was a record yield of 112.5m. tonnes.

However, the report also points out that consumption had fallen a hefty 14 per cent, because of high prices, effectively rationing potatoes. The average consumption ranged from a low of 27.2 a ton at the end of 1974, to a high of 27.2 a ton at the end of 1975. The cumulative shortage for the whole maincrop was 1.5m. tonnes, valued at £25.51 the previous season. The drought this year is expected to bring even lower yields than in 1975, according to the Ministry of Agriculture estimates.

But the increased acreage, and the sharp drop in importation, may lessen the pressure on supplies.

## Silkin announces £20m. aid for U.K. abattoirs

By Peter Bullen

A SCHEME to provide £20m. in aid to improve the U.K. red meat slaughterhouses was announced by the Government yesterday.

It is designed to help the industry find the £100m. or so capital necessary to raise hygiene standards, and to modernise abattoirs by providing grants of 15 or 20 per cent of improvement costs. Interest relief grants for small firms rationalising slaughterhouses, and grants of up to 50 per cent of the cost of new plant and equipment, will also be available.

The scheme was drawn up following a detailed and particularly well argued case by the industry which impressed both the Ministry of Agriculture and the Department of Industry.

The £20m. aid, which is provided under Section 8 of the Industry Act 1972, Mr. John Silkin, Minister of Agriculture, said yesterday.

"This scheme has been designed to help the industry to press ahead with an investment programme to raise standards of hygiene and efficiency in handling home-produced fast food and also to equip itself to participate fully in intra-Community trade."

The slaughtering industry is a vital link in the meat marketing chain, and its improved operation will benefit our producers and consumers as well as the meat trade itself.

At present there are some 1,600 slaughterhouses in the U.K. which handle meat worth £1,400m. a year at farm gate prices. Only 80 of these are approved under EEC intra-Community export regulations.

The Government is anxious to see the industry modernised and rationalised without any unnecessary loss of resources for handling red meat.

The Meat and Livestock Commission view is that "Eventually there will be fewer, but better abattoirs. The important thing is that these have the right facilities and are in the right place."

The industry itself has estimated that over the next few years, during which time the Government will be introducing new hygiene standards for slaughterhouses, some 400 abattoirs will close.

## Cut-price EEC skim powder plan

By Robin Reeves

A STEADY supply of cheap surplus EEC skimmed milk powder would continue to be sold for denaturing at £2.16 units of account per 100 kilos (200 lbs) of skimmed milk powder, at least as a result of a European Commission scheme announced here today.

The arrangement is aimed primarily at tying up the loose ends left by the termination of the EEC's quasi-compulsory skimmed milk powder incorporation scheme at last month's Council of Agricultural Ministers.

Officials here have estimated that cash deposits paid on some 100,000 tonnes of imported surplus milk powder will require the continued availability of denatured skimmed milk powder for incorporation into animal feed, if they are to be refunded, as originally planned.

This was the basis of the incentive scheme aimed at absorbing up to 400,000 tonnes of surplus milk powder, which is still over 1m. tonnes. The incentive scheme, which is being used by using stocks before October 28, when the scheme was officially ended.

BRUSSELS, Nov. 9.

Commission may simply decide that it is too expensive to maintain beyond the February expiry date.

At the last count, on October 25, total EEC intervention stocks of skimmed milk powder totalled 1,278,000 tonnes, the largest quantity was in West Germany (583,000 tonnes). U.K. stocks amounted to 25,000 tonnes.

## COMPROMISE ON OPTIONS PLAN

WASHINGTON, Nov. 9.

The London Commodity Exchange Company has proposed to the U.S. Commodity Futures Trading Commission (CFTC) a compromise plan whereby funds of customers investing in London market commodity options would be segregated in London rather than the U.S. as proposed by the Commission. It was discussed by the Commission, Mr. John Rainbolt, the commission's vice-chairman, commented that the letter "provides the basis for a healthy discussion between London and the Commission."

## General fall in metals

By Our Commodities Staff

BASE METAL prices on the London Metal Exchange all fell yesterday, partly because of the steeper tone in sterling.

Copper sustained the sharpest fall with the cash price ending at £16.25 lower on the day at £790.5 a tonne. Grade selling provided the main downward pressure, but short-covering purchases during the afternoon gave the market some support.

The New York copper market experienced aggressive profit-taking, which hit prices hard, but the falls were not fully reflected in London.

Tin prices also fell substantially and the standard cash price ended the day at £4,933 a tonne, down £163.50 on balance.

The Federal Reserve was up overnight but this mainly reflected London's rise on Monday and had little carry-over effect on the LME yesterday.

As well as the steeper pound, downward pressure was provided by profit-taking sales and hedge selling, but some U.S. physical demand was noted.

The lead and zinc markets also fell in line with copper. Lead prices fell 10s. 6d. to £27.75 a tonne, and zinc prices fell 10s. 6d. to £23.75 a tonne.

## Chile plans to oppose copper output cuts

SANTIAGO, Nov. 9.

THE Inter-Governmental Council of Copper Exporting Countries (Cippec) will discuss arrangements to stabilise world copper prices at a meeting here from November 29 to December 4, St. Pablo Guadalupe, vice-president of Chilean Copper Commission, said.

He told a news conference that Chile would oppose any new copper output cuts to defend prices.

After firming slightly towards the end of the week, copper prices have weakened again because of the cautious handling of industrial recovery by industrial nations and because of continuing high levels of copper inventories, he added.

A committee of copper producers and consumers, in which 28 countries are represented, is studying ways to prevent sharp price fluctuations which are harmful to the industry, he noted.

## Canada defends wheat price-cutting policy

BY OUR OWN CORRESPONDENT

OTTAWA, Nov. 9.

MR. R. L. KRISTJANSON, assistant chief commissioner of the Canadian Wheat Board, has defended his agency's policy of undercutting world wheat prices in recent months. Price cutting was necessary as part of the Board's aggressive wheat sales programme, he said.

Mr. Kristjansson told a recent meeting of United Grain Growers, a Western Canada co-operative, that a bumper crop is being harvested in Canada and abroad the hope for any improvement in prices is slight. "You really have only one choice—sell at every opportunity you can find. This we have done," he said.

In September, in response to criticism by U.S. Government officials that the Board was undercutting world wheat prices, Mr. Kristjansson warned to produce any further strong downward pressure on export prices. Wheat producers in the U.S. have shown themselves to be increasingly unwilling to put their wheat on the market at low prices.

"Our only choice in this situation came down to timing," he said.

A seller can afford to wait out the market if your unsold stocks are relatively small and you are reasonably sure prices will come back. As a seller, we would have liked to be able to hold the line on prices, but we had to be realistic and accept that export price levels are basically going to be set in the U.S. where major supplies are located."

He was critical of the Chicago and Kansas City wheat futures markets. He charged that the futures markets were perhaps being overly sensitive to what looks to be a relatively small build up in North American carryover.

It would take the prospect of another record world wheat crop (the U.S. is expected to produce another 1.5 billion bushels) to put further pressure on export prices. Wheat producers in the U.S. have shown themselves to be increasingly unwilling to put their wheat on the market at low prices.

"They can and do hold stocks off the market if they think returns are inadequate," he said.

Meanwhile in Melbourne the Australian Wheat Board chairman, Mr. J. P. Cass has forecast that world wheat prices next year will remain at present levels, with good potential for an increase, reports Reuter.

## Absorbed

He told a seminar audience that he believes the market has absorbed the news and realities of the 1976 harvest. "There is no reason to think prices will decline much further, if at all, from the present price of \$8.90 a tonne."

Our commodity staff writes: In a summary of its wheat situation report the Department of Agriculture (USDA) says that wheat farmers have apparently planted heavily and if moisture improves next spring total U.S. wheat plantings for the 1977 crop may reach the 80m. acreage planned for the 1976 crop.

Lower wheat prices, which would normally lower plantings, have been offset by cropping rotations, the lack of alternative crops in the plains and Pacific northwestern states, and the demand for winter wheat pastures in the southern plains, the expansion of double cropping and the higher loan rate announced by the USDA on October 13.

## 'No shortage of cereal seeds'

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

SUPPLIES of certified cereal seeds should be sufficient to meet the demand for spring sowing next year according to an investigation among seedsmen by BASIM, the British Association of Grain, Seed, Feed and Agriculture Merchants.

Speaking in London yesterday Mr. Alan Nicholls, chairman of the association's Cereal Seeds Committee, was confident that even if the 1977 demand for spring barley equaled that of the spring of 1975—the highest in recent years—supplies would be adequate. But there could be local shortages.

Farmers might have to "shop around" to find the variety they required or even plant another variety from the alternatives in the recommended lists.

Certain varieties could be in short supply, notably of barley.

Aramir, Lufu, Ahmed, Mazurka, Proctor and Wing. He admitted that part of the trouble was the adoption this year of the EEC seed regulation which laid down that only certified stocks of first and second generation seed could be sold through the trade.

Previously seed shortages could be made up by using "field approved" or farmers' seed. Farmers could always use their own seed if they had any, Mr. Nicholls said, but the Association was against any question of asking the Brussels Commission for a derogation from the rules governing seed.

He referred to just such a call made a couple of months ago for a derogation for certain varieties of wheat, but in the event he said supplies even of the scarce wheat, Huntsman, were available. A derogation would not be granted for one variety, but only if there was a proved to be an overall shortage of seed. Supplies could always be found in Europe if necessary.

He estimated that according to his members' reports some 58 per cent of winter barley and 40 to 50 per cent of winter wheat was already planted and thought that most farmers had still not given up hope of completing their autumn sowing programme.

## CLOVES FLOOR PRICE STUDY

JAKARTA, Nov. 9. Indonesia's President Suharto has ordered the Minister of Trade, Mr. Radia Prawiro, to make a feasibility study for setting up a floor price for domestic cloves production. AP-Dow Jones reports.

## COMMODITY MARKET REPORTS AND PRICES

## BASE METALS

BASE METALS—London Metal Exchange, cash prices, 10.15.76. Copper, three months, 790.5; six months, 790.5; three months, 790.5; six months, 790.5. Tin, three months, 4,933; six months, 4,933. Zinc, three months, 23.75; six months, 23.75. Lead, three months, 27.75; six months, 27.75. Nickel, three months, 15.25; six months, 15.25. Manganese, three months, 1.25; six months, 1.25. Iron, three months, 1.25; six months, 1.25. Steel, three months, 1.25; six months, 1.25. Aluminum, three months, 1.25; six months, 1.25. Magnesium, three months, 1.25; six months, 1.25. Titanium, three months, 1.25; six months, 1.25. Vanadium, three months, 1.25; six months, 1.25. Molybdenum, three months, 1.25; six months, 1.25. Cobalt, three months, 1.25; six months, 1.25. Niobium, three months, 1.25; six months, 1.25. Tantalum, three months, 1.25; six months, 1.25. Zirconium, three months, 1.25; six months, 1.25. Hafnium, three months, 1.25; six months, 1.25. Bismuth, three months, 1.25; six months, 1.25. 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## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Aker expecting higher profits

BY WILLIAM DUFFLORCE

STOCKHOLM, Nov. 9

AKER, the Norwegian shipbuilding group which has been hard hit by the shipping recession, reports an earnings improvement for the first eight months and expects 1976 earnings to come out "somewhat higher" than last year's pre-tax profit of Kr2,530m. (€240m.) on sales of Kr2,530m. (€240m.).

The pre-tax result for the first eight months is Kr37.9m. against Kr20.2m. for the corresponding period last year. The figure includes Kr14m. from cancellations. External sales amounted to Kr1.33m. compared with Kr1.4m. last year.

The group has been undergoing a far-reaching restructuring. The growth in capacity in the years up to 1975 has been halted. Measures in many fields, it was cut by two per cent. for the eight-month period. Shipbuilding, which accounted for 30 per cent. of group output in the first eight months of 1975, has been reduced to 16 per cent. with offshore construction advancing from 38 to 48 per cent.

But Mr. Carsten Schanche, the managing-director, points out that the offshore order situation is also bleak. New orders received by the group in the first eight months totalled only Kr1.1bn. over half of which were additions to earlier contracts. By the end of August, orders reserved were worth Kr1.58m. against Kr4.4m. at the end of 1975.

The number employed has been reduced by 225 to 11,898 over the eight months. Capital expenditure has been cut back, but investments amounting to Kr30m. compared with Kr102m. for the first eight months of last year.

## Esselte sees upturn for next year

BY OUR OWN CORRESPONDENT

STOCKHOLM, Nov. 9

ESSELTE, the Swedish office equipment, packaging and printing conglomerate, is forecasting a 34 per cent. increase in pre-tax profit to Kr115m. (€11.5m.) for the year ending March 31 next year. This would be equivalent to earnings per share of Kr2.20 compared with Kr2.0 for 1975. Allowance has been made for currency fluctuations. Turnover is expected to grow by 37 per cent. to Kr2.1bn. (€200m.).

The half-term interim report shows an earnings growth of 55 per cent. in Kr59m. of which Kr30m. comes from the companies, notably Oxford Pondera in the U.S. and Penubrock Packaging in the U.K., acquired since October 1975. These companies have contributed Kr145m. to first-half sales of Kr1.01bn.

up 45 per cent. over the first six months of the previous financial year. Demand for packaging materials rose markedly during the first months but has since levelled off. Printing operations are in line with the forecast. Demand for office materials has increased abroad but has been weaker than expected inside Sweden.

The earnings growth rate may not be maintained through the second half. Managing-Director, Sven Wallgren, pointing out that several group companies have their main selling season in the second half, feels that it is difficult to predict market developments. He is sticking, however, to his earnings forecast of Kr115m. for the year as a whole.

## Zaire in line for further \$250m.

BY TONY HAWKINS

UNDERPINNING last week's agreement on Zaire's external debt is a plan by which international banks would lend a further \$250m. to Zaire, provided that country is able to re-establish its creditworthiness in the next nine months.

Last Friday, a Memorandum of Understanding was signed by the Zairean Government and representatives of some 28 international banks aimed at re-establishing that country's credit in international financial markets. No details were published, but it is understood that provided Zaire can meet what bankers term "an informal timetable" in respect of interest and capital redemption payments, then a consortium of international banks, led by the Citicorp group, would be prepared to try and raise an extra \$250m. at least part of which could be used to finance redemption payments on existing debts.

However, any further loans to Zaire will not be made unless that country first meets debt service payments on which it is currently in arrears. Zaire has

not paid interest or redemption on external loans to commercial banks for the past 18 months. The current backlog is put at around \$45m. on redemption payments and between \$25m. and \$40m. on interest. It is believed that the agreement reached in last week's fourth and final meeting between the Zaire delegation and that representing the international banks stipulated that Zaire should catch up with interest payments, on which it is in arrears, within a matter of months and make certain capital redemption payments into a fund.

A second, very important, strand in the agreement is that Zaire should seek further credits from the International Monetary Fund. However, access to this finance will entail—as with the U.K.—a tailoring of the country's economic policies to meet the requirements of the Fund.

Provided Zaire is prepared to meet the IMF's demands and also able to meet the "informal timetable" spell out by the international banks at last week's meeting, then, sometime in the first half of 1977, the

banks would seek to provide an extra \$250m. to Zaire in the form of syndicated loans. Zaire's total drawn external debt is currently estimated at \$1.75bn. of which about \$600m. represents medium and short term credits owed to commercial banks.

The agreement reached last week is welcome to the banks because it avoids—the least for the time being—any suggestion of a rescheduling of Zaire's debt. It is felt by the banks that any such debt renegotiation would have set a precedent that other countries, whether in serious debt problems or not, might have been tempted to follow.

The suggestion that all that is required is a rigorous restriction by Zaire of non-essential imports is being played down. It is pointed out that heavily dependent as Zaire is on copper exports, which are subject to physical constraints in the form of the transport bottlenecks as well as the drag of a currently, relatively depressed, copper price, a simple restriction of

imports would not make for a lasting solution. As with most developing countries, any restriction of imports, inevitably implies a cutback in the supply of intermediate and capital goods essential for any development programme.

It is being emphasised by at least some bankers that the agreement depends upon a satisfactory performance by Zaire. Also it is stressed that the agreement implies that banks already committed—and doubtless current interest payments for 18 months or banks with no such loans to Zaire, will next year be prepared to take a changed and more favourable view of the situation. Clearly, therefore, compliance on Zaire's part with the programme is quite critical.

The central theme of last Friday's terse communiqué is now seen to have been the reference to the re-establishment of Zaire's creditworthiness. It is believed by bankers that the present formula offers an opportunity for such a solution, but that its success depends upon Zaire's ability to deliver the goods.

## News to-day, say Siemens and AEG

Siemens AG and Allgemeine Elektricitäts-Gesellschaft AEG-Telefunken both said that they will hold Press conferences this morning, and industry sources said an announcement is likely on the future of jointly-owned Kraftwerk Union AG (KWU), reports Reuter from Munich.

The companies themselves declined to give the purpose of the hurriedly called meetings, but Siemens said it was postponing announcement of its preliminary 1975-76 results and dividend, originally expected yesterday.

KWU was formed in 1969 by the amalgamation of the reactor and turbine-generator activities of Siemens and AEG.

**Carrefour move**  
Carrefour, the leading French supermarket and hypermarket group, is acquiring a foothold in West Germany, reports Adrian Dicks from Bonn. The Cologne-based Cornelius Stuegen Company, which has a chain of stores in the Rhineland, announced that it is putting up 60 per cent. of the DM10m. capital of a joint company in which the remaining shares will be split between Carrefour and the Belgian Delhaize Group.

**Rhone Poulenc hope**  
RHONE-POULENC SA expects to more or less break even this year and pay an unchanged dividend of Frs.9. Following the net group attributable losses of Frs.870m. in 1975, company chairman, Remond Gillot, yesterday, reports Reuter from Paris.

## AMERICAN NEWS

## Brakes put on Anaconda

BY STEWART FLEMING

NEW YORK, Nov. 9

A FEDERAL appeals court in Richmond, Virginia, has issued a temporary stay barring a merger between Anaconda, the third largest U.S. copper company, and the Atlantic Richfield company, a major oil concern.

The U.S. Federal Trade Commission has been seeking an injunction against the \$760m. merger on the grounds that it offends provision of the U.S. anti-trust laws and will reduce competition, particularly in the copper industry.

The court made it clear that its decision to grant a temporary stay was not based on the merits of the case, but rather to provide the court with more time to consider the arguments.

A full hearing of the issues will probably take place in January. The appeal arose following decision at an earlier hearing at which the judge refused to grant an injunction against the merger to the FTC.

The case promises to be a crucial test of U.S. Government anti-trust policies for the FTC has taken a particularly aggressive stance against the merger. While Atlantic Richfield has said that it is an injunction against the merger, it has granted it will drop the proposal.

**Arthur Andersen earns \$425m.**  
THE ANNUAL report of Arthur Andersen & Co., the only major international accounting firm to publish detailed financial information, discloses that in the year to August 1976 the firm earned \$425m., reports our New York correspondent.

After expenses the earnings of the partnership totalled \$101m. compared with \$90.8m. in the previous year. Of its total fees, 65 per cent. came from accounting and auditing, 18 per cent. from tax practice

and 17 per cent. from its administrative services practice. Outside the U.S. some 55 per cent. of the partnership's fees were earned in Europe.

A breakdown of the salary structure shows that staff accountants in the U.S. earn \$13,400, that managers at entry level to the partnership earn on average \$40,000 and that partners in leadership positions earn \$128,000.

**Accounting standards**  
TWO new international accounting standards have been issued by the nine-nation International Accounting Standards Committee (IASC), which is based in London. One aims at more informative financial statements, the other at greater uniformity in reporting practices among companies around the world, reported the Institute yesterday.

## EUROBONDS

## A test for the U.K. "name"

BY TONY HAWKINS

BRITISH creditworthiness is being put to the test again in the Eurobonds market. The form of the \$75m. issue, under Treasury guarantee on behalf of the South of Scotland Electricity Board, the issue, being managed by First Boston (Europe) is being offered on an

indicated coupon of 8½ per cent. and the lead managers say they expect to price the bonds at a slight discount.

In the secondary market, the view expressed last night by some dealers was that the indicated coupon and pricing structure were unrealistic under current market conditions. However, First Boston argues very strongly that it has put together a powerful management group and that it will be raising a minimum of \$75m. on the terms indicated with a strong likelihood that the amount of the issue will be increased. First Boston denied reports that one of the Swiss Banks had refused to participate in the loan, saying that UBS, which normally acts as a co-manager in First Boston issues, will be in the consortium. In addition, there will be leading banks from West Germany, the Netherlands and the United States.

It is a 5-year bullet issue and on a price of 99½ would give a current yield of 8.3 per cent. Secondary market sources said that this was inadequate and they took the view that First Boston would have to lower its sights somewhat. The final terms of the issue are to be announced late next week.

The bond issue comes at a time when at least some have been arguing that the UK is not making sufficient use of the Eurobonds. At the time of the \$500m. Eurocredit for the Electricity Council, signed last week, which is understood to have pulled in \$700m., it was argued that British borrowers could raise more funds in the Eurobonds on competitive terms. The South of Scotland issue will put this proposition to the test.

In the Eurobond sector, a new DM100m. issue for the European Investment Bank has been announced by Deutsche Bank, which will be lead manager. Maintaining the prevalent trend within the market sector, the coupon for this eight-year bond issue has been set at 7½ per cent, which is in line with the reduced coupon set last week for the Vienna Girozentrale issue. The bonds have an average life of 8½ years and are expected to be priced at 99½.

New offerings in the Eurobond market include the pricing of the Pemex DM100m. 8½ per cent. seven-year bond issue at par and the European Coal and Steel Community Swiss Franc issue of Sw.Frs.50m., also at par.

The European Investment Bank \$50m. Eurodollar issue on a coupon of 7½ per cent. with a five-year bullet maturity was priced yesterday at 99½.

In the secondary market yesterday prices continued to drift, though more active trading was reported, particularly in the afternoon. Dealers said sellers tended to predominate and some of the newer issues, such as Nippon Fudosen, Kookums and Quebec Hydro tended to lose ground.

In first time trading, Riochoco convertibles were traded at 98½/99½ while Ports Autonomes remained out of favour at 97½/98½. Olivetti was also weak at 97½/97½ and Nippon Fudosen was traded at 98½/99½.

**BOND TRADE INDEX**

	Tuesday	Monday
Medium	101.63	101.65
Long	93.28	93.31
Convertibles	103.57	103.13

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In the secondary market yesterday prices continued to drift, though more active trading was reported, particularly in the afternoon. Dealers said sellers tended to predominate and some of the newer issues, such as Nippon Fudosen, Kookums and Quebec Hydro tended to lose ground.

In first time trading, Riochoco convertibles were traded at 98½/99½ while Ports Autonomes remained out of favour at 97½/98½. Olivetti was also weak at 97½/97½ and Nippon Fudosen was traded at 98½/99½.

**BOND TRADE INDEX**

	Tuesday	Monday
Medium	101.63	101.65
Long	93.28	93.31
Convertibles	103.57	103.13

The bond issue comes at a time when at least some have been arguing that the UK is not making sufficient use of the Eurobonds. At the time of the \$500m. Eurocredit for the Electricity Council, signed last week, which is understood to have pulled in \$700m., it was argued that British borrowers could raise more funds in the Eurobonds on competitive terms. The South of Scotland issue will put this proposition to the test.

In the Eurobond sector, a new DM100m. issue for the European Investment Bank has been announced by Deutsche Bank, which will be lead manager. Maintaining the prevalent trend within the market sector, the coupon for this eight-year bond issue has been set at 7½ per cent, which is in line with the reduced coupon set last week for the Vienna Girozentrale issue. The bonds have an average life of 8½ years and are expected to be priced at 99½.

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# INTERNATIONAL FINANCIAL AND COMPANY NEWS

ALY'S STATE HOLDING COMPANY

## The retreat from the 'commanding heights'

BY ANTHONY ROBINSON IN ROME

ALY'S STATE-owned holding company, the Istituto per la Ricostruzione Industriale, is the largest enterprise in Italy. Its turnover last year reached 3,666bn. and it commands, say, many of the 'commanding heights' of the Italian economy. The phrase 'commanding heights' did at one time seem very appropriate to its position in the post-war Italian economy. Its vast portfolio of companies created a national industrial structure, linked this long and tortuous peninsula with private companies.

### Internal revolt

Clearly, the last few years have not been easy ones. IRI companies, too, have had to operate in the depressing post-war climate. The company has been accompanied by a growing debt burden and also the special costs arising from legislation obliging the State enterprises to locate 80 per cent of their new investment in the south and political pressure to bail out bankrupt private companies and undertake counter-cyclical investments in times of recession.

At the same time the lack of a clear policy directives from the Government, itself in crisis due to the troubles of the Centre-Left and the internal problems of the Christian Democrat Party, and an increasingly centralised top management structure at the IRI HQ in Rome's Via Veneto stirred up an internal revolt among IRI managers. The situation was not helped by the involvement of Sig. Camillo Crociani, the chairman of the engineering holding Finmeccanica, in the Lockheed scandal which raised grave questions about the kind of undue political interference in top group appointments.

In order to get a clearer idea of IRI's future, president Giuseppe Petrilli and planning chief Veniero Marsan agreed to talk to the Financial Times and also discuss the criticism levelled against IRI.

1976 saw the steepest recession since the war during which most Italian companies lost money. Furthermore, the bulk of IRI's losses were concentrated in a few highly specific areas. The With hindsight Alfa Romeo now say they should have built four or five small plants throughout the South rather than the one big plant just outside Naples.

But Sig Petrilli singled out IRI's shipbuilding group Fincantieri to point out the way in which IRI's activities are conditioned. After a massive investment and reorganisational effort the IRI shipyards became a profitable enterprise four years ago, after years of heavy losses. They then moved back into loss as the group was obliged by the government to take over the Genova, Ancona and Palermo shipyards of the private Piaggio group. The logic was political not economic—save 8,000 jobs, and hence the votes of 8,000 families. It is a familiar enough argument in the U.K. too.

But it is an example cited by Sig Petrilli to underline how IRI is still seen by politicians in the light of its original function in Mussolini's Italy as a State salvage corporation set up to take over private companies smashed by the recession and the banking crisis.

According to Sig Petrilli it was up to the government and parliament to decide IRI and the other State corporations were instruments of the State, not policymakers themselves. Following this formally, impeccable democratic principle IRI Sud venture has proved to be a disaster. It was built to function as the precision of a Swiss Glia Taur in Calabria—a site chosen— for purely political reasons following the 1970 revolt in Reggio Calabria. Sig Petrilli himself and many of his experts opposed the decision, and said it was a mistake. But having bowed down to political will Sig Petrilli has refused to actually start building the complex unless the government passes a bill through parliament providing IRI with the 1,500bn. (£200m.) which it estimates to be the unnecessary extra costs of building on the chosen site.

But according to Sig Petrilli, there is now a renewed interest in economic planning in Italy, and also new interest in the potential contribution of IRI to the industrial reconversion programme. One useful new development meanwhile is the system of hearings now instituted by the special parliamentary committees. This is one of the concrete innovations which has developed following the Communist Party advance at the last elections. These hearings help to inform politicians and also allow IRI and other State enterprises to express their problems, needs and potentialities.

But IRI's own internal organisation has also been changed recently—headed by the younger managers in particular against the rather secretive and highly-centralised top-level structure imposed by former directors. General Leopoldo Medugno and his two central directors, Franco Vietzoli and Fausto Calabria, all of whom have been replaced. Sig Medugno has now been shifted sideways to become chairman of Banco di Roma and his place has been taken by Sig. Alberto Boyer, who now heads a more representative top management committee consisting of a comitato di direzione, or management committee, composed of State industries are formally controlled by the Ministry for the various sectors of IRI's activities.

The reorganisation is part of the policy of making IRI more responsive to the problems and plans of the many sections of this polymorphous group and also give it the framework within which to play a major role in the future reshaping of the economy. As much to their own devices. This is a consequence of the overall failure to establish an effective economic planning or co-ordination system in Italy, in spite of the efforts made by planning chief Giorgio Ruffolo and Minister Antonio Ginitti in the 1960s.

### Strategy

But IRI's problems are not only related to finance. The main problem, according to Sig. Petrilli, is that although the State industries are formally controlled by the Ministry for the various sectors of IRI's activities, in practice the Ministry is little more than a shell without the staff or inclination seriously to control the activity of the State enterprises or, which is more important, lay down a rational series of targets and overall strategy.

In practice for years the State enterprises have been left very much to their own devices. This is a consequence of the overall failure to establish an effective economic planning or co-ordination system in Italy, in spite of the efforts made by planning chief Giorgio Ruffolo and Minister Antonio Ginitti in the 1960s.

## Custom Credit earnings gain

SYDNEY, Nov. 9.

FOUR CREDIT, the finance company of the National Australia Bank, lifted earnings 31.55 per cent from \$11.8m. to \$15.55m. in the year to September 1976. The increase was mainly from an improved contribution from the insurance subsidiary, General Insurance, which reported a 40.00 per cent rise in 1975-76. The 1975-76 year included the effects of the 'Tracy' which destroyed town of Darwin in the Northern Territory on Christmas 1974.

The performance of Custom is in line with better results from finance company earnings and ensures that the National Bank will report higher earnings for 1976-77. Custom revenue rose 39 per cent to \$155m., but increased costs operating profits as a percentage of gross revenue declined 38 per cent from the 1974 level of 10.6 per cent. Gross receivables rose 26 per cent to \$481m. The directors there was an increase in areas of finance with an erated growth achieved in final quarter.

The British-owned finance company Lombard Australia, went against the trend with a 7.4 per cent dip in earnings for the year to September, from \$41.98m. to \$41.47m. The major contributor to this was the decision to replace foreign currency borrowings with local funds, reducing the foreign exchange risk, but incurring a higher interest rate. Lombard's interest bill for the year rose from \$422.8m. to \$428.8m.

The directors said the group was concentrating its new business activities in instalment credit areas which were making an increasing contribution to gross revenue and operating profits. With the gradual improvement in the real estate market, the realisation of funds invested in these assets was gaining momentum, and the Board felt this would help improve profitability in 1976-77.

● Tooth and Co., the major New South Wales brewer, expects to boost profits for 1976-77 by at least 23 per cent, to \$412.5m. The company's 10-day reported an interim profit of \$46.6m.—13.3 per cent, higher than the \$44m. earned in the first 36 weeks of the previous year. On a comparable 26-week period, the latest results represents a gain of 23 per cent, a rate of increase

The Board expects will be maintained for the remainder of the year. The first-half improvement came from strict control of overheads. Sales actually declined from \$465.7m. to \$464.4m. Profits from beer operations were below expectations because of the heavy excise imposts and industrial disputes which affected Tooth's ability to supply.

The interim dividend is held steady at 5 cents a share, requiring \$43.52m.

example, is one major loss area. This is because the plant is far too small to be economic but cannot be expanded, because it is situated in a built up area of town, or removed, because of the employment implications.

Alfa Romeo is another—and particularly Alfa Sud. The Alfa Sud venture has proved to be a disaster. It was built to function as the precision of a Swiss Glia Taur in Calabria—a site chosen— for purely political reasons following the 1970 revolt in Reggio Calabria. Sig Petrilli himself and many of his experts opposed the decision, and said it was a mistake. But having bowed down to political will Sig Petrilli has refused to actually start building the complex unless the government



Sig. G. Petrilli

## CVRD is the largest iron ore company in the world. And it keeps on growing.

1975 Iron Ore Shipments of Companies				
(Compiled by Skillings' Mining Review)				
COMPANY	SITE	MINING METHOD	IRON ORE PRODUCT	GROSS TONS
CIA, VALE DO RIO DOCE				
Itabira Mines	Brazil	Open Pit	Direct, Concentrate	51,500,577
Tubaro Ferro	Brazil		Pellets	4,114,020
Total				55,714,597
THE HANNA MINING CO.				
Iron Ore Co. of Canada	Quebec-Labrador	Open Pit	Pellets, Concentrate, Direct	22,404,235
Mesabi and Cuyuna Ranges	Minnesota	Open Pit	Pellets, Concentrate, Direct	5,939,252
Menominee Range	Michigan	Open Pit	Pellets	2,039,562
Pilot Knob Pellet Co.	Missouri	Underground	Pellets	761,202
National Steel Corp. of Canada Ltd.	Ontario	Open Pit	Pellets	665,354
Total				31,830,365
HAMERSLEY IRON PTY. LTD.	Western Australia	Open Pit	Direct, Pellets	31,610,800
MT. NEWMAN MINING CO. PTY. LTD.	Western Australia	Open Pit	Direct	30,252,197
U. S. STEEL CORP.				
Minnesota - Ore Operations	Minnesota	Open Pit	Pellets, Concentrate, Direct	17,590,512
Quebec Cartier Mining Co.	Quebec	Open Pit	Concentrate	8,136,000
Western Ore Operations	Wyoming, Utah	Open Pit	Pellets, Direct	1,674,060
Total				27,391,022

## CVRD is the 289<sup>th</sup> company in the world. And it keeps on growing.

### DB raising additional £5bn.

MANILA, Nov. 9. A 150 per cent increase in 1972, was taken by the Bank's Board of directors by postal vote after taking into account the needs of the ADB's developing member countries; the desirable scale of the bank's operations in the future; and the "necessity to maintain the bank as a sound and credit-worthy institution," an ADB announcement said.

### LECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

UNIT	Offer	Bid	Other
10Yrs 1984	102 1/2	102 1/4	102 1/2
10Yrs 1985	102 1/2	102 1/4	102 1/2
10Yrs 1986	102 1/2	102 1/4	102 1/2
10Yrs 1987	102 1/2	102 1/4	102 1/2
10Yrs 1988	102 1/2	102 1/4	102 1/2
10Yrs 1989	102 1/2	102 1/4	102 1/2
10Yrs 1990	102 1/2	102 1/4	102 1/2
10Yrs 1991	102 1/2	102 1/4	102 1/2
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10Yrs 1994	102 1/2	102 1/4	102 1/2
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10Yrs 1997	102 1/2	102 1/4	102 1/2
10Yrs 1998	102 1/2	102 1/4	102 1/2
10Yrs 1999	102 1/2	102 1/4	102 1/2
10Yrs 2000	102 1/2	102 1/4	102 1/2
10Yrs 2001	102 1/2	102 1/4	102 1/2
10Yrs 2002	102 1/2	102 1/4	102 1/2
10Yrs 2003	102 1/2	102 1/4	102 1/2
10Yrs 2004	102 1/2	102 1/4	102 1/2
10Yrs 2005	102 1/2	102 1/4	102 1/2
10Yrs 2006	102 1/2	102 1/4	102 1/2
10Yrs 2007	102 1/2	102 1/4	102 1/2
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10Yrs 2013	102 1/2	102 1/4	102 1/2
10Yrs 2014	102 1/2	102 1/4	102 1/2
10Yrs 2015	102 1/2	102 1/4	102 1/2
10Yrs 2016	102 1/2	102 1/4	102 1/2
10Yrs 2017	102 1/2	102 1/4	102 1/2
10Yrs 2018	102 1/2	102 1/4	102 1/2
10Yrs 2019	102 1/2	102 1/4	102 1/2
10Yrs 2020	102 1/2	102 1/4	102 1/2
10Yrs 2021	102 1/2	102 1/4	102 1/2
10Yrs 2022	102 1/2	102 1/4	102 1/2
10Yrs 2023	102 1/2	102 1/4	102 1/2
10Yrs 2024	102 1/2	102 1/4	102 1/2
10Yrs 2025	102 1/2	102 1/4	102 1/2
10Yrs 2026	102 1/2	102 1/4	102 1/2
10Yrs 2027	102 1/2	102 1/4	102 1/2
10Yrs 2028	102 1/2	102 1/4	102 1/2
10Yrs 2029	102 1/2	102 1/4	102 1/2
10Yrs 2030	102 1/2	102 1/4	102 1/2

Country	Product	Value	Volume	Value	Volume
Netherlands	Petroleum products	743,382	570,401	3,841	113,098
Japan	Photographic equipment	741,089	518,382	1,427	342,678
Brazil	Mining	736,675	822,774	32,228	864,730
Germany	Steel	736,096	1,509,625	205,182	864,730
Canada	Mining, metals, chemicals, fertilizers	734,531	387,587	1,542	71,580
France	Painting, packaging	733,645	855,161	72,384	398,532
Italy	Chemicals, pharmaceuticals	731,159	534,358	24,900	204,254
Spain	Iron, steel	729,493	781,721	28,512	275,969
Belgium	Shipbuilding, office equipment, printing	725,681	928,819	54,341	441,074
Sweden	Tobacco products	721,752	701,062	37,337	371,882
Switzerland	Petroleum products	721,521	1,428,241	17,362	257,946
Austria	Cement, stone, concrete	717,823	442,799	17,196	46,678
Portugal	Chemicals	709,826	1,448,578	9,617	437,250
Belgium	Chemicals	708,000	692,980	46,364	259,249
France	Chemicals	708,234	356,240	129,124	30,125

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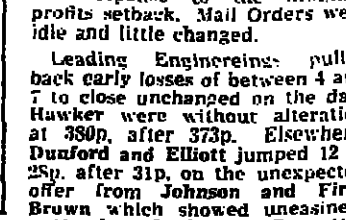
Companhia Vale do Rio Doce



## Equity leaders rally under the lead of British Funds Index up 4.8 at 295.8—De la Rue disappoint

	Nov. 8	Nov. 9	Nov. 10	Nov. 11	Nov. 12	Nov. 13	Nov. 14
Government Securities	87.54	87.19	87.06	87.40	86.82	86.69	
Fixed Interest	87.08	87.20	87.36	86.63	86.22	86.16	
Industrial Ordinary	208.8	210.0	208.7	210.1	209.3	208.6	
Gold Mines	128.6	128.4	121.1	116.8	127.6	127.5	
Opt. Inv. Yield	7.38	7.50	7.14	7.31	7.58	7.28	
Foreign Investments	23.04	23.16	23.05	22.57	23.42	24.04	
PR Bonds (incl. Govt)	6.36	6.39	6.67	6.61	6.28	6.11	
Commodity Market	4.984	5.815	6.361	4.930	4.989	4.902	
Equity Turnover: £m.	-	49.80	58.24	62.81	44.89	45.04	
Equity Margins: %	-	11.164	14.257	12.444	9.753	11.991	

10 a.m. 29.3. 11 a.m. 29.3. 12 noon 29.3. 1 p.m. 29.3.  
2 p.m. 29.3. 3 p.m. 29.3.  
Latest Index 21.06.2025



of the recent upward trend in interest rates, the dominant and Bual's rallied 5 to 113p, while MOP rallied 3 to 34p; news that he had been named to head the new Police Board development unit, which has been fully funded pre-let, obviously helped. Later, English picked up 1p to 114p and reached 115p to benefit from the recent newspaper mention, gaining a similar amount to 41p. In Thailand, the 100-baht note rose 10p to 170p. Warford Investments, 140p, covered 5 pence, while United Real improved 4 to 154p. All the other shares, however, fell on poor results, rallied 3 to 4 pence, and were 10p higher at 43p, after Wall Street's recovery.

Reflecting overnight Wall Street advances, British Petroleum rose 1p in 442p but soon picked up on a modest rise in oil prices to 445p, higher at 456p. The 10p increase in pump petrol prices was not really a factor. Shell behaved similarly and reacted to the 10p rise in oil prices to 482p, balance at 382p, but Royal Dutch lost a point at £38 through

**These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries**

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Leading Miscellaneous. Industrial usually picked up some of the previous day's sharp losses. 384p. 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 8

Stock	Denomina- tion	No. of shares	Closing mark (p)	Change on day	1975 high	1976 high
BP	£1	16	036	+ 4	990	537
BATs Defd.	25p	14	204	+ 4	225	193
ICI	£1	13	285	+ 2	402	236
Shell Transport	25p	13	382	+ 3	462	332
British	25p	9	308	+ 3	390	260
Grand Met.	30p	9	454	- 14	88	11
Marks & Spencer	25p	9	80	+ 3	109	70
Cons. Gold Fields	25p	8	141	- 3	220	113
Glaxo	30p	8	348	+ 10	422	280
Lucas Inds.	£1	8	175	- 8	222	128
Bonis	25p	7	88	+ 2	148	79
Bovater	£1	7	154	+ 8	230	138
Brahm Oil	£1	7	33	+ 1	33	25
GEC	25p	7	120	+ 4	168	112
LUS	25p	7	138	+ 3	224	123

The following securities quoted in the  
Shoe & Leather Workers Service yesterday  
attained New-Highs and Lows for 1976.

**NEW HIGHS (1)**  
**CORPORATION LOANS (1)**  
Bratrol 61pc 75-77

**NEW LOWS (31)**  
**AMERICANS (1)**  
Gillette  
Slater Walker  
**BANKS (1)**  
**CHEMICALS (2)**  
Ciba Geigy 8pc 80-82  
Cnv. 1982-95  
**ELECTRICALS (3)**  
Plessey  
Electronic Machine Steria  
**ENGINEERING (3)**  
Birmingham Pallet Marsair

### RATES

Allied Irish Banks Ltd.	.....
American Express Bank Ltd.	.....
Anglo-Portuguese Bank Ltd.	.....
Henry Ansbacher	.....
Banco de Bilbao	.....
Bank of Cyprus	.....
Bank of N.S.W.	.....
Barque du Rhone S.A.	.....
Barclays Bank	.....
Barnett Christie Ltd.	.....
Bremar Holdings Ltd.	.....
Brit. Bank of Mid. East	.....
Brown Shipley	.....
Canada Permanent A.P.I.	.....

<b>OPTION DEALING DATES</b>	Cavenham, General Accidents
<b>Fut Last</b>	Robb Calsonic, and Pride ac-
<b>Deal- Declara-</b>	Clarke, while doubles were
<b>Nov. 9 Nov. 23 Feb. 22</b>	arranged in BOC and Hawtho-
<b>Nov. 23 Dec. 6 Mar. 14 Mar. 8</b>	Leslie. Short-dated call option
<b>Dec. 7 Dec. 20 Feb. 10 Mar. 22</b>	were dealt in Farness Wills
<b>Houses</b>	Glaxo, while puts were done
<b>Fortre, Shell Transport</b>	GEC, BP, ICI, Metal Box ac-
<b>Bowater, Cons. Gold Fields,</b>	Glaxo. Doubles were transac-
<b>Lounhe, Ladbroke Warrants,</b>	In Unilever, ICI, Shell Transpor-
<b>Barratt Developments, Alkerm,</b>	BP, Courtauld's, Beechnam
<b>Duckon's Photographic, Trintecral,</b>	associated Newspapers and Luc-
<b>Trintecral, ICI and Glaxo</b>	Industries.
<b>were done in Dunlop, Bowater,</b>	

	Up	Down	Same
British Funds	53	2	6
Corps. Bn. and Foreign Bonds	13	7	41
Industrials	191	438	1,046
Financial and Prop.	39	192	320
Oils	5	11	20
Plantation	7	5	26
Mines	26	42	57
Recent Issues	2	0	23
Total	378	701	1,461

**ABOUT:** 35,000 university academic staff have been awarded pay increases ranging from £2.50 to £4 under the current pay policy backdated to October 1. The rises will increase the total wages by about 3.4 per cent. to a total of £237m.

Bank of England Minimum Lending Rate 13 per cent since October 7.

Day-to-day credit was in slightly short supply in the London money market yesterday, and the authorities gave assistance by lending a small amount overnight to one or two discount houses at Bank of England Minimum Lending Rate.

Banks carried forward surplus balances from Monday and large quantities of Treasury bills were credited revenue payments to the

Exchequer. On the other hand, repayment was made of the previous day's official advances to the market. There was a net take-up of Treasury bills to finance the Treasury's cash requirements. Circulation was also against the market.

Discount houses paid 14 1/2 per cent for secured call loans in the early part, and rates eased to 13 per cent in places during the afternoon, but some clearing banks were taken at 14 1/2 per cent.

In the inter-bank market overnight loans opened at 14½-15 per cent. and fell to 14½-14¾ per cent. before rising to 14¾-15 per cent. Rates eased to 10-13½ per cent. in the afternoon before closing at around 14½ per cent.

Fixed-period interest rates recorded mixed changes. Shorter-period rates tended to ease, while the longer periods were slightly firmer in some sectors.

Rates in the table below are nominal in some cases.

**Packaging plant  
redundancies**

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# WALL STREET + OVERSEAS MARKETS

## Off another 2.9 after brief rally

BY OUR WALL STREET CORRESPONDENT

A BRIEF RALLY in early trading failed to attract follow-through support on Wall Street today, and the downward trend resumed amid the economic uncertainties.

After opening 1.83 up at 935.51, the Dow Jones Industrial Average slipped to 930.77 for a net loss of 4.74. The NYSE All-Share index gave 15 cents to 938.14, while losses led gains by 58.76 to 354. Trading volume expanded 2.6m, shares of 192.2m.

Analysts attributed the decline to the impact of predominantly negative news on the U.S. economy. They also said a sustained stock market rally is unlikely while uncertainty over policies of President-Elect Jimmy Carter persists.

High unemployment and a sharper-than-expected rise in the Wholesale Price Index, both

## TUESDAY'S ACTIVE STOCKS

Stock	Change
General Motors	+1.25
IBM	+1.00
Johnson & Johnson	+0.75
Exxon	+0.50
Amstar	+0.25
Boeing	+0.10
AT&T	+0.05
Goldman Sachs	+0.02
Bank of America	+0.01
Wells Fargo	+0.01
First National City	+0.01
Chemical Bank	+0.01
Bank of Montreal	+0.01
Bank of Toronto	+0.01
Bank of Nova Scotia	+0.01
Bank of the West	+0.01
Bank of the South	+0.01
Bank of the North	+0.01
Bank of the East	+0.01
Bank of the West	+0.01
Bank of the South	+0.01
Bank of the North	+0.01
Bank of the East	+0.01

## OTHER MARKETS

## Canada down again

Canadian Stock Markets lost further ground yesterday, with gold, up 1.83 at 935.51, again the sector to move against the general trend.

The Industrial Share Index dropped 1.55 to 174.40, Base Metals 0.65 to 81.39, Western Oils 1.48 to 27.74.

## Indices

Index	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	High	Low	High	Low
Dow Jones	930.77	935.51	938.14	940.77	942.40	944.03	945.66	947.29	948.92	950.55	952.18	953.81	955.44
NYSE All-Share	938.14	942.40	945.66	948.92	952.18	955.44	958.70	961.96	965.22	968.48	971.74	975.00	978.26
Amex	354.00	358.76	363.52	368.28	373.04	377.80	382.56	387.32	392.08	396.84	401.60	406.36	411.12
Vol. (m)	192.2	191.5	190.8	190.1	189.4	188.7	188.0	187.3	186.6	185.9	185.2	184.5	183.8
Unemp. %	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7
Govt. Bond yield	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25

## STANDARDS AND POOLS

Index	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	High	Low	High	Low
Composite	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35	118.35
Ind. div. yield %	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07	4.07
L.P.R. Bond yield	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25

## OVERSEAS SHARE INFORMATION

NEW YORK			Closing Stock		Nov. 9	Nov. 8	Stock
Stock	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
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Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
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Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
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Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40 1/2	40	40	40	40 1/2	40 1/2	40 1/2
Am. Lumber	40						



# Think of your international bank as an hôtel

(Then answer the following questions)

1. Does every room have a view?
2. Does Room Service stop at (a) ham sandwiches and coffee (b) mushroom omelette and warm lager or (c) does it go all the way up the menu?
3. Does the Head Porter really know where the action is?
4. If you ask the Barman for a 'screwdriver' does he call the maintenance man?
5. Are you (a) treated as a guest or (b) processed as a profit-unit?



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**International**

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# FINANCIAL TIMES SURVEY

Wednesday November 10 1976

## The Netherlands

With their economy in the doldrums and a crucial election coming up next year, the Dutch are asking themselves some searching questions about the social and political problems that their country faces during the second half of the 1970s.

**DUTCH** have recovered remarkably quickly from what had been the most dramatic event of their post-war history, the downfall of Prince Bernhard over the Lockheed payments scandal. Just two months later the affair was a matter of public rest. The Prince has since a duly appeared at the trial opening of Parliament in Hilversum and his customary carnation—having given all his military and business titles, Queen Juliana, thanks to the political skill of the Prime Minister Joop Uyl, is still on the throne. There is little prospect of a monarchy featuring as an issue in the general election due in May.

### Debate

Instead, as the election approaches, a much more wide-ranging debate on the country's social and political future is being under way. Fifteen years of uninterrupted prosperity up to the early 1970s have seen the Netherlands to do up one of the world's most comprehensive welfare states. Income differentials have been reduced to the extent that the gap between rich and poor is smaller than in any other country in the industrialised world—and, critics would add, the levelling process has been too far. The levelling process has continued still further under Mr. den Uyl, but many people now doubt whether it can go much further. There is

increasingly heard in management and investment decisions. While they accept that profits must increase, they do not accept that traditional shareholders should be the only beneficiaries.

It is this approach that has led to the controversial plans for an excess profits tax currently before Parliament. The draft proposals are extremely complicated, their opponents would say incoherent, and susceptible to widely differing interpretations. But the basic principle is that company profits above a certain level should be paid into a central fund, which would probably be administered by the unions, for the benefit of the workers in the company that had produced the profits and of the work force as a whole. Employers fear that the operation of the fund, to which the companies would contribute shares, would in the long run lead to union control over Dutch industry. The unions, and the Bill's Labour Party sponsors say that this is

not the aim, and maintain that the funds would in fact be mainly used to finance pension schemes.

The legislation is unlikely to go through Parliament in its present form. There will undoubtedly be a prolonged tussle in the Hague over such a hot political potato. But it is far from clear that the general public is taking such a keen interest in what is bound to be a fairly abstruse discussion. With an election in the offing,

extent to which public money is lavished on their less active compatriots, at their expense. In opposition to the "collectivist" approach, there is a growing body of "individualists" who see the first priority as higher wages for those who work hardest—including, of course, themselves.

This undercurrent of dissatisfaction is being fully exploited by the Liberal opposition, which is confidently expecting to make major gains in the

Labour Party strategists understandably dismiss the poll's results as unreliable, particularly as the election is still almost six months away. But the figures can hardly be ignored in the context of the bitter argument raging inside the Labour Party over its election strategy. The row erupted last month when the two executives of the Labour Party and its smaller coalition partner the radical PPR put forward a joint draft resolution officially in-

if it remained the biggest single party in Parliament. Opponents of the formula accept that the public has a right to be clear about the Party's post-electoral intentions—one aim is to avoid the months of haggling over a new Cabinet that traditionally follow Dutch elections—but they reject the precision of the commitment. It would be surprising if the resolution emerges from the Party congress in January in its present form.

Another major factor will be the performance of the new grouping of the three main Christian Democratic Parties (the CDA) who have just united to form a new centrist bloc between Labour and the Liberals. In the hope of countering the growing trend towards polarisation between right and left, experience so far in provincial elections has shown that the three parties tend to lose seats if they campaign separately and more or less hold their own if they form a common front. Last month's opinion poll actually showed them winning an additional four seats, making them the biggest single block in the Chamber with 52 members.

With the right-wing Liberals virtually certain to increase their seats the prospect of a strong showing by the Christian Democrats can hardly be good news for the Labour Party, whose long-term tactic has been to split the centre by encouraging the trend towards polarisation. But the Labour Party is far from united. It contains an active left-wing group, architect

of the draft resolution on election strategy, that might even prefer a period in opposition. The group's view is that about the Party's post-electoral policies have been severely compromised in three years of coalition Government with the Christian Democrats, and that the Labour Party must survive alone with its progressive allies or not at all. Such thoughts are music to the ears of the Liberals, whose overriding aim is to detach the Christian Democrats from the present coalition and move into power in a centre-right Government.

### Coalition

The most likely outcome, in the view of Dutch political analysts, remains a continuation of the present coalition, although no one, of course, can be sure. Some Christian Democrats have taken considerable umbrage over the Labour executive's draft resolution, which they see as trying to confine them to a permanent minority role as coalition partners. Tension inside the coalition could still disrupt the programme of Socialist legislation that the Labour Party wants to push through before next May, and there is considerable scope for controversy on the new abortion law, on which the Labour Party has joined in an unusual alliance with the Liberals. Only one thing is certain—the Dutch voter is not going to be able to complain of a shortage of election issues.

## Pause in prosperity

By Reginald Dale, European Editor

most Dutch people are more worried about their current income and taxation levels than the ownership of shares in seven or ten years' time. Some Labour MPs admit that the tax burden is now so heavy that higher paid workers are beginning to question the virtues of Dutch socialism. Certainly, the unions' target of collective benefits rather than higher wages is not universally appreciated by the rank and file. There are clear signs that an increasing number of workers are actually coming to resent the

May election. With plans, for example, to end the linking of unemployment and sickness benefits to the minimum wage, they appear to be attracting a surprising amount of working class support. An opinion poll published last month showed that the Liberals would have jumped from 22 seats in the 150 member second chamber to an astonishing 39 if the election had been held then. The three "progressive" parties, the backbone of the present Government would have lost ten of their 55 seats.

tended to clarify the voters' minds before the election. The proposal was that the two parties should only agree to continue in Government if they (a) increase their total number of seats and (b) remain the dominant force in a new coalition Cabinet.

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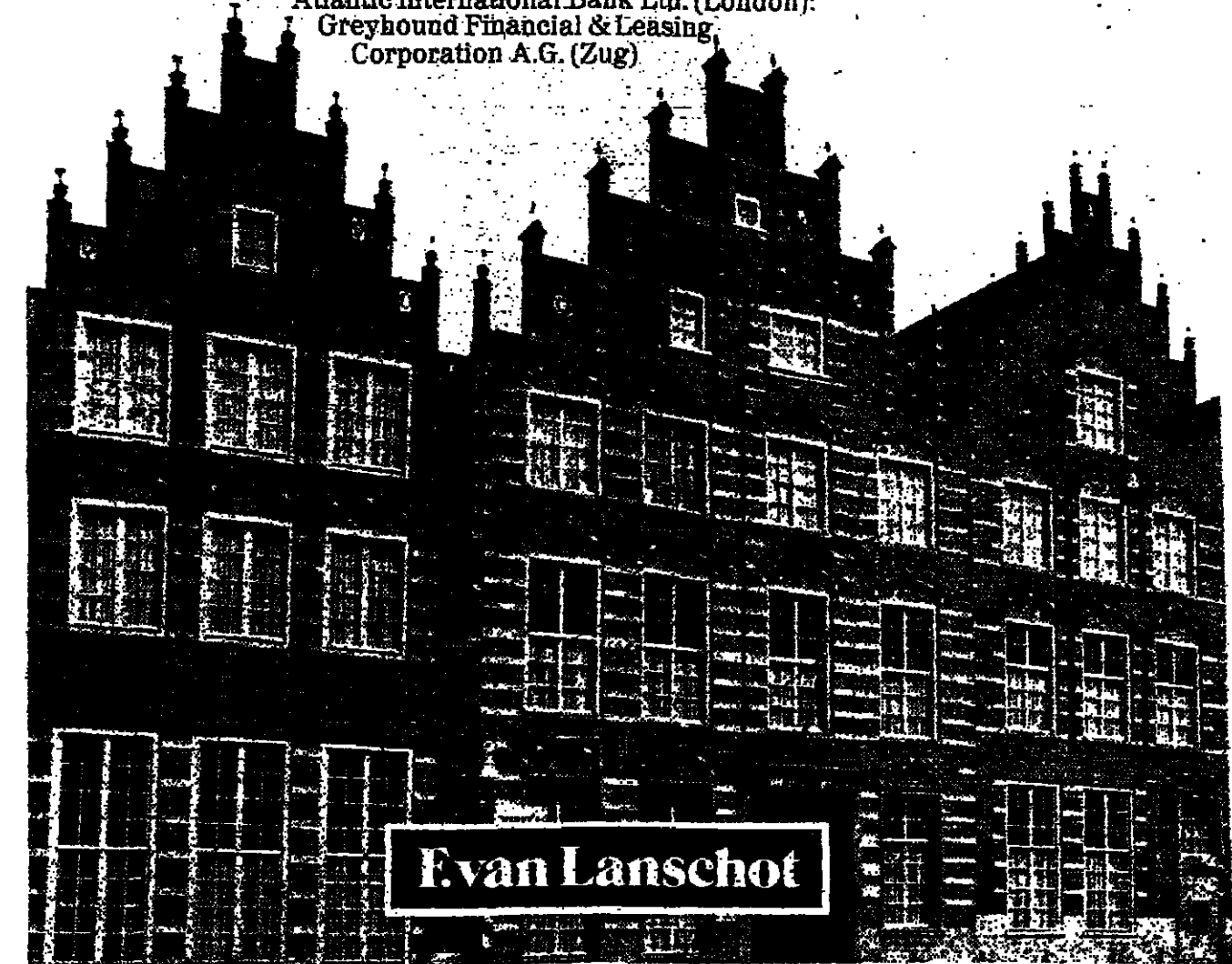
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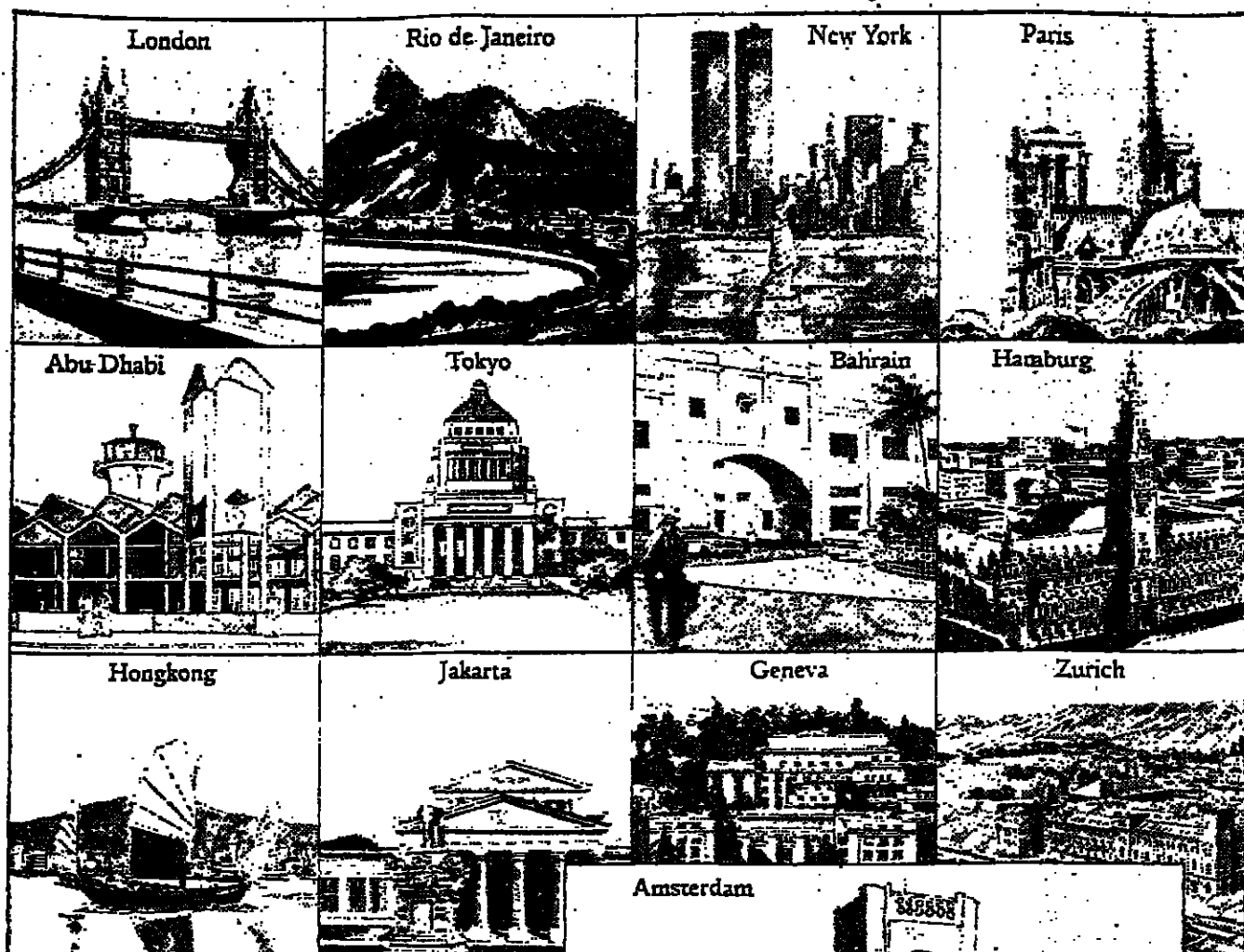
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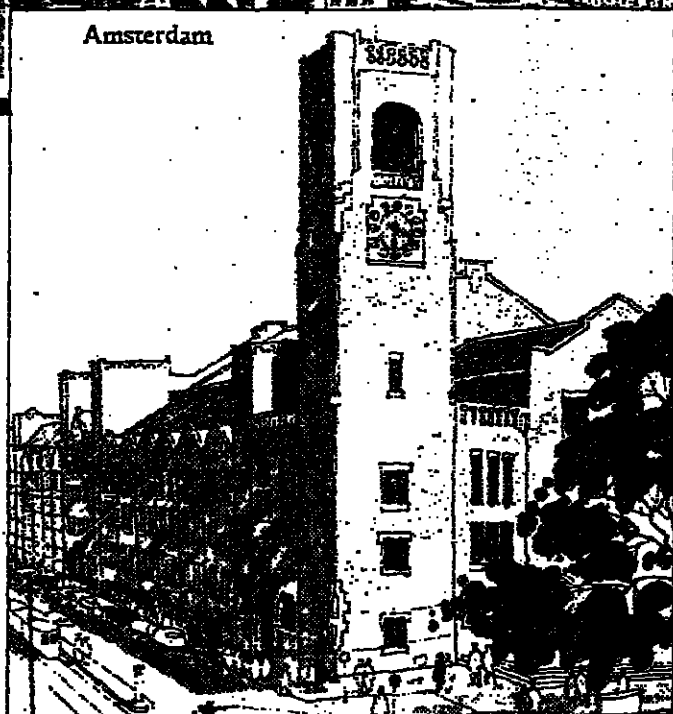
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## THE NETHERLANDS II

# Economic problems to be solved

IT HAS not been a particularly cheerful year for the Dutch economy. The international recovery was slow to reach the Netherlands, which normally reacts to economic developments six months or so after neighbouring West Germany. After a fall of 2 per cent last year, gross national product is now expected to rise by 3.5 per cent in 1976 as a whole. But the sharp upsurge early in the year has not been maintained. The rise in unemployment has at last begun to taper off, but it is still likely to be running at the historically high level of almost 250,000 by the end of the year.

The general mood in business circles is despondent. Industrial output, after a sharp upturn at the end of 1975, has been virtually stagnant for most of this year. Order books, in the words of the Amru Bank, remain "uncomfortably short," and the hoped-for boom in export orders from Germany, which accounts for one-third of total Dutch trade, has yet to materialise. Fears that Dutch exports are becoming uncompetitive is in fact one of the main anxieties expressed by Dutch bankers and economists, particularly as over 60 per cent of the country's GNP is derived from foreign trade.

### Culprits

Businessmen would identify two main culprits—the high level of costs, and particularly wage costs, now much higher in the Netherlands than in the U.S., and the upward climb of the guilder. On the wage front some relief is in sight. Latest estimates in The Hague put the increase in Dutch wage costs per unit of production in manufacturing industry at only 1 per cent this year, compared with an average of 5 per cent in the rest of the EEC and the country's other main trading partners. The Government's prediction is a further rise of 1.5 per cent in the Dutch figure next year, against 7 per cent in the other countries. But the Dutch, it is pointed out, are starting from a higher level.

Whatever the commercial disadvantages of an appreciating exchange rate, few people in the Netherlands want seriously to knock the guilder. The general view is that the currency will remain strong as long as the country maintains its large natural gas exports, which are mainly responsible for ensuring a continuing balance of payments surplus. The official estimate is a current account surplus of Fls. 5.5bn. this year, rising to Fls. 6bn. in 1977. But gas production is expected to level off from 1978, and the Central Planning Bureau in The Hague expect the impact on the current account to start being felt from around 1980. Some people suspect that the Government is playing down the full extent of the reserves and claim that little has been said about significant new discoveries, but there is no firm evidence that there has been any major change in the overall picture.

The general conclusion drawn by economists is that in the medium to long term the exhaustion of the country's gas supplies is bound to lead to downward pressure on the guilder—perhaps even against the pound as Britain's oil and gas fields move into full production. But that is not going to happen



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### BASIC STATISTICS

Area	15,812 sq. miles
Population	13.65m.
GNP	Fls. 204 bn.
Per capita	Fls. 14,965
Trade (1975)	
Imports	Fls. 89.8 bn.
Exports	Fls. 88.5 bn.
Imports from U.K.	£1.11 bn.
Exports to U.K.	£1.87 bn.
Currency: Guilder	£1 = Fls. 4.00

overnight, and for the immediate present there is a wide-spread feeling that last month's 2 per cent devaluation against the D-mark, when the "snake" currencies were realigned, is not enough. The stabilising effects of the "snake" have served the Netherlands well, but the Dutch are uncomfortably aware that they are in practice living in a D-mark zone, and Mr. Willem Duisenberg, the Finance Minister, is a strong, if so far unsuccessful, advocate of re-establishing links with the other EEC currencies. Dutch companies have complained bitterly at the way their business in other EEC countries is disrupted by fluctuating exchange rates.

But, their most grievous complaint is over the difficulty of making profits in their own country—mainly as a result of crippling tax and social security payments and high wage costs. The principal Dutch employers' federation, the VNO, claims that net average profits were zero in 1975. There will, they say, be only a slight increase this year. Even Mr. Wim Kok, leader of the main Socialist-Catholic trade union grouping, admits that profits are too low and accepts that the current round of wage bargaining will have to leave room for a small increase if the Dutch industry is to survive.

The squeeze on profits has had a predictably serious effect on investment, which are now running at a lower annual rate than in 1970. The VNO reckons that private investment in real terms will be down by around 8 per

cent this year compared with 1975, despite stepped-up Government inducements. It is hard to find anyone who believes the Government's projection of an 8 per cent increase in 1977.

### Legislation

Apart from the overall economic climate, business blames Government legislation plans for discouraging both local and foreign investors. At least three major objections are to the proposed excess profits tax (VAD), which the employers fear will lead to increasing union control over industry, planned reforms in the operation of "participation" through the Works Councils, which they believe will lead to renewed confrontation between management and unions, and the Government's plans to take a firmer hand in guiding investment decisions. When current fiscal incentives to investment are replaced by a new subsidy system next April, the employers fear that the proposed new criteria for State aid (job creation, regional development, protection of the environment) will lead to unbargaining will have to leave room for a small increase if the Dutch industry is to survive.

But these are precisely the areas in which the trade unions are demanding Government action in exchange for confining wage restraint. Some of the legislation may be modified

before it finally goes through Parliament, but the Government cannot allow it to be watered down too much if it wants the unions to stay in line. The latest round of wage negotiations that are just getting under way are going to be difficult enough in any case. The employers say they simply cannot afford more than a 6 per cent increase in total wage costs next year, including wage drift and the employers' contributions to social security, a figure which would imply a rise of only 0.3 per cent in workers' real disposable incomes. The Government has proposed an 8 to 8.5 per cent total wage cost increase, involving a real rise of 1.5 per cent. But it may well be that no collective agreement can be reached and the negotiations will split up into separate bargaining at industry level.

The outcome will clearly be vital both for industry's attempts to revive profitability and for the Government's efforts to curb the inflation rate, now running at an annual rate of between 8 and 9 per cent, much higher than in West Germany. The Government will also obviously be hoping for a marked drop in unemployment before next May's elections. But the overall outlook for next year remains uncertain. The official forecast is for 4.5 per cent growth in GNP with inflation coming down to 6.5 per cent. But much will depend on developments outside the Netherlands—trends in world demand and exchange rate movements. Nobody in the Netherlands is more than guardedly optimistic about the year ahead, but there is some modest consolation in the thought that a slow recovery is at least preferable to a quick boom and bust.

Reginald Dale

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# THE NETHERLANDS III

## The financial scene

NETHERLANDS, with a 2 and nautical tradition of to Britain's, likewise long-established banking industry, largely based on Amsterdam, which has grown widened in recent years, its larger counterpart in London. Insurance so developed a pattern of h.

ch banking has not only led its international links the United States, Britain Spain. Just as important, structure of the country's the banking industry, it has been tightened through mergers, which has verably reduced the number of independent banks as well as the same time the branch network main groups. Judging by proved trading results of banks in the first half of the year, despite a subdued economic background, the organisation would to have had a beneficial on profitability.

the amalgamation of the central bank, De Nederlandsche Bank, has presided watchful eye. And at Holland has avoided secondary banking crisis Britain's there was concern over the of a banking concern 1960s and the ripples from German Herstatt bank's in 1974 to have prompted towards extending the bank's control.

er a Bill now going h Parliament, the Nederlandsche Bank will have greater to intervene in any g situation which gives it for concern, and in par to issue directives and additional managers in leised ways. There will additional provisions for censng and supervision.

major mergers which further reshaped the face Two." With its roots in ch banking in little more Holland's farming community, year have been carried the Rabobank, embracing seven the two largest commercial thousands branches in nking groups. Algemeene numerous small member banks, Nederland (ABN) and has a large part of its deposits dam - Rotterdam. Bank in savings accounts. Like many-)), themselves both the Dutch banks now, it puts a is of earlier amalgama-strong accent on house mortgage loans and its present loping is ve autumn of 1975 ABN now broadly split as to 50 per cent in mortgages, 30 per cent. the Mees and Hope g business, which is in agricultural finance, and 20 ly strong in Rotterdam, per cent in industrial and became by a narrow mar- other financing.

the largest Dutch bank in erms.

### work

has long had an extensive network, partly from the Netherlands Bank, as well as its own representative office in Holland, last Asia, and has been in this structure, which has a longer-standing and size-able minority interest in the City of London. Netherlands Credietbank Bank of America and First National City Bank of New York each have their own representation in Holland, as have some other U.S. banks, as well as Japanese banks and securities concerns, including Bank of Tokyo and Tokai Bank.

Bank of America also has a joint company with Rabobank, although lately its participation in this has been reduced from 50 per cent to 5 per cent, with the Rabobank stake rising correspondingly.

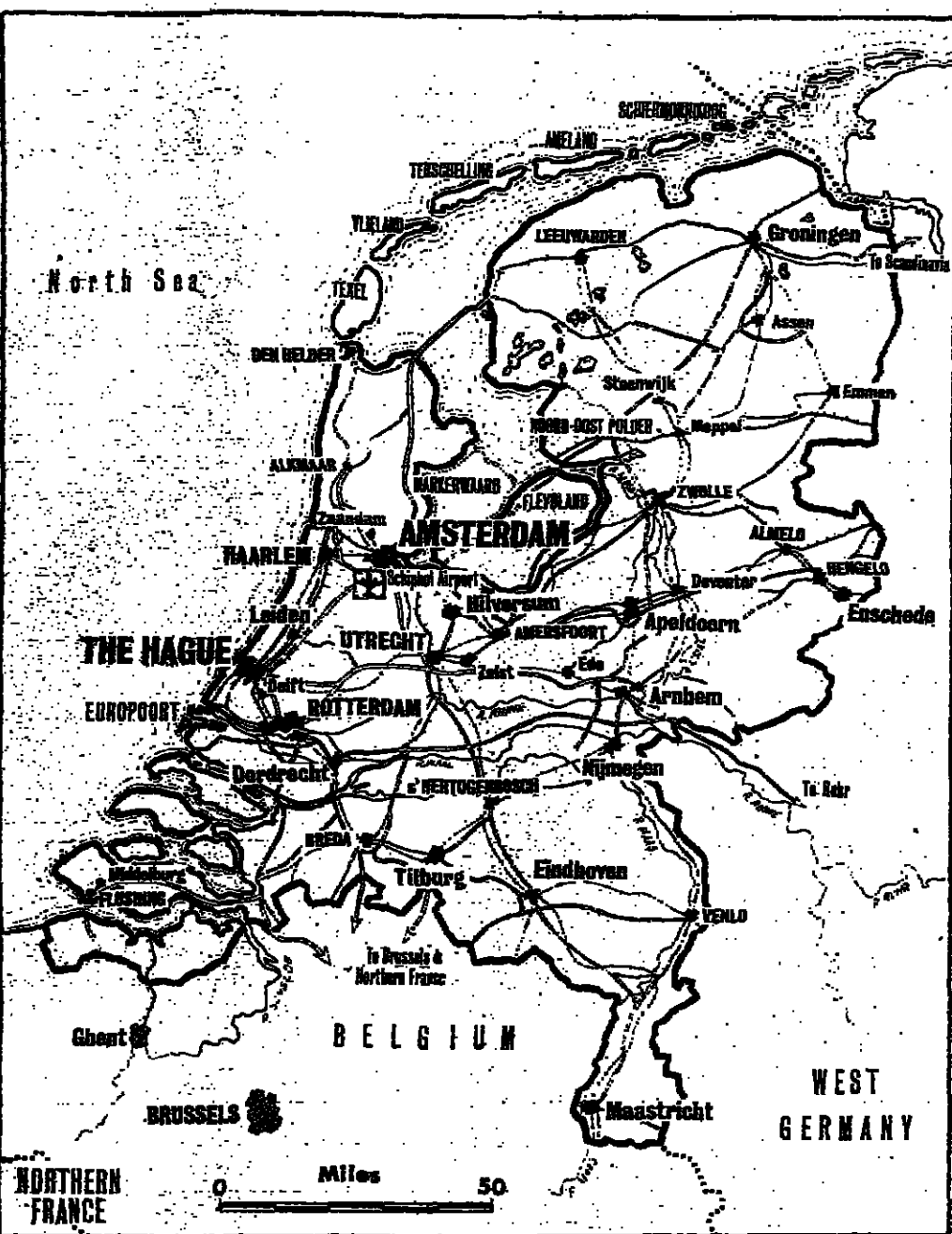
Morgan Guaranty Trust held 20 per cent of Mees and Hope Bank before this was bought out by ANB in the takeover. Now MGT owns 50 per cent of the Bank Morgan Labouchere concern jointly with AMRO.

British banks have a variety of links with The Netherlands, which have increased with the enlargement of the Common Market. The National Westminster has a holding in the medium-sized Van Lanschot commercial bank, while Lloyds Bank International is represented in Amsterdam, Rotterdam and The Hague.

Standard Chartered Bank, which is giving increasing attention to Western Europe, has branches in Amsterdam and Rotterdam through which it offers Dutch companies specialised services related to its own traditional ties with Africa and the East.

Barclays Bank group, associated through the ABECOR grouping with ABN, opened a branch of its Barclays Bank International in Amsterdam in 1973. Just previously, it had acquired control of the private Minister, Dr. Willem Kol bank and now operates also erg, for a merger of the through Barclays Kol as a lent savings bank and specialised concern which, like O into a State Retail many Dutch banks, is also a "Postbank." The idea member of the Stock Exchange, vide a range of services where it is an active market ne organisation which maker.

have, however, been s, favoured by the Minister, Dr. Willem Kol bank and now operates also erg, for a merger of the through Barclays Kol as a lent savings bank and specialised concern which, like O into a State Retail many Dutch banks, is also a "Postbank." The idea member of the Stock Exchange, vide a range of services where it is an active market ne organisation which maker.



With its roots in Dutch stocks, including Royal Dutch and Unilever, possibly plus others of German, Belgium and perhaps British industrial leaders.

In the absence of anything corresponding to British building societies, the expanding business of financing house buying in Holland is being increasingly developed by other financial institutions, chiefly the banks, often through specialist affiliates, and the insurance companies. Renting has traditionally been the characteristic method of tenure, but ownership is growing, although as yet far fewer people in Holland buy their own homes than the 55-60 per cent in Britain.

For the banks and insurance companies, home loans are a popular investment outlet, since they have proved very secure with extremely low loss ratios. Insurance companies tend to provide home loans of the endowment mortgage type, that is, linked with one of their own life assurance policies, which on maturity is used to repay the mortgage, on which only interest is charged meanwhile. In this way maximum tax relief is attracted. Loans to industry are also a rather more prominent type of investment for Dutch insurance companies than for their British counterparts.

Holland's big insurance companies, the largest of which is Nationale-Nederlandsche, have been increasingly looking abroad, notably to Britain and the United States, to gain new markets for the expansion of their business, as well as looking to the development of new areas - like life assurance-linked mortgage loans - at home.

Nationale-Nederlandsche has long been represented in Britain with its ownership of Life Association of Scotland on the life side, and of Orion Insurance - one of the leading marine and aviation insurers - on the other. In the past two years, the remaining 33 per cent minority of Orion has been bought out and this year the group has moved into joint-linked insurance in Britain by purchasing Merchant Investors from United Domiciliary Trust.

Nationale-Nederlandsche, which in 1975 raised its earnings by a fifth despite the economic climate at home, has also recently branched out further in the U.S. with the acquisition of Wisconsin National Life Insurance.

Of the others of the largest four Dutch insurance groups, which include Ennia and AMEV, Delta Lloyd was taken over earlier in the 1970s by Commercial Union and now represents one of the largest British-owned insurance operations on the Continent.

Ennia, formed in 1969 as a result of the merger of two companies, Eerste-Nederlandsche and Nillmull, forged a significant link with Britain when at the end of 1974 it bought the insurance company of the failed Triumph Investor secondary banking group. The former Triumph Insurance has been renamed Ennia (U.K.) and is intended by its parent as the spearhead for expansion in Britain, particularly in the fields of commercial and general insurance.

Margaret Reid

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## THE NETHERLANDS IV

## Hauliers under pressure

THIS YEAR will almost certainly be a better year for the Dutch transport industry than last—but as the recovery has only just started the road ahead to satisfactory profit levels is still a long one. Trade unions and government have been trying to get a greater grip on private sector transport companies, and many of them are now feeling it is going to be tough going to hold on to their title of "Europe's hauliers."

Last year's recession hit road hauliers, inland water and rail transport alike. Total domestic transport distance dropped from 24.2m. to 23m. tonnes per kilometre, and conditions were much the same in international transport to and from Holland (where Rhine shipping accounts for the bulk of the market).

It is evident that the majority of the smaller, private bargemen are now working at bare subsistence levels, in spite of the attempts which various Dutch governments have made to restructure this industry and which have resulted in a gradual decrease in the number of Dutch barges from 11,300 in 1960 to 7,300 in 1975.

## Enlarged

Although road hauliers slightly enlarged their market share in comparison with rail and waterway transport, the decrease in transport abroad, together with a latent overcapacity in trucking (estimated at 100,000 tons against a total capacity of 700,000 tons) led transport secretary Dr. Michel van Hulten to announce a "tonnage halt." This meant a virtual standstill in issuing new trucking permits, with the government tolerating only slight increases resulting from replacement of old tonnage by new and bigger units.

After some muttering the industry has more or less accepted this, which is also aimed at eliminating cut-throat competition by smaller, all but illegal operating hauliers. Available lorry capacity in 1975 increased by only 15,000 tons.

This spring has seen an increase in transport demand,

largely because of a higher level of activity in Germany, traditionally Holland's largest trading partner. Booming Middle East economic developments contributed to the upturn, if not in volume, then in greater distances leading to better vehicle usage (though the lack of return traffic takes off much of the cream). Out of a total estimated 100,000 trucks going to the Middle East this year, almost 10 per cent will be Dutch, and this share is still increasing in spite of heavy competition by Eastern European countries like Bulgaria and Hungary.

Despite the substantial rise in Turkish transit fees last summer, we are facing an ever bigger demand for such transport," says a leading truck operator, who expects this to continue at least for the next two years, until substantial improvements in the Middle East take some of the steam out of the congestion problem there. Several truckers are now considering establishing themselves in the Middle East, fearing that they will not get enough Dutch transport permits to keep operating from Holland.

One large road haulage company, Van Gend and Loos in Utrecht (which is a subsidiary of Dutch State Railways) last year took a 24 per cent interest in the Iranian transport firm Tempo SA.

Total Continental traffic is definitely on a higher level than last year. A big northern operator claims an increase of more than 20 per cent, so far this year and is putting more emphasis on European operations, after some work on a Kuwait project. Van Gend and Loos says: "We are not unhappy," about domestic and international operations alike. The company expects a good level of business in the last two months of the year.

But in spite of the permit restrictions and improved international prospects, much of the domestic industry still suffers from the squeeze of a limited expansion and a rapid rise in costs, which has drained their profits.

Despite initial protests and

even road blockades, the gradual installation of the tachograph (now obligatory on all lorries, except domestic vehicles under 10 tons) has gone rather smoothly. Although some smaller operators are rumoured not to use it so scrupulously, regular traffic controls and support from the unions makes the circular disc a familiar sight in Dutch lorries.

## Stricter

It is not so much the tachograph, but rather the heavy competition and stricter observance of the salary structures of drivers, which has put many of the small and more individual truckers in an uncomfortable competitive position in relation to their bigger and often better managed colleagues.

Drivers' unions take a more and more active stand against employers who do not pay collectively agreed salaries. These salaries replace the hourly-based commissions, which up to now were the main source of income for drivers in much of the trucking industry. The unions have even gone so far as to take unwilling employers to court, as was the case with the firm of Adriaan van Daalen en Zv BV in Naaldwijk, a well known transporter of fruit and vegetables.

So, clearly, in a changed income system, the tachograph contributes to a levelling out of sometimes unreasonably long working hours, which is to the benefit of the drivers and safer as well. It goes without saying, however, that the revised salary structures for many firms involve cost increases. The impact on certain exports, for example, still has to be determined.

Leaving aside the wage argument, it must be said that Holland face increasing competition from abroad, sometimes backed by outright protectionism. A fight to increase trucking quotas for Germany partly resulted from German wishes to promote rail traffic. To this

end, lorries loaded on railway wagons (the so called "Huckepack") were exempted from the new quota system, an objective which benefited the Bundesbahn, as the Dutch railway's contribution to long distance European traffic is very small.

Huckepack, but complain about its high costs, limited flexibility and the preferential fares given by the Bundesbahn for loads going from Hamburg/Bremen to the Ruhr area, which is clearly a disadvantage for themselves and for the port of Rotterdam.

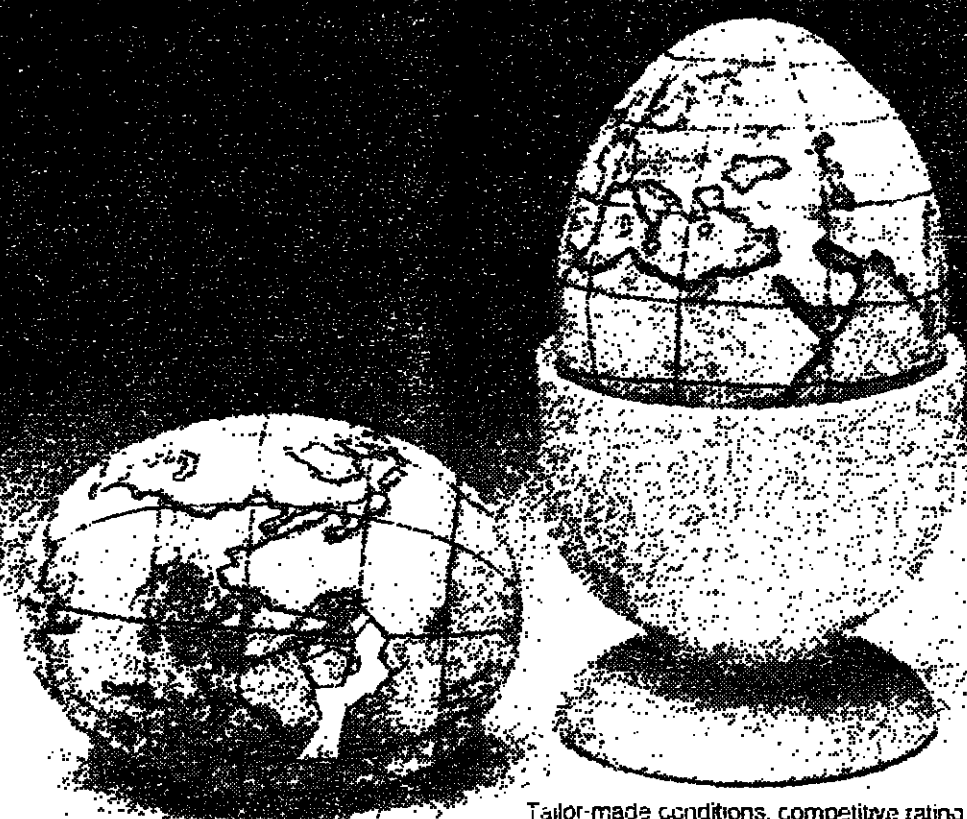
In spite of all attempts to stimulate rail transport, the Dutch railways saw its total freight volume decrease by 22 per cent to 17.7m. tonnes last year. This mainly resulted from the general recession and some recovery is expected this year. It will be a tremendous job, however, to bring freight transport by rail on a break-even basis by 1980. The official guideline of the Dutch Government is that revenues out of freight transport must at least equal the specific costs of this

transport, but not taking account the costs of the structure (the argument is the railway tracks already for passenger traffic).

The future for inland transport is also unclear, the notorious blockades of main Dutch rivers and by angry bargemen last year the subsequent withdrawal of the Government of new acquisition proposals for a committee was set to examine the present inland shipping system and suggest improvements. Not much way has been made any better scrappier-preneur old tonnage have announced by the Government and some progress arrangements to Belgium. France has been made one in this industry where there is overcapacity. Rhine tanker-owners voluntarily lay up to looks remote.

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Labour tensions  
increasing

THE NETHERLANDS has built up an excellent reputation in the field of labour relations. For several years running the country has lost the least number of working hours through strikes compared with fellow members of EEC. It was for that reason that a top Dutch banker, recently asked the trade union movement; he also mentioned the unions' reasonably constructive attitude on wages as one of the bright spots in the gloomy picture he painted of the Dutch economy.

Again, Mr. Colin Sharman, senior partner for several years with Peat, Marwick, Mitchell and Co., one of the world's biggest accountancy firms, denounced in a recent interview the oft heard view that the Dutch corporate climate is "unfriendly." His impression was that employers and employees have a generally good working relationship and that they are prepared to react responsibly to each other's problems.

The much praised co-operation between labour and management both at company and national level has come under pressure in recent years. It is argued by the employers that the current Socialist-dominated coalition Cabinet has sided more with the unions than have previous governments.

At a time when the recession is hurting, this apparent shift in labour relations from co-operation to confrontation has put society under extra strain. However, most of the tension between employers and employees has so far been restricted to verbal noises.

There have been and still are fundamental disagreements over the need further to equate incomes in Holland, which leads the European table where narrowing of income differentials is concerned. There are also disagreements over the extent of worker participation and co-decision in company investment.

But even the most radical union appears to be dominated by common sense when it comes to strike action. Communist-inspired wildcat strikes against the Government's pay freeze were not followed by any of the Dutch unions. The Dutch unions have fought very strongly to Government policy which for they say, has itself to create

room for the collective bargaining. Individual employers are rather sceptical of the political and social possibilities of restraining wages in the coming years, so that the wage cost increases are unlikely to remain within productivity increases and so aid Dutch industry in international markets.

A complicating factor on the labour scene is the increasing split within the trade union movement itself. Following a laborious federation process, the two biggest of the three central union organisations—the Socialist NVV and Catholic NKV—formed a federation on January 1 as a first step towards an overall merger.

The smaller Christian CNV remained outside the federation, but it may eventually tie up with the relatively young white collar unions. This division within the organised labour movement, which accounts for 40 per cent of the 4m. Dutch workforce, has certainly increased polarisation. The largest single union, the NVV (with just over 200,000 members) and its radical views worries many employers.

This union also takes the toughest stand on the issues on which the Government made political promises and on which employers and unions are poles apart. They include draft Bills on more powers to the company works' Councils through changes in legislation (already revised in 1971) and the much criticised draft Bill on the capital growth sharing system, and a new instrument to stimulate and "steer" investments which has to come into effect in April next year.

The works councils (well over 3,000) which exist in every company with more than 100 workers are becoming an area where social polarisation is most obviously felt. The draft Bill now before Parliament is a result of a political compromise, following fundamental differences in the Social Economic Council.

Continued on next page

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## THE NETHERLANDS V

## Popular image abroad

DUTCH have long had a reputation as "do-gooders" in international politics. Vocal for human rights is one of the fundamental priorities of a foreign policy, and the Dutch are the most "European" line when the Community discusses its own future. Ever since the Community came into being in 1958, the Dutch have been the most consistently "European" of all the member Governments. Advocates of British membership from the very beginning, they have persistently championed the supranational cause and the strengthening of the Community's central institutions. Even today the Government still insists that the goal of European Economic and Monetary Union must be preserved and that total European Union on some sort of federal basis must be the ultimate aim. The majority of Dutchmen still believe that the closest possible links with their neighbours are the best way of securing the country's economic and political interests.

Mr. Joop de Uyl, the country's Socialist Prime Minister since 1973, has qualified this enthusiasm to some extent. He has said that he prefers left-wing national policies to right-wing European ones, making it clear that Europeanism is not the sole policy criterion. But he believes that left-wing policies will be even more successful if

they are introduced at European level, and the Government's foreign policy statement, presented with September's budget, maintained the traditional federalist favour. In it, the Government argued for increased use of majority voting in the EEC Council of Ministers and said it was ready to consider increased powers for the European Parliament. Majority voting, the memorandum said, would help not only to improve and speed up EEC decision-making but also to strengthen the hand of the Brussels Commission.

## Idealistic

On both counts, Europe and the Third World, other Governments tend to dismiss the Hague's line as overly idealistic. In a reference to the Dutch Development Minister, cynical officials from the bigger, tougher European Governments sometimes refer to progressive ideas on aid to developing countries as "Frankery." But the Dutch Government would strongly reject such charges. Mr. Max van der Stoep, the Foreign Minister, certainly believes that the Netherlands should take a high moral line in foreign policy, and Mr. Laurens Brinkhorst, his State Secretary for European Affairs,

recently described the Benelux countries as the "conscience of Europe." But Mr. van der Stoep equally believes that foreign policy must be pragmatic and effective.

In his policy memorandum, Mr. van der Stoep clearly stated that it was more important for the basic objectives of Dutch foreign policy to be achieved than for the policy itself to "stand out." In the past, for example, he has opposed left-wing pressure for international action to isolate South Africa from the rest of the world—not because he approves of South Africa but because he believes such a policy simply would not work.

He also fully accepts the inevitable fact that "if a country like the Netherlands does undertake some positive and purposeful action it is nearly always dependent on the assent and co-operation of other countries." The limits of Dutch influence are fully appreciated in The Hague, where it is recognised that virtually the only way Dutch views can be brought to bear is through the various international organisations of which the Netherlands is a member. Apart from the special relationship with Indonesia, bilateral Dutch diplomacy is largely a thing of the past. Instead, Dutch diplomats operate in a series of concentric circles, starting with the Benelux, then the EEC, Nato and finally the United Nations.

Mr. van der Stoep says there are three "constants" in Dutch foreign policy: the continuation of the Atlantic Alliance, European integration and "a structural improvement in North-South relations throughout the world." In the first area, Nato, the Dutch have often been criticised as a weak link

by some of their Allies. It is true that the Dutch Government is opposed to any significant real increase in defence expenditure and that some small sectors of public opinion are opposed even to continued Nato membership. But there is no major move to take the Netherlands out of Nato and the Government remains convinced of its absolute necessity. Indeed, one of the reasons why Mr. Henk Vredeling, the Socialist Defence Minister, is in favour of increased military specialisation in Nato is precisely that it would lock the Netherlands more firmly into the Alliance by making it increasingly difficult for any one country to go it alone.

## Closer

Mr. Vredeling would also like to see closer defence co-operation inside Western Europe. Ideally, he would favour the creation of a European Defence Community comprised of the EEC member states, based on the concept of a European nuclear-free zone. Although he appreciates it can only be a long-term goal, he is attracted by the idea of the "Nine" negotiating the abolition of the French and British nuclear deterrents in return for guarantees from Moscow and Washington that they will never again target nuclear weapons on Europe. His belief is that defence co-operation is a fundamental ingredient in European political integration and should be tackled straight away, rather than left to the end, as others have argued.

At the same time, the Dutch Government has been using its current six-month Presidency of the EEC to try to push ahead with nine-nation foreign policy

co-operation, which it would like to see become increasingly binding on the bigger countries. The Hague, in common with the other smaller EEC capitals, is openly resentful of the way the bigger Governments work with their partners when it is in their interests and ditch the Community when it isn't. A particularly sore point is the way Germany, France and Britain attend meetings of the so-called "Group of Five" with the U.S. and Japan without properly consulting their Community colleagues.

Nevertheless, the Dutch agree with those who argue that EEC foreign policy co-operation has on the whole made much more rapid progress than internal integration in recent years. For the Netherlands the EEC can only grow in importance as the principal forum for exercising diplomacy, and one of the main tasks of the Dutch Foreign Ministry is to persuade the other EEC Governments to look at the world in the same way as the Hague. There have been some notable successes—for example at the Nairobi UNCTAD meeting in May when swift action by Mr. Pronk succeeded in preventing the British and the Germans siding too openly with the U.S. and Japan against the rest of the Community. It required a quick series of summit level telephone calls to do the trick.

The Dutch certainly carry far more weight inside the Community than their share of its total population (4 per cent.). They know that they will often have to concede gracefully when faced with the combined opposition of the other members—unlike, say, Britain or France. But that does not mean that they abandon their principles.

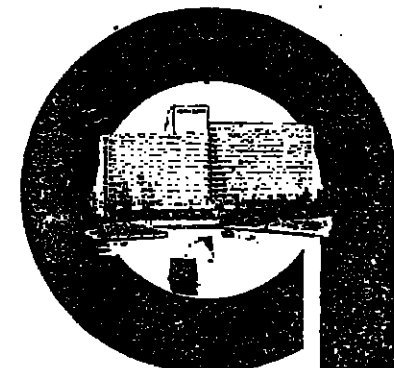
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## about

CONTINUED FROM PREVIOUS PAGE

basic problem is that the unions see the works council as a representative body, so want the company director, acts now as council chair. Employers want the council to remain in their hands. They, together with Christian union CNV, see the council as a consultative body as a representative. The CNV sees the council as a co-operative effort in half of the top management should be elected by the yeas, while the others want conflicting interests allowed to show.

A Government reached a compromise between the two by making the works council more independent, with a director, much to the chagrin of the employers. But a new so-called co-convener meeting has been set up, in which the president part, and that is where the works council has to fulfil its tasks. Employers fear a decision-making delays result of procedural disputes.

Another explosive issue to hit with in Parliament is the draft Bill on capital sharing (VAD). Heavily debated by all sides, it now remains uncertain whether the bill will succeed in

pushing its plans through Parliament in their present form. The coalition partners agree on the principle of giving workers a share in the growth of company equity, but insist on believing that the draft Bill will have to be changed on two main points.

One is that the VAD fund which would comprise around F120m-F130m, in shares in the first year, should be controlled by trade union representatives only, as the Government has proposed.

## Difficult

A compromise seems likely in that there will be representatives on the VAD Board from the State and/or employers. On the second point, the division of opinion is more difficult to bridge. In its current plans the Government follows the FNV line that most of the funds should be used for social security improvements for every worker—not necessarily in cash, but in improving the private sector's pension schemes.

In this set-up, no more than a third of the VAD fund would go to the individual worker, speculation is rife that the technical and political difficulties will mount so high that the Government could withdraw the draft Bill altogether or that it will be forced to accept a watered-down version.

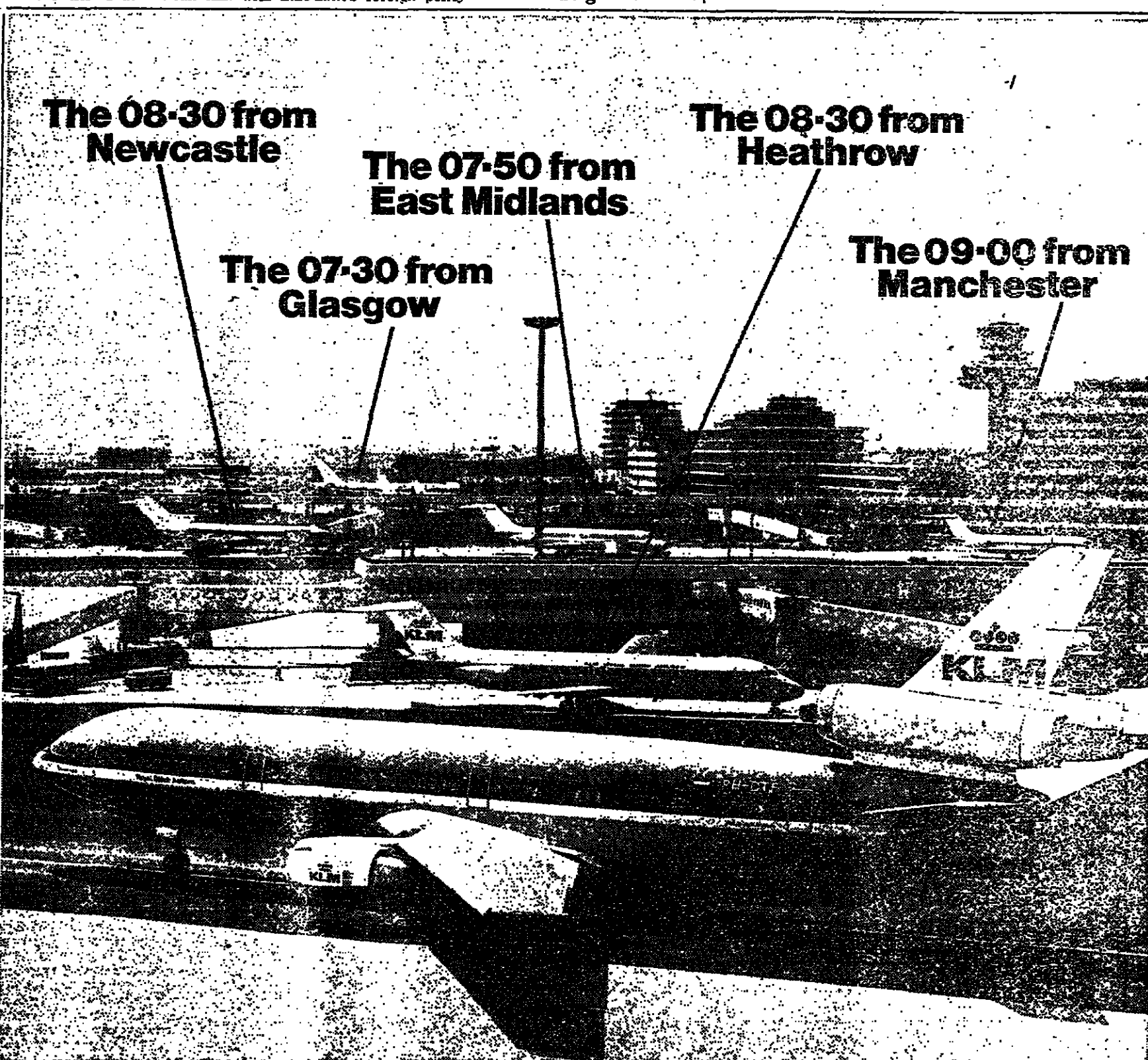
The third issue that keeps employers and unions wide apart is the future of the Netherlands' economic structure. The unions have pressed for planning and investment agreements between Government and companies in their

bid to try to steer the economy into the direction desired by them—something which they feel could guarantee more jobs in the current harsh times. They want a State assessment of company investment and a more active role for the State if the private sector should fail.

Economics Minister, Mr. Ruud Lubbers, has published a White Paper on the future economic structure recently, in which he solidly defends the current situation. But the Government hopes to direct investments into sectors and regions where they are needed most for creating jobs. The Minister has announced a new investment instrument which will cost F15.5bn a year and which is designed to encourage companies to invest through investment premiums rather than to steer them. Employment aspects and the achievement of selective growth are the main criteria. Employers, however, call for more general investment facilities, and they fear rigid State planning, bureaucracy and the subjective use of the premium investment criteria.

Meanwhile, Dutch employers are anxiously watching developments in neighbouring Germany, where the unions seem to have shelved social reforms like capital growth sharing and investment control—partly because of the recession. With the Dutch trade unions constructive on the wages front, but at the same time pressing for fundamental social reforms, the employers feel that the country has yet to see the end of the threat to existing labour relations.

Dick de Jong



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## THE NETHERLANDS VI

# Major exporter of natural gas

HOLLAND IS the European Community's biggest natural gas producer. It has marginal domestic oil reserves, all onshore. A few years ago commercial coal production ceased. The country exports just over half of its annual production of natural gas, and could qualify as a member of OPEC. In 1973 about 90bn. cubic metres were produced, with Britain, the EEC's number-two producer at present, producing less than 35bn. cubic metres, according to Commission statistics. The ample availability of this natural resource has been a tremendous boon to the national economy for the past ten years, resulting in an artificially high balance of payments surplus for most of the time and so making for a very hard guilder at times that other comparable currencies were under pressure. Gasunie, the monopoly distribution company in which the State has direct and indirect interests totalling 30 per cent., with Shell and Esso evenly sharing the remainder, said in its officially approved gas marketing plan for 1976 that total available proven reserves amounted to about 1,840bn. cubic metres at January 1 last. The lion's share was accounted for by the huge Groningen onshore gas field, one of the world's largest deposits, where reserves totalling as much as 1,355bn. cubic metres. Other onshore fields and the proven ones in the Dutch Continental shelf —excluding the minor quantities exported — accounted for 235bn. cubic metres, while imports, almost entirely from Norway, are put at 50bn. cubic metres. Gasunie's current planning suggests that the proved gas reserve remaining after the year 2001, a strategic quantity likely to be conserved in the Groningen field, would be around 100bn. cubic metres. Obviously, as more finds are made, reserves can be stretched —with the aid again of additional imports, public provisions will be earmarked for those supplies. In the current plan for the next 25 years, domestic gas consumption will accumulate to 890bn. cubic metres, of which public provisions will account for 645bn. cubic metres, industry and power stations 335bn. cubic metres and internal use 10bn. cubic metres. Exports should add up to 750bn. cubic metres over the period.

### Reduction

The company said that the plans will mean a gradual reduction of the currently very high share of natural gas in national energy consumption. This was 55 per cent. in 1975. One of the main reasons why the Arab oil boycott of Holland and the subsequent oil crisis left the country relatively unaffected. It should be reduced to 33 per cent. in 1985. Official policy is aimed at maintaining the major role of natural gas in domestic energy consumption until after the turn of the century, since the

country is so heavily geared to the use of gas. Other advantages are the environmental sphere, and in continued reduced dependence on other energy sources. To achieve this, more gas will have to be imported, again from Norway. There have been reports of an Algerian gas contract being negotiated, but so far there is no positive news of future gas supplies from that area. The brakes will continue to be applied to the demand in certain industrial sectors and efforts to make the general public more economical with energy and gas in particular have been stepped up recently. And, as it is put candidly, "prices as a regulator of supply and demand could be playing an important role."

As part of the plans to economise on gas consumption and to extend reserves as long as possible, priority of supply is given to domestic households and gas for high added-value applications. Supplies to power stations are not being expanded, industrial use is being forced down slowly, and it was announced a few years ago that no new gas export contracts would be signed. Measured by volume, the export of Dutch gas to countries such as West Germany, Holland's chief customer, Belgium, France and even Switzerland and Italy is calculated to rise a bit further up to 1978, when it is due to exceed 50bn. cubic metres per annum. But from then onwards, supplies will start to decline, a process that accelerated in the mid-1980s, exports reaching virtually at the end of this century. All gas export contracts long term and most were in the 1960s. A few years ago the discovery of the Groningen field. Terms of the original contracts were on the cheap for a variety of reasons, which customers for the gas to make in pipelines, there also fears at the time it would not be so easy to get all the gas. Trade sources of energy such as coal and oil were still well liked and it was felt that at the time that nuclear would make deeper in sooner than it in fact has. However, all exports have since been renegotiated and they are now linked to development of oil prices. Revenue will continue for some time yet. Domestic gas supplies are becoming increasingly scarce. Sales form an important source of revenue for the Government, and prices also serve to dampen demand. Common regulations also require domestic tariffs in order to be able to raise export prices. As for domestic supply, recent plans say that volume rise still further until 1978, exports, domestic sales will exceed the 50bn. cubic per annum level by that. From then on, however, local supply will taper quickly —although sales in public sector will remain unchanged until at least 1985. When additional gas is discovered, however, high added-value applications will be the sectors to benefit.

## Bleak picture for industry

THE CURRENT year has been notable. Most companies turned out to be another difficult one for Dutch industry. Although activity has generally increased from the low levels of 1975, the upturn has been disappointing this year and hopes of a more pronounced improvement are now pinned on 1977. There are a number of structural problems, largely in the cost sector. With the relatively small home market, most Dutch industries are heavily export-orientated. Starting with the sixties, the trend of domestic costs has been unfavourable, with productivity too low to match the growth of wages. Recently, the strong rise in the value of the guilder has additionally affected the competitive edge of Dutch exporters. A leading Dutch banker has pointed out that although Holland's share of foreign markets has been enlarged, this had been achieved only at the expense of profit margins, since Dutch costs have been rising more rapidly than in many competitor countries. At home, the picture is one of declining margins and declining market shares, he added. The inadequate profitability of much of Dutch industry continues to be a matter of great concern to the Government, which has taken several measures to ease the situation. Besides efforts by the Government to cut the rise in wage costs it is also realised that a number of industries can only survive if restructured. One of the major industries in the news frequently in this respect is shipbuilding, which is concentrated in the Rotterdam area. The Economics Ministry, in its memorandum on its budget for 1977, published in September, stressed that in view of the limited inflow of orders in the first half of this year, it did not rule out the possibility that a large part of the Dutch yards will have run out of work by mid-1977. A drastic restructuring plan is in the process of being worked out by a commission in which the three social partners are represented. The Ministry has already indicated that a capacity reduction of "at least 30 per cent." measured in man-hours will be the "unavoidable starting point" for the plans. The main companies involved in the plans will be RSV, which has always been dependent to a major extent on the building of large ships, including tankers, IHC Holland, which specialises in dredging vessels and a range of equipment, and ships for the offshore industry, and Van Der Giessen-de-Noord, which builds ships in the middle range. It is already known that one RSV yard may become part of the Giessen group. And recently the Asslissersdam Economics Ministry mooted the idea of RSV and IHC that they might explore whether co-operation in the offshore construction sector could be fruitful. The companies are still studying this. The plans will mean a cut of up to 4,000 jobs in this sector, but the unions are still

been notable. Most companies often operate in consortia. This year saw the collapse of the Nederhorst group, one of the largest companies in this field, which also had major interests in the metal sector. To save the several thousand jobs involved, a rescue plan was developed by the Government together with the OEGM company in Rotterdam. The latter is now running Nederhorst's building activities, while the company's metal sector is to be sold off or closed down. As far as chemicals are concerned, the Dutch Chemical Industry Association said earlier this month that after the very bad year in 1975, the first half of 1976 had brought some improvement, though the extent of the recovery remained below expectations. Hope of any major improvement has now been put back to 1977 or even 1978. Reviewing developments in 1975, the association said that the worst hit sectors had been petrochemicals, synthetic fibres and plastics. Capacity utilisation in the petrochemical sector had moved at levels around 50-60 per cent. As well as making efforts to contain the growth of wage costs and to prevent the guilder from strengthening any further, the Government has also given financial aid to individual companies. In the meantime, the employers' organisations are continuing to urge the Government to use the funds accruing from natural gas sales to restructure the Dutch economy.

Michael Van Os

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Trust Managers (C.I.) Ltd.  
8, St. George Lane, G534 7TD

Trust Managers (C.I.) Ltd.  
8, St. George Lane, G534 7TD







**MINES—Continued**

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-	Nov	1	Cw
-10	Q75c	1.15	13.5
-5	Q125c	1.6	13.3
-5	Q25c	2.5	14.0
-5	Q75c	1.7	0.3
-10	Q212a	1.0	+
-2	Q190c	1.3	12.8
-	Q47c	1.5	8.7
-10	Q8c	2.0	18.4
-5	Q8c	1.3	1.5
-5	Q35c	2.2	+
-5	Q175c	2.1	+
-5	Q25c	3.6	10.3
-5	Q35c	1.5	9.9
-10	Q25c	1.4	+
-5	Q150c	1.5	1.3
-5	Q310c	1.6	13.5
-	Q9c	0.6	7.2
-5	Q20c	2	12.4
-10	Q65c	1.9	+
-5	Q10c	0.5	4.8
-13	Q170c	+	13.3
-20	Q45c	+	3.1
-5	Q170c	+	10.9
-5	Q15c	+	+
-5	Q310c	+	15.7
-2	M050c	2.8	6.7
-5	Q33c	1.9	9.9
-5	Q20c	1.3	8.5
-5	Q105c	3.3	9.2
-5	6.7b	2.4	8.5
-5	7.37	3.3	8.0
-5	1.0	2.2	11.0
-5	Q40c	1.5	12.1
-5	Q110c	2.1	10.7
-5	Q155c	1.2	58.5
-5	Q155c	2.3	6.5
-5	Q35c	1.2	11.5
-2	Q2c	0.7	0.7
-5	Q18c	1.0	13.3
-5	Q455c	0.8	3.2
-5	Q215c	1.5	6.1
-2	Q30c	1.4	16.3
-5	1.0	1.6	14.9
-5	Q75c	+	6.0
-5	Q25c	1.0	+
-5	Q36c	1.4	12.8
-5	Q45c	1.2	6.4
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-	Q244c	1.6	8.7
-1	Q8.0c	+	7.5
-1	Q22c	2.2	10.2
-1	Q20c	12.8	16.1
-1	Q7.2c	9	6.9
-1	Q25c	-	3.5
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-	Q244c	2.1	+
-	Q35c	+	+
-	0.5b	6.0	7.2
-2	Q10.0	0.8	6.7
-	Q9	10.2	10.7
-	Q75c	+	13.6
-	Q75c	-	-
-12	+107c	-1.5	2.4
-1	Q10c	+	6.5
-3	-	-	-
-3	-	-	-
-2	1.3	3.1	2.7
-2	-	-	-
-2	-	-	-
-4	Q40c	1.8	1.7
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-4	Q9c	1.3	3.5
-4	Q9c	1.5	7.5

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42

**FACTORIES AND WAREHOUSES**

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# FINANCIAL TIMES

Wednesday November 10 1976

**LINEAR PLANT**

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## Banking figures hint at money supply rise

BY MICHAEL BLANDIN

THE MONEY supply may have shown a further significant increase in the month to mid-October, according to the preliminary indications of the latest banking statistics published today.

If the monetary aggregates to be published later this month confirm these indications, it would be a serious setback for the authorities. Strenuous efforts are being made to get the money supply back under control after the excessive growth in the period up to September, and to meet the 12 per cent. growth target for the current financial year. A continued rise would increase the possibility of further measures, including new restraints on bank lending.

However, the October banking figures have been affected by a number of special factors and are unusually difficult to interpret. It is probable that they do not fully reflect a number of influences. In particular, the heavy sales of gilt-edged stocks, which have helped to cut the growth of money supply.

The main pointers in today's figures are a further significant increase in lending, the London clearing banks to the U.K. private sector and a substantial increase in the banking sector's eligible liabilities.

The total of eligible liabilities rose by more than £200m. in the banking sector as a whole over the five-week period, a bigger increase than in the previous month. These liabilities, the main deposit funds of the banks, are often a guide to growth of money supply on the wider definition (M3).

It is felt that the figure may exaggerate the trend. The eligible liabilities are not generally adjusted, and include a substantial rise in overseas deposits with the banks, which are not included in money supply.

The heavy gilt-edged sales were one of the reasons for the Bank of England's decision last week to postpone the £350m. special deposits call due on November 15 for a month to ease a possible excessive squeeze on the banks.

The London clearing banks figures show that sterling lending to the U.K. private sector rose by £377m. in the period to October 20. The rise was mostly in the manufacturing and distributive sectors, and bigger than would have been expected on normal seasonal grounds.

**Lending limits**

The underlying increase of perhaps some £200m.-£300m. continues the recent upward trend. There is some feeling in banking circles that the rises may partly reflect precautionary moves by customers to take up a greater proportion of their agreed lending limits in case of new restraints should be imposed.

There could also have been some borrowing to finance "leads and lags" in view of the fall in sterling, and at times some arbitrage movements in lending, though the banks say they have no clear evidence of these factors.

The main reasons for the increase probably include the need for companies to finance working capital at higher prices, and perhaps some reflection of the slowdown in stock market

## Freak £273m. borrowings paid back last month

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CENTRAL GOVERNMENT re-October central government borrowing requirement figure is a lumpy pattern of public expenditure and the absence of any borrowing from central government by nationalised industries and local authorities.

There is a suspicion that local authorities may, for the time being, have been raising money from the short-term money market rather than committing themselves at higher rates to loans from central government.

Nationalised industries have been meeting more of their capital needs internally from profits and from loans raised overseas on the Eurodollar market.

Both these influences, which existed in an extreme form last month, have been operating throughout the year and together account for a £776m. reduction in net lending from central government.

Central Government spending and revenue are now rising more closely in line with the Budget estimates. Indeed, expenditure for the first seven months of the year is up 10 per cent. compared with a Budget forecast of 11 per cent. for the year as a whole.

Revenue, however, is 14 per cent. up to the first seven months, compared with a Budget forecast for the whole financial year of 13 per cent. rise.

The explanation for the £273m. borrowing requirement for the first seven months of the year is up 10 per cent. compared with a Budget forecast of 11 per cent. for the year as a whole.

Revenue, however, is 14 per cent. up to the first seven months, compared with a Budget forecast for the whole financial year of 13 per cent. rise.

CONSOLIDATED FUND AND NATIONAL LOANS FUND					
	1975	1976	Change	%	Budget forecast
Consolidated fund					
Revenue	16,064	18,316	+2,252	+14.01	+12.85
Expenditure	19,808	21,789	+1,981	+11.00	+10.73
Deficit	-3,744	-3,473	-271	-7.24	-1.33
Other NLF transactions					
Receipts	1,696	2,437	+ 741	+43.71	+37.14
Payments	3,436	3,280	-156	-4.54	-41.87
Net borrowing	-1,740	-843	-897	-51.55	-14.94
Other accounts	+ 253	+ 741	+ 488	+191.29	
Central government borrowing req.	-1,487	-702	-785	-52.82	-13.38

## EEC clearance sought for steel takeover bid

BY OUR CITY STAFF

JOHNSON AND FIRTH BROWN has applied to the EEC Commission in Brussels for permission to bid for its fellow Sheffield steel and engineering company, Darnley and Elliot, thereby tackling the first major official obstacle to its contested £34m. takeover offer.

Consent from Brussels is needed under the competition rules of the Treaty of Paris, which established the European Steel and Coal Community, before a formal offer can be made by Johnson and Firth Brown.

Mr. Philip Ling, general manager of Johnson and Firth Brown, said yesterday that he was confident of the outcome.

A second major obstacle is the possibility of a reference to the Monopolies Commission. Mr. Ling claimed yesterday that the clearance of Darnley and Elliot's abortive merger proposals for Thos. Firth and John Brown in 1973 was a precedent in JFB's favour.

**Takeover tactics in Sheffield steel.** Page 23

## Daily Express price rise

BY MARGARET REID

BEAVERBROOK Newspapers is raising its price in the 14p and the Evening Standard from 6p to 7p.

New Year on its three titles. The Daily Express, Sunday Express and Evening Standard, after forecasting a group loss, are now forecasting a group profit of £1.4m. in the past year to June 30, this year.

The probability is that the Daily Express will go up by 1p to 15p, the Sunday Express by 2p to 8p, the Sunday Express by 2p to 8p.

## The yardstick for Willis Faber

Index rose 4.8 to 295.8

**WILLIS FABER: SOURCES OF INCOME**

	1975	1976
Brokerage—		
Earned in sterling	8.8	8.8
U.S. and Can. \$	6.0	6.0
Others	5.3	5.3
Profits—		
Group insurance broking	7.2	7.2
Associates	0.8	0.8
Underwriting agencies & company	1.1	1.1
Interest in Morgan Grenfell	10.1	10.1
Total	10.1	10.1

The prospectus from Willis Faber, which is coming to the market next week by means of an introduction, confirms that although the stock market has been too shaky to risk an offer for sale, the business background for international insurance brokers at present is exceptionally favourable.

Willis Faber has already forecast profits growth of at least three-fifths for 1976. And Willis is now projecting an increase from £10.1m. to £15.5m. pre-tax for the year, after allowing for the fact that its new head office will involve finance costs of nearly £1m. in the second half.

Inflation and the fall in sterling obviously play a big part in this performance, especially for a London based broker like Willis which collects two-thirds of its gross premiums in foreign currencies and incurs a large part of its expenses in sterling.

But volume growth is significant too, with the London market gaining a great deal of additional business as a result of capacity shortages overseas, especially in the U.S. This has a very favourable impact on the expense ratios.

The obvious yardstick is Sedgwick Forbes. Both groups have moved from profits of just over £5m. in 1971 to rather more than £10m. in 1975. Both have a wide spread of international broking interests and a relatively low commitment to other activities, such as underwriting. Sedgwick has a rather larger proportion of overseas business, and operates through subsidiaries abroad — whereas Willis has traditionally been firmly based in London. But Willis probably has a better balance of business (about a fifth of Sedgwick's profits come from South Africa) and its associate interests overseas are growing rapidly. The new head office is inflating its expenses in the short-term, and the stake in Morgan Grenfell—which accounted for a tenth of last year's profits—will probably not be rated as highly as the broking business. Yet Willis has a much bigger assets base, with net worth of £30m.—and it also has dividend freedom until 1978.

So on balance, the shares will probably be valued much in line with Sedgwick's. At 180p, the prospective p/e would be 9.1, while the yield would be 6.1 per cent., covered 2.4 times. And then one-month inter-bank

## Monopolies Board will probe U.S. Fruehauf bid for Crane

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE OFFICE of Fair Trading has moved swiftly to take the heat out of the bitterly contested bid by the U.S. Fruehauf Corporation for Crane Fruehauf of the U.K. by referring it to the Monopolies Commission.

The office is particularly concerned about the direct conflict in the claims made by Crane, biggest of the U.K. trailer manufacturers, and Fruehauf, the world's major maker of trailers and containers.

Fruehauf is an American group and two of its most senior directors were recently convicted of tax offences in the U.S., but the references have nothing to do with these facts.

What the Office hopes the Commission will sort out are the claims and counter-claims involving, in particular, the effect of merger on Crane's export efforts and on its ability to make progress without the benefit of the U.S. group's design and technical know-how.

Fruehauf maintain that a full merger—already owned by one third of Crane—would improve the U.K. concern's export prospects. Crane says, however, that its exports to the Middle East and Eastern Europe are threatened by the bid and that Fruehauf has "encouraged" it to import axes rather than to buy British-made products.

While Fruehauf claims that more than 50 per cent. of Crane's product lines are based on

## Fourth rise in bread price sought this year

By Elinor Goodman, Consumer Affairs Correspondent

THE PRICE of bread could go up before Christmas for the fourth time this year. All the main baking groups are understood to have applied to the Price Commission for increases based on the recent round of wage settlements in the industry.

The applications on their own might add only 1p to the retail price of a 28-ounce loaf, taking the price up to 20p and adding less than 0.04 per cent. to the Retail Prices Index.

**Subsidy**

But the feeling in the industry is that the Government might again use the occasion of a manufacturers' price rise to reduce the subsidy which is running at 11p a loaf.

The £408m. available for food subsidies in the current year is not thought to be enough to cover the present rate of expenditure and further cuts seem likely even without any new moves by the Government to reduce public spending.

The new wage settlements on which the new round of applications are based come into effect from November 23.

## Weather

**U.K. TO-DAY**  
RAIN. Sunny in some areas.  
London, S.E. England. Max. 9C (48F).  
Rain falling out later.  
9C (48F).  
Cent. S. and N. and N.E. England, E. Midlands.  
Rain in places, bright later.  
Max. 9C (48F).  
W. Midlands, Channel Is., S.W. England.  
Sunny intervals, occasional showers. Max. 10C (50F).  
Wales, N.W. England, Lakes, I. of Man, N. W. and S.W. Scotland, Highlands, Argyll.  
Sunny intervals, occasional showers, possibly heavy. Max. 9C (48F).  
Borders, Edinburgh, Dundee, Aberdeen Areas, Moray Firth Area.  
Mainly dry, sunny intervals. Max. 9C (48F).  
Outlook: Showers, bright intervals.  
Lighting-up: London 16.49, Manchester 16.51, Glasgow 16.50, Belfast 17.02.

**BUSINESS CENTRES**

	Today	Monday	Tuesday
Amsterdam	10.00	10.00	10.00
Antwerp	10.00	10.00	10.00
Barcelona	10.00	10.00	10.00
Bombay	10.00	10.00	10.00
Buenos Aires	10.00	10.00	10.00
Calcutta	10.00	10.00	10.00
Canton	10.00	10.00	10.00
Cebu	10.00	10.00	10.00
Hankow	10.00	10.00	10.00
Hong Kong	10.00	10.00	10.00
Kobe	10.00	10.00	10.00
London	10.00	10.00	10.00
Lyons	10.00	10.00	10.00
Manila	10.00	10.00	10.00
Medan	10.00	10.00	10.00
Osaka	10.00	10.00	10.00
Paris	10.00	10.00	10.00
Perth	10.00	10.00	10.00
Phnom Penh	10.00	10.00	10.00
Rangoon	10.00	10.00	10.00
San Francisco	10.00	10.00	10.00
Singapore	10.00	10.00	10.00
Sourabaya	10.00	10.00	10.00
Taipei	10.00	10.00	10.00
Tokyo	10.00	10.00	10.00
Yokohama	10.00	10.00	10.00

**HOLIDAY RESORTS**

	Today	Monday	Tuesday
Amsterdam	10.00	10.00	10.00
Antwerp	10.00	10.00	10.00
Barcelona	10.00	10.00	10.00
Bombay	10.00	10.00	10.00
Buenos Aires	10.00	10.00	10.00
Calcutta	10.00	10.00	10.00
Canton	10.00	10.00	10.00
Cebu	10.00	10.00	10.00
Hankow	10.00	10.00	10.00
Hong Kong	10.00	10.00	10.00
Kobe	10.00	10.00	10.00
London	10.00	10.00	10.00
Lyons	10.00	10.00	10.00
Manila	10.00	10.00	10.00
Medan	10.00	10.00	10.00
Osaka	10.00	10.00	10.00
Paris	10.00	10.00	10.00
Perth	10.00	10.00	10.00
Phnom Penh	10.00	10.00	10.00
Rangoon	10.00	10.00	10.00
San Francisco	10.00	10.00	10.00
Singapore	10.00	10.00	10.00
Sourabaya	10.00	10.00	10.00
Taipei	10.00	10.00	10.00
Tokyo	10.00	10.00	10.00
Yokohama	10.00	10.00	10.00

## Keith quits top post at Hill Samuel

By Michael Blandin

SIR KENNETH KEITH, one of the City's leading merchant bankers, has relinquished his appointment as chief executive of the Hill Samuel Group, but is to continue as chairman.

The position of group chief executive has been taken by Sir Robert Clark, chairman of Hill Samuel and Company, the group's merchant-banking subsidiary.

The change to some extent formalises the existing operating arrangement in the group. Sir Kenneth has been increasingly involved in a number of other activities, including particularly the chairmanship of Rolls-Royce (1971), the State-owned aero-engine group, to which he was appointed in 1972.

Sir Kenneth was 60 in August, and completed 25 years as chief executive of Hill Samuel group or certain of its predecessor companies. He was the main architect of the expansion of the group from its Philip Hill origins through a series of mergers, and has been a consistent advocate of the need for merchant banks to grow bigger to compete in international markets.

Among the moves considered by Hill Samuel in pursuing this aim were two large mergers, with MEPC and Slater Walker, both of which failed to come to fruition.

Men and Matters. Page 22

## Suppliers attack Post Office

Continued from Page 1

the severity of the cuts and the manner in which they were announced.

The companies are particularly annoyed that they were unable to assess the validity of the Post Office's new planning methods—and therefore their results—before the new cuts were imposed on employees and the public only hours after they themselves had been told the figures.

The cuts are understood to be entirely attributable to the new computerised system of measuring and analysing telephone traffic, which the Post Office says has enabled it to calculate with a greater degree of accuracy than ever before how much switching equipment it needs.

The July public expenditure cuts have played no part, since the Post Office share, £22.5m. for next year, will come from other parts of its near-£1bn. investment programme in 1977-78.

It was said yesterday that the new Post Office system had shown that the existing exchange network had far more spare capacity than the old analysis techniques had suggested, and that new equipment requirements over the next few years would therefore be considerably below the previous estimates.

The cuts of £220m. represent only about 7 per cent. of the present £3bn. value of installed exchange capacity, and it is this which the Post Office is expected to focus attention in the coming meetings.

Apart from their uncertainty over whether the Post Office has got its figures right, its opponents are unhappy that an excess capacity which may have arisen over many years must be resolved in only three and a half years, with consequent disruption to company plans and the livelihood of employees.

Set against this, in turn, will be the argument that neither the Post Office nor the country can afford to delay the adjustment, since the Post Office would have to reduce its internal financing ratio if it brought forward future orders.

The result would be an additional burden on the public sector borrowing requirements at a time when the Government is under international pressure to cut it still further.

## Import more from Europe

Continued from Page 1

Japanese imports of European goods, but there are doubts as to whether this can be done in a hurry.

Japanese officials (and politicians for example, appear reluctant to embark on "political" purchases of European aircraft or defence equipment at present because of fears that such action could lead to repercussions like those of the Lockheed affair.

bought by All Nippon Airways which gave rise to the Lockheed affair were originally ordered by Japan as part of a move to straighten out the 1972 trade imbalance between Japan and the U.S.

The Ministry's reluctance to support "political" purchases does not mean that it rules out eventual Japanese purchases of European aircraft such as the SAC 1-11, but it is felt that such purchases cannot be made in a hurry.

APD reports from Brussels: Steel-makers in the European Community have agreed on measures that effectively bar shipments of certain steel products from Japan to EEC markets for five months.

Principally merchant bars, wire rod and reinforcing bars made by small Japanese producers are affected, not those made by the big six steel-makers in Japan, industry officials said.

**Bass Charrington 'brewed' it with BISON**

We'd like to toast Bass Charrington.

Their new Group Headquarters at Burton-on-Trent won the Burton Civic Society Award for outstanding architecture.

Their architect reproduced the rhythmic Italianate curves, characteristic of the surrounding brewery buildings, in his design of the load-bearing cladding panels— which BISON produced, together with the precast BISON frame structure and 2800 sq. m. of floors.

This Award winning building was finished on schedule and within strict budgetary limitations.

Next time you say "Cheers" with BASS, spare a thought for us. Because no one gave Bass Charrington better support than BISON.

Architect: Philip E. Mekepeace, FRIBA, Group Chief Architect, Bass Charrington Limited.

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